** PUBLIC DISCLOSURE COPY ** Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.

Αг	OI LITE	2023 Calefidat year, or tax year beginning	enung						
B 0	heck if	C Name of organization		D Employer identific	cation number				
	¬Addre	INSTITUTE FOR TRANSPORTATION AND							
	_chang _Name	DEVELOPMENT POLICY		F0 4000F	0.0				
	_chang _Initial	G		52-13995					
	return _Final _return/	Number and street (or P.O. box if mail is not delivered to street address) 9 EAST, 19TH STREET, 7TH FLOOR	Room/suite	E Telephone numbe 212-629-					
	termin ated			G Gross receipts \$	8,343,359.				
	Ameno			H(a) Is this a group re					
	Application	F Name and address of principal officer: HEATHER THOMPSON		for subordinates					
	pendir	SAME AS C ABOVE		H(b) Are all subordinates in	H(b) Are all subordinates included? Yes No				
<u> 1 T</u>	ax-exe	empt status: X 501(c)(3) 501(c) () (insert no.) 4947(a)(1) c	or 527	If "No," attach a	list. See instructions				
	Vebsit			H(c) Group exemptio	n number				
		organization: X Corporation Trust Association Other	L Year	of formation: 1985 N	A State of legal domicile: DC				
Pa	rt I	Summary							
ø	1	Briefly describe the organization's mission or most significant activities: $\ {f SEE} \ {f I}$	PART I	II, LINE 1.					
Governance									
ern	_	Check this box if the organization discontinued its operations or dispos		1 _	sets. 12				
30				<u>3</u>	11				
		Number of independent voting members of the governing body (Part VI, line 1b)			28				
ies		Total number of individuals employed in calendar year 2023 (Part V, line 2a)		_	11				
Activities &		Total number of volunteers (estimate if necessary)			0.				
Ac		Total unrelated business revenue from Part VIII, column (C), line 12 Net unrelated business taxable income from Form 990-T, Part I, line 11			0.				
		Net differenced business taxable filodific from 1 offit 990-1, 1 at 1, life 11		Prior Year	Current Year				
	8	Contributions and grants (Part VIII, line 1h)		13,567,243.	6,487,271.				
nue		Program service revenue (Part VIII, line 2g)		1,452,033.	1,822,418.				
Revenue		Investment income (Part VIII, column (A), lines 3, 4, and 7d)		10,889.	13,897.				
R		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		0.	19,773.				
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		15,030,165.	8,343,359.				
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.	0.				
		Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.				
S	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		3,314,107.	3,302,782.				
nse	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.				
Expenses	b	Total fundraising expenses (Part IX, column (D), line 25) 97,43	37.						
Û	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		8,225,871.	9,711,314.				
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		11,539,978.	13,014,096.				
	19	Revenue less expenses. Subtract line 18 from line 12		3,490,187.	-4,670,737.				
Net Assets or Fund Balances			Be	ginning of Current Year	End of Year				
sset	20	Total assets (Part X, line 16)		9,771,061.	5,306,682.				
at Ag	21	Total liabilities (Part X, line 26)		3,168,410.	3,407,429.				
Ž:	rt II	Net assets or fund balances. Subtract line 21 from line 20		6,602,651.	1,899,253.				
					. I.m.alandara anad halinf ikin				
		lties of perjury, I declare that I have examined this return, including accompanying schedules t, and complete. Declaration of preparer (other than officer) is based on all information of wh			knowledge and belief, it is				
uue,	COLLEC	t, and complete. Declaration of preparer (other than officer) is based on an information of wh	iicii preparei	1					
Sigr		Signature of officer		11/15/202 4 Date	!				
Her		ANDREW HAUPT, CFO							
Her	-	Type or print name and title							
		Print/Type preparer's name Preparer's signature		Date Check	PTIN				
Paid		ELIZABETH W. HELLER Challet	vAecan 1	1/15/2024 if self-employ	P00397829				
	arer	Firm's name GELMAN, ROSENBERG & FREEDMAN	(1 1 1		2-1392008				
	Only	Firm's address 4550 MONTGOMERY AVE SUITE 800N							
_	_	BETHESDA, MD 20814-2930		Phone no. 30	1-951-9090				
May	the IF	S discuss this return with the preparer shown above? See instructions			X Yes No				

DEVELOPMENT POLICY 52-1399520 <u> Page</u> **2** Form 990 (2023) Part III Statement of Program Service Accomplishments X Check if Schedule O contains a response or note to any line in this Part III Briefly describe the organization's mission: THE INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY (ITDP) WORKS AROUND THE WORLD TO DESIGN AND IMPLEMENT HIGH-OUALITY TRANSPORT SYSTEMS AND POLICY SOLUTIONS THAT MAKE CITIES MORE LIVABLE, EQUITABLE AND SUSTAINABLE. ITDP IS A GLOBAL NONPROFIT AT THE FOREFRONT OF Did the organization undertake any significant program services during the year which were not listed on the Yes X No prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O. Yes X No Did the organization cease conducting, or make significant changes in how it conducts, any program services? If "Yes." describe these changes on Schedule O. Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported 3,465,724. including grants of \$ 550,177) (Expenses \$) (Revenue \$ 4a PUBLIC TRANSPORT: IN THE AFRICA REGION, ITDP IS WORKING WITH THE CITY OF KIGALI, RWANDA TO PREPARE THE E-BUS CHARGING MASTERPLAN. THE PLAN PROVIDES RECOMMENDATIONS ON THE ROUTES TO BE ADOPTED IN THE PILOT PHASE, THE CHARGING INFRASTRUCTURE REQUIREMENT, AND THE ENERGY NEEDS. BUILDING ON THIS, ITDP HAS ALSO PARTNERED WITH UEMI AND THE BASIGO E-BUS COMPANY TO SUPPORT THE FIRST PILOT E-BUS OPERATIONS IN KIGALI THAT ARE COMMENCING IN DECEMBER 2023. THE DATA COLLECTED FROM THIS PILOT WILL BE USED TO VALIDATE THE RESULTS OF THE E-BUS CHARGING MASTERPLAN. ITDP ALSO SUPPORTED THE KAMPALA CAPITAL CITY AUTHORITY TO PREPARE THE TERMS OF REFERENCE TO THE DETAILED ENGINEERING DESIGN (DED) REVIEW FOR THE KAMPALA BRT. 482<u>,646</u>. 3,040,324. including grants of \$ 4h (Code:) (Expenses \$) (Revenue \$ CYCLING AND WALKING: TWO YEARS INTO THE LAUNCH OF ITDP'S CYCLING CITIES CAMPAIGN, COHORT CITIES HAVE MARKED SIGNIFICANT MILESTONES, INCLUDING: BUILT 300 KILOMETERS OF PROTECTED CYCLE LANES; BUILT 150 KILOMETERS OF UNPROTECTED CYCLE LANES; HOSTED 1,100 CAR-FREE OR OPEN STREETS EVENTS; ORGANIZED 350 LEARN-TO-RIDE AND CYCLE TRAINING EVENTS; AND PLANNED OVER 700 KILOMETERS OF FUTURE CYCLING INFRASTRUCTURE AND FACILITIES. ITDP HAS BEEN WORKING ON AN E-MOBILITY ROADMAP FOR DAR ES SALAAM, TANZANIA THAT SEEKS TO DOCUMENT THE CURRENT STATE OF E-MOBILITY IN THE CITY AND PROPOSE ENABLING POLICIES TO ACCELERATE THE TRANSITION TO E-MOBILITY ACROSS MULTIPLE VEHICLE TYPES, INCLUDING BUSES, BICYCLES, MOTORCYCLES, AND CARS. ALSO, UPON THE SELECTION OF TWO COMPANIES TO 1,971,532. including grants of \$ 312,977.) (Revenue \$ RESEARCH AND POLICY: IN 2023, ITDP RELEASED THE BREAKING THE CODE: OFF-STREET PARKING REFORM LESSONS LEARNED REPORT. AS FIRST-MOVERS IN THE PARKING REFORM MOVEMENT WORLDWIDE, ITDP LEVERAGED OUR CONTINUED MOMENTUM ON THIS ISSUE TO DEVELOP A REPORT THAT PROVIDES IN-DEPTH ANALYSIS AND RECOMMENDATIONS ON OFF-STREET PARKING SOLUTIONS FOR ALL CITIES. THIS REPORT SHARES STORIES FROM SIX CITIES AND ONE COUNTRY VARIOUS REGIONS, SPOTLIGHTING OFF-STREET PARKING AS A COSTLY AND OFTEN OVERLOOKED URBAN PLANNING ISSUE IMPACTING VEHICLE USE, PRIORITIZING STREET SPACE, AND EVEN HOUSING AVAILABILITY. AS PART OF A SERIES OF COMPACT CITIES ELECTRIFIED COUNTRY REPORT.

IS REVISING A BRAZILIAN ROADMAP AND REPORT WITH RESEARCHERS AT UC

2

Other program services (Describe on Schedule O.)

3,002,351. including grants of \$ 11,479,931.

476,618.)) (Revenue \$

Total program service expenses

SEE SCHEDULE O FOR CONTINUATION(S)

Form 990 (2023)

332002 12-21-23

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	<u> </u>		
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	Ť		
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete</i>	-		
0	, ,	8		x
0	Schedule D, Part III Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for	l °		
9				
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			x
40	If "Yes," complete Schedule D, Part IV	9		
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			. v
	or in quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		<u> X</u>
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Х	
b				
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
.,	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	''		
10		10		х
10	1c and 8a? If "Yes," complete Schedule G, Part II	18		
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	4.		v
00-	complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		
_	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		_
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	_		v
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21		X

332003 12-21-23

INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY

Form 990 (2023)

Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			l
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			l
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	X	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		X
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?		,	
Da	Note: All Form 990 filers are required to complete Schedule O	38	X	
Pa				
	Check if Schedule O contains a response or note to any line in this Part V	<u></u>	 T	X
			Yes	No
	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	X	l

332004 12-21-23

DEVELOPMENT POLICY
Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V

			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
3а	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		_X_
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
b	financial account in a foreign country (such as a bank account, securities account, or other financial account)? If "Yes," enter the name of the foreign country SEE SCHEDULE O	4a	X	
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year? N/A	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966? N/A	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? N/A	9b		
10	Section 501(c)(7) organizations. Enter:			
a	Initiation fees and capital contributions included on Part VIII, line 12 N/A 10a			
. b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter: Gross income from members or shareholders N/A 11a			
a				
D	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)			
122	amounts due or received from them.) Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year N/A 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? N/A	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			v
	excess parachute payment(s) during the year?	15		X
16	If "Yes," see the instructions and file Form 4720, Schedule N.	40		Х
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Λ
17	If "Yes," complete Form 4720, Schedule O. Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities			
•	that would result in the imposition of an excise tax under section 4951, 4952 or 4953? N/A	17		
	If "Yes," complete Form 6069.	.,		
	.,			

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent 1b 1			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	_X_	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a	Х	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,	40.	х	
44-	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	X	
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Λ	
	Describe on Schedule O the process, if any, used by the organization to review this Form 990.	100	Х	
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a 12b	X	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe	120		
C		12c	Х	
13	on Schedule O how this was done Did the organization have a written whistleblower policy?	13	X	
14		14	X	
15	Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent	'-		
13	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
	Other officers or key employees of the organization	15b		Х
_	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed CA, FL, IL, MD, MA, NY, VA, WI			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s	only)	availab	ole
	for public inspection. Indicate how you made these available. Check all that apply			
	X Own website Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	financ	cial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	ANDREW HAUPT - 212-629-8001			
	9 EAST, 19TH STREET, 7TH FLOOR, NEW YORK, NY 10003			

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

(A) Name and title	(B) Average hours per week	box	Posit (do not check m box, unless pers officer and a dire			than o	oth an ustee) from	(E) Reportable compensation from related	(F) Estimated amount of other	
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC/ 1099-NEC)	compensation from the organization and related organizations
(1) HEATHER THOMPSON	40.00	.,		,,				210 020	0	22 264
CHIEF EXECUTIVE OFFICER	40.00	X		Х		_		318,020.	0.	22,264.
(2) MELINDA EISENMANN	40.00	1		х				200 452	0.	20 261
(3) KATHLEEN LETCHFORD	40.00			^				200,453.	0.	39,261.
CHIEF STRATEGY & DEVELOPMENT OFFICER	40.00	-				x		185,542.	0.	29,224.
(4) AIMEE GAUTHIER	40.00							,	-	
CHIEF KNOWLEDGE OFFICER						x		189,035.	0.	25,413.
(5) STACY MAYERS	40.00							·		•
FINANCE DIRECTOR						Х		142,666.	0.	22,720.
(6) JACOB MASON	40.00									
SENIOR DIRECTOR, GLOBAL PROGRAM						Х		131,809.	0.	29,326.
(7) AIDA BAYOU	40.00									
ACCOUNTING MANAGER						X		115,743.	0.	26,781.
(8) PAUL STEELY WHITE	2.00									
PRESIDENT		Х		Х				0.	0.	0.
(9) JANETTE SADIK-KHAN	2.00									
VICE PRESIDENT		Х		Х				0.	0.	0.
(10) JULES FLYNN	2.00	1								
SECRETARY		Х		Х				0.	0.	0.
(11) BOB HAMBRECHT	2.00	l								
TREASURER		Х		Х				0.	0.	0.
(12) PHILIPP RODE	2.00								•	•
DIRECTOR	2 00	Х						0.	0.	0.
(13) DANIEL R. ABASSI	2.00	3,7							0	0
DIRECTOR	2 00	Х						0.	0.	0.
(14) SUZANA KAHN	2.00	v						0.	0.	0
(15) ELLEN LOU	2 00	Х						0.	0.	0.
DIRECTOR	2.00	Х						0.	0.	0.
(16) REHANNA MOOSAJEE	2.00	Λ						0.	0.	<u></u>
DIRECTOR	2.00	Х						0.	0.	0.
(17) SEBLE SAMUEL	2.00	-22								<u>_</u>
DIRECTOR		х						0.	0.	0.
	1		_						J.	Form 990 (2022)

332007 12-21-23 Form **990** (2023)

Form 990 (2023) DEVELOPMI	ENT POLI	CY		011			O-1	11112	52-1399	520	Pag	_{je} 8
Part VII Section A. Officers, Directors, Trus	tees, Key Emp	oloye	ees,	and	l Hig	ghes	t Co	ompensated Employee	s (continued)			
(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	box,	not cl	ss per	ition more rson i irecto	Highest compensated than composite that composite the composite that composite the composite that composite that composite the	an	(D) Reportable compensation from the organization (W-2/1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/ 1099-NEC)	Estir amo ot compe fron organ	n the iization elated	on n
(18) CAROLINA TOHA DIRECTOR	2.00	Х						0.	0.			0.
Subtotal Total from continuation sheets to Part VI d Total (add lines 1b and 1c) Total number of individuals (including but no compensation from the organization	I, Section A							1,283,268. 0. 1,283,268. ceived more than \$100,	0. 0. 0.	194	,98	0. 9. 9
3 Did the organization list any former officer,	, director, truste	ee, k	ey e	empl	oye	e, or	higl	hest compensated emp	loyee on	Y	es I	No

line 1a? If "Yes," complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 4 Х Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services Х rendered to the organization? If "Yes." complete Schedule J for such person

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
AD HOC INDUSTRIES	COMMUNICATIONS	Compensation
58 HASTINGS LANE, MEDFORD, MA 02155	SERVICES	172,965.
NFP BUSINESS MANAGEMENT, 200 PARK AVENUE, SUITE 3202, NEW YORK, NY 10166	ACCOUNTING SERVICES	153,379.
EXPAND HR CONSULTING, LLC, 1201 SEVEN LOCKS ROAD, SUITE 360, POTOMAC, MD 20854	HR SERVICES	138,486.
Total number of independent contractors (including but not limited to those list \$100,000 of compensation from the organization 3	ed above) who received more than	

Form 990 (2023) DEVELOP
Part VIII Statement of Revenue

		Check if Schedule O contains a response or	r note to anv lin	e in this Part VIII			
			,	(A)	(B)	(C)	(D)
				Total revenue	Related or exempt	Unrelated	Revenue excluded
					function revenue	business revenue	from tax under sections 512 - 514
							300010113 3 12 3 14
nts		a Federated campaigns 1a					
Sra		b Membership dues 1b					
S, (c Fundraising events1c					
aif		d Related organizations1d					
Contributions, Gifts, Grants and Other Similar Amounts		e Government grants (contributions) 1e 2,7	701,890.				
ion	1	f All other contributions, gifts, grants, and					
but		similar amounts not included above \dots 1f 3 , 7	785,381.				
nt: Ott		g Noncash contributions included in lines 1a-1f 1g \$					
a C		h Total. Add lines 1a-1f		6,487,271.			
			Business Code				
ø.	2	a TRANSPORTATION INCOME	900099	1,774,993.	1,774,993.		
ķ		b REGISTRATION FEES	900099	47,425.			
Ser							
m S		.1					
gra Re							
Program Service Revenue		e					
_		f All other program service revenue		1,822,418.			
\rightarrow		g Total. Add lines 2a-2f		1,022,410.			
	3	Investment income (including dividends, interest		13,897.			13,897.
		other similar amounts)		13,097.			13,091.
	4	Income from investment of tax-exempt bond pro					
	5	Royalties(i) Real	(ii) Personal				
	_		(II) Personal				
		a Gross rents 6a					
		b Less: rental expenses 6b					
		c Rental income or (loss) 6c					
		d Net rental income or (loss)					
	7	a Gross amount from sales of (i) Securities	(ii) Other				
		assets other than inventory 7a					
		b Less: cost or other basis					
ne		and sales expenses					
Ver		c Gain or (loss)7c					
Re		d Net gain or (loss)					
her Revenue	8	a Gross income from fundraising events (not					
₽		including \$ of					
		contributions reported on line 1c). See					
		Part IV, line 188a					
		b Less: direct expenses8b					
		c Net income or (loss) from fundraising events					
	9	a Gross income from gaming activities. See					
		Part IV, line 199a					
		b Less: direct expenses 9b					
		c Net income or (loss) from gaming activities					
	10	a Gross sales of inventory, less returns					
		and allowances 10a					
		b Less: cost of goods sold 10b					
		c Net income or (loss) from sales of inventory					
,		<u> </u>	Business Code				
no a	11	a OTHER REVENUE	900099	19,773.			19,773.
ane	I	b					
Sell		c					
Miscellaneous Revenue		d All other revenue		4			
		e Total. Add lines 11a-11d		19,773.			00 0= 0
	12	Total revenue. See instructions		8,343,359.	1,822,418.	0.	33,670.

Form 990 (2023) DEVELOPMENT POLICY
Part IX Statement of Functional Expenses

7b, 8	ot include amounts reported on lines 6b,	(A)			
	Bb, 9b, and 10b of Part VIII.	Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
_	individuals. See Part IV, lines 15 and 16				
	Benefits paid to or for members				
5	Compensation of current officers, directors,	579,998.	306,255.	266,937.	6,806
6	trustees, and key employees	313,330.	300,233.	200,937.	0,000
6	Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and				
	4050(-)(0)(D)				
7	Other salaries and wages	1,630,757.	1,243,676.	352,936.	34,145
	Pension plan accruals and contributions (include	±,050,151•	1,213,010	332,3300	
5	section 401(k) and 403(b) employer contributions)	139,780.	89,134.	43.572.	7 074
9	Other employee benefits	746,164.	477,458.	43,572.	7,074 33,093 4,081
10	Payroll taxes	206,083.	145,218.	56,784.	4.081
11	Fees for services (nonemployees):	200,0001	213,2131	3077021	
	Management				
	Legal	70,499.	25,503.	44,996.	
	Accounting	155,148.	,	155,148.	
	Lobbying	•		•	
	Professional fundraising services. See Part IV, line 17				
	Investment management fees				
	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A), amount, list line 11g expenses on Sch O.)	3,053,813.	2,982,075.	67,729.	4,009
12	Advertising and promotion				
13	Office expenses	242,559.	238,650.	2,407.	1,502
	Information technology				
15	Royalties				
16	Occupancy	466,741.	466,741.		_
17	Travel	724,400.	660,091.	64,309.	_
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	297,906.	250,144.	47,762.	
20	Interest				
21	Payments to affiliates	50 500	50 500		
22	Depreciation, depletion, and amortization	50,790.	50,790.	15 004	
23	Insurance	64,988.	49,784.	15,204.	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column (A),				
	amount, list line 24e expenses on Schedule 0.)	4 201 120	4 265 710	25 411	
	FIELD STAFF	4,301,130.	4,265,719.	35,411.	6 125
	LICENSE FEES & SUBS.	180,253. 40,181.	156,490. 39,889.	17,328.	6,435 292
	CONTRACT TAXES PROF. DEVELOPMENT	28,398.	27,535.	863.	
		34,508.	4,779.	29,729.	
	All other expenses Add lines 1 through 24s	13,014,096.	11,479,931.	1,436,728.	97,437
	Total functional expenses. Add lines 1 through 24e	13,014,030.	11,4/J,JJ1.	1,430,740.	51,431
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				

Form 990 (2023) Part X Balance Sheet

Par	נא	Balance Sneet					
		Check if Schedule O contains a response or no	te to any	line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			2,846,791.	1	767,758
	2	Savings and temporary cash investments	145,028.	2	545,683		
	3	Pledges and grants receivable, net			4,284,933.	3	1,568,382
	4	Accounts receivable, net			183,175.	4	259,307
	5	Loans and other receivables from any current o					
		trustee, key employee, creator or founder, subs	tantial c	ontributor, or 35%			
		controlled entity or family member of any of the	se perso	ons		5	
	6	Loans and other receivables from other disquali					
		under section 4958(f)(1)), and persons described	d in sect	ion 4958(c)(3)(B)		6	
y,	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use				8	
Ys	9	Prepaid expenses and deferred charges			145,683.	9	155,553
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	989,621.			
	b	Less: accumulated depreciation		862,937.	164,013.	10c	126,684
	11	Investments - publicly traded securities				11	
	12	Investments - other securities. See Part IV, line				12	
	13	Investments - program-related. See Part IV, line			13		
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11	2,001,438.	15	1,883,315		
	16	Total assets. Add lines 1 through 15 (must equ			9,771,061.	16	5,306,682
	17	Accounts payable and accrued expenses			1,157,067.	17	921,474
	18	Grants payable		18			
	19	Deferred revenue			19		
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete				21	
ဖွ	22	Loans and other payables to any current or form	ner office	er, director,			
Liabilities		trustee, key employee, creator or founder, subs	tantial c	ontributor, or 35%			
abil		controlled entity or family member of any of the	se perso	ons		22	
ٿ	23	Secured mortgages and notes payable to unrela	ated thir	d parties		23	
	24	Unsecured notes and loans payable to unrelate	d third p	arties		24	
	25	Other liabilities (including federal income tax, pa	ayables t	o related third			
		parties, and other liabilities not included on line	s 17-24).	Complete Part X			
		of Schedule D			2,011,343.	25	2,485,955
	26	Total liabilities. Add lines 17 through 25			3,168,410.	26	3,407,429
		Organizations that follow FASB ASC 958, che	eck here	X			
Ses		and complete lines 27, 28, 32, and 33.					
<u>a</u>	27	Net assets without donor restrictions			-748,159.	27	-2,673,600
Ba	28	Net assets with donor restrictions			7,350,810.	28	4,572,853
ם		Organizations that do not follow FASB ASC 9	58, che	ck here			
년		and complete lines 29 through 33.					
SO	29	Capital stock or trust principal, or current funds				29	
set	30	Paid-in or capital surplus, or land, building, or ed	quipmen	t fund		30	
Net Assets or Fund Balances	31	Retained earnings, endowment, accumulated in	come, c	or other funds		31	
Set	32	Total net assets or fund balances			6,602,651.	32	1,899,253
_	33	Total liabilities and net assets/fund balances			9,771,061.	33	5,306,682

	1 990 (2023) DEVELOPMENT POLICY	52-1	399520	Pag	ge 12
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	8,343		
2	Total expenses (must equal Part IX, column (A), line 25)	2	13,014		
3	Revenue less expenses. Subtract line 2 from line 1	3	-4,670		
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	6,602		
5	Net unrealized gains (losses) on investments	5	-125	5,0	<u>36.</u>
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9	92	2,3	75.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	1,899) , 2	<u>53.</u>
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				<u>Ш</u>
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_		
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the				
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Scho	edule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the				
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ed audit			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits				
			Form	990	(2023)

332012 12-21-23

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

INSTITUTE FOR TRANSPORTATION AND **Employer identification number** Name of the organization DEVELOPMENT POLICY 52-1399520 Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from 10 activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other in your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) Yes above (see instructions))

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	7418229.	9820747.	5984521.	13567243.	6487271.	43278011.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	7418229.	9820747.	5984521.	13567243.	6487271.	43278011.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						4815722.
6	Public support. Subtract line 5 from line 4.						38462289.
	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
7	Amounts from line 4	7418229.	9820747.		13567243.	6487271.	43278011.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	7,494.	4,760.	4,455.	10,889.	13,897.	41,495.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)					19,773.	19,773.
11	Total support. Add lines 7 through 10						43339279.
12	Gross receipts from related activities,	etc. (see instructio	ns)			12 8	,560,842.
13	First 5 years. If the Form 990 is for th	ne organization's fir	st, second, third, f	ourth, or fifth tax y	ear as a section 50	01(c)(3)	_
	organization, check this box and stop						
Sec	ction C. Computation of Publi	c Support Per	centage				
14	Public support percentage for 2023 (I	ine 6, column (f), di	vided by line 11, c	olumn (f))		14	88.75 %
	Public support percentage from 2022					15	88.96 %
16a	33 1/3% support test - 2023. If the o	organization did no	t check the box or	line 13, and line	14 is 33 1/3% or mo	ore, check this bo	
	$\ensuremath{\text{stop}}$ here. The organization qualifies		-				
b	33 1/3% support test - 2022. If the o	organization did no	t check a box on li	ne 13 or 16a, and	line 15 is 33 1/3%	or more, check th	is box
	and stop here. The organization qual	ifies as a publicly s	upported organiza	tion			
17a	10% -facts-and-circumstances test	- 2023. If the orga	anization did not c	heck a box on line	e 13, 16a, or 16b, a	nd line 14 is 10%	or more,
	and if the organization meets the fact	s-and-circumstance	es test, check this	box and stop he	re. Explain in Part \	VI how the organiz	ation
	meets the facts-and-circumstances te	st. The organization	n qualifies as a pul	blicly supported o	rganization		
b	10% -facts-and-circumstances test	- 2022. If the orga	anization did not c	heck a box on line	e 13, 16a, 16b, or 1	7a, and line 15 is	10% or
	more, and if the organization meets the	ne facts-and-circum	stances test, chec	k this box and st	top here. Explain ir	Part VI how the	
	organization meets the facts-and-circu	umstances test. Th	e organization qua	lifies as a publicly	supported organiz	ation	
18	Private foundation. If the organization	n did not check a b	oox on line 13, 16a	a, 16b, 17a, or 17b	o, check this box ar	nd see instructions	s
						Cabadula A	(Form 990) 2023

332022 12-21-23

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6.)						
Sec	ction B. Total Support		T	T			
	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
11	Net income from unrelated business activities not included on line 10b,						
	whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital						
	assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the	•		*	•	.,.,	
0-	check this box and stop here						
	ction C. Computation of Publi					T I	
	Public support percentage for 2023 (I	, (,,	,	(//		15	<u>%</u>
	Public support percentage from 2022					16	%
	ction D. Computation of Inves			no 10! /^\		47	
	Investment income percentage for 20					17	<u>%</u>
	Investment income percentage from :					18	7 is not
198	33 1/3% support tests - 2023. If the						
ı.	more than 33 1/3%, check this box ar 33 1/3% support tests - 2022. If the						
i.	line 18 is not more than 33 1/3%, che						
20	Private foundation If the organization						

332023 12-21-23

Schedule A (Form 990) 2023

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes." answer lines 3b and 3c below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? |f "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes." answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes." provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes." complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - b Did the organization have any excess business holdings in the tax year? (Use Schedule C. Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	1		
	2		
	За		
	3b		
	3с		
	4a		
	4b		
	4c		
	5a		
	5b		
	5c		
	6		
	7		
	8		
	9a		
	01-		
	9b		
	9c		
	90		
	100		
	10a		
	10b		
ule	A (Forn	n 990)	2023

332024 12-21-23

Pai	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide	- 112		
•	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or		163	140
•	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the	1		
2	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.			
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
Sec	supervised, or controlled the supporting organization. tion C. Type II Supporting Organizations	2		
000	tion 6. Type it oupporting organizations		· ·	
			Yes	<u>No</u>
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
800	the supported organization(s). tion D. All Type III Supporting Organizations	1		
Sec	tion b. All Type in Supporting Organizations	1		
			Yes	<u>No</u>
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see ins	struction	s).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b				
	of its supported organizations? If "Ves " describe in Part VI the role played by the organization in this regard	3b		

Sche	dule A (Form 990) 2023 DEVELOPMENT POLICY			02-1399020 Page 6
Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporti	ng Organ	nizations	
1	Check here if the organization satisfied the Integral Part Test as a qualify	ng trust on	Nov. 20, 1970 (explain in	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations mu	st complete	Sections A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
_1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
_3	Other gross income (see instructions)	3		
_4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
_6	Multiply line 5 by 0.035.	6		
_7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			

Schedule A (Form 990) 2023

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

instructions).

emergency temporary reduction (see instructions).

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) **Current Year** Section D - Distributions 1 Amounts paid to supported organizations to accomplish exempt purposes 1 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity 2 Administrative expenses paid to accomplish exempt purposes of supported organizations 3 4 Amounts paid to acquire exempt-use assets 5 Qualified set-aside amounts (prior IRS approval required - provide details in Part VI) 5 Other distributions (describe in Part VI). See instructions. 6 6 7 7 Total annual distributions. Add lines 1 through 6. 8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. 8 9 Distributable amount for 2023 from Section C, line 6 10 10 Line 8 amount divided by line 9 amount (i) (ii) Underdistributions Distributable **Excess Distributions** Section E - Distribution Allocations (see instructions) Pre-2023 Amount for 2023 Distributable amount for 2023 from Section C, line 6 2 Underdistributions, if any, for years prior to 2023 (reasonable cause required - explain in Part VI). See instructions. 3 Excess distributions carryover, if any, to 2023 **a** From 2018 **b** From 2019 **c** From 2020 **d** From 2021 e From 2022 f Total of lines 3a through 3e g Applied to underdistributions of prior years h Applied to 2023 distributable amount i Carryover from 2018 not applied (see instructions) j Remainder. Subtract lines 3g, 3h, and 3i from line 3f. 4 Distributions for 2023 from Section D, line 7: a Applied to underdistributions of prior years **b** Applied to 2023 distributable amount c Remainder. Subtract lines 4a and 4b from line 4. 5 Remaining underdistributions for years prior to 2023, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions 6 Remaining underdistributions for 2023. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions. 7 Excess distributions carryover to 2024. Add lines 3j and 4c. 8 Breakdown of line 7: a Excess from 2019 **b** Excess from 2020 c Excess from 2021

Schedule A (Form 990) 2023

d Excess from 2022e Excess from 2023

Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)
_	

Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Organization type (check one):

Schedule of Contributors

Attach to Form 990, 990-EZ, or 990-PF.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2023

Name of the organization

INSTITUTE FOR TRANSPORTATION AND

DEVELOPMENT POLICY

Employer identification number

52-1399520

Filers of:		Section:
Form 990	or 990-EZ	$\boxed{\textbf{X}}$ 501(c)(3) (enter number) organization
		4947(a)(1) nonexempt charitable trust not treated as a private foundation
		527 political organization
Form 990-	PF	501(c)(3) exempt private foundation
		4947(a)(1) nonexempt charitable trust treated as a private foundation
		501(c)(3) taxable private foundation
		s covered by the General Rule or a Special Rule. 7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.
General F	lule	
	ŭ	filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.
Special R	ules	
s	ections 509(a)(1) a contributor, during	described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; line 1. Complete Parts I and II.
c li	ontributor, during terary, or educatio	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, anal purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering a instead of the contributor name and address), II, and III.
y is F	ear, contributions s checked, enter hourpose. Don't com	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box ere the total contributions that were received during the year for an exclusively religious, charitable, etc., nplete any of the parts unless the General Rule applies to this organization because it received nonexclusively e, etc., contributions totaling \$5,000 or more during the year
answer "N	o" on Part IV, line	at isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify prequirements of Schedule B (Form 990).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2023)

Schedule B (Form 990) (2023)

Name of organization
INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY

Employer identification number

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a)	(b)	(c)	(d)		
	Name, address, and ZIP + 4	* 1,307,146.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
2		\$ <u>1,069,510</u> .	Person X Payroll		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
3		\$\$35,000.	Person X Payroll		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
4		\$\$00,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
5		\$ 475,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
6		\$350,000.	Person X Payroll		

Schedule B (Form 990) (2023) Page **2**

Name of organization
INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY

Employer identification number

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a)	(b)	(c)	(d)		
	Name, address, and ZIP + 4	Total contributions \$ 349,268.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
8		\$ 279,491.	Person X Payroll		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
9		\$ 250,000.	Person X Payroll		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
10		\$ 240,488.	Person X Payroll		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
11_		\$ 224,171.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
12		\$ 200,286.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		

Name of organization
INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY

Employer identification number

Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Oncash Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization
INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY

Employer identification number

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.					
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
		 	Cabadula P (Farmi 000) (0000)		

Name of organization **Employer identification number** INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY 52-1399520 Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) \$ Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements
Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY

Employer identification number 52-1399520

Pal	organizations Maintaining Donor Advised organization answered "Yes" on Form 990, Part IV, lin		a Sillilar Funds	or Accounts. Con	iplete if the
	organization answered Tes Off Offi 330, Factor, in	ı	dvised funds	(b) Funds and oth	ner accounts
1	Total number at end of year				
2	Aggregate value of contributions to (during year)				
3	Aggregate value of grants from (during year)				
4	Aggregate value at end of year				
5	Did the organization inform all donors and donor advisors in v	writing that the asse	ts held in donor advise	ed funds	
	are the organization's property, subject to the organization's	exclusive legal conti	rol?	L	」Yes No
6	Did the organization inform all grantees, donors, and donor a	dvisors in writing tha	at grant funds can be ι	used only	
	for charitable purposes and not for the benefit of the donor of	r donor advisor, or f	or any other purpose o	conferring	
_	impermissible private benefit?				Yes No
Pa	t II Conservation Easements. Complete if the org	ganization answered	"Yes" on Form 990, F	Part IV, line 7.	
1	Purpose(s) of conservation easements held by the organization	on (check all that ap	pl <u>y).</u>		
	Preservation of land for public use (for example, recreating	tion or education)	Preservation of	a historically important	land area
	Protection of natural habitat		Preservation of	a certified historic struc	cture
	Preservation of open space				
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation co	ntribution in the form o	of a conservation easen	nent on the last
	day of the tax year.			Held at th	e End of the Tax Yea
а	Total number of conservation easements			2a	
b	Total acreage restricted by conservation easements			2b	
С	Number of conservation easements on a certified historic stru	ucture included on li	ne 2a	2c	
d	Number of conservation easements included on line 2c acqui	ired after July 25, 20)06, and not		
	on a historic structure listed in the National Register			2d	
3	Number of conservation easements modified, transferred, rele	eased, extinguished	, or terminated by the	organization during the	tax
	year				
4	Number of states where property subject to conservation eas	sement is located			
5	Does the organization have a written policy regarding the per	iodic monitoring, ins	spection, handling of		
	violations, and enforcement of the conservation easements it	holds?			Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,	handling of violation	s, and enforcing cons	ervation easements dur	ring the year
7	Amount of expenses incurred in monitoring, inspecting, hand	lling of violations, an	d enforcing conservat	ion easements during t	he year
8	Does each conservation easement reported on line 2d above	satisfy the requirem	ents of section 170(h)	(4)(B)(i)	
	and section 170(h)(4)(B)(ii)?			L	」Yes No
9	In Part XIII, describe how the organization reports conservation	on easements in its	revenue and expense :	statement and	
	balance sheet, and include, if applicable, the text of the footn	ote to the organizat	ion's financial stateme	ents that describes the	
	organization's accounting for conservation easements.				
Pa	t III Organizations Maintaining Collections of		Treasures, or Otl	her Similar Assets	5.
	Complete if the organization answered "Yes" on Form	990, Part IV, line 8.			
1a	If the organization elected, as permitted under FASB ASC 95	8, not to report in its	revenue statement ar	nd balance sheet works	;
	of art, historical treasures, or other similar assets held for pub	olic exhibition, educa	ation, or research in fur	rtherance of public	
	service, provide in Part XIII the text of the footnote to its finar	ncial statements that	describes these items	S.	
b	If the organization elected, as permitted under FASB ASC 95	8, to report in its rev	enue statement and b	alance sheet works of	
	art, historical treasures, or other similar assets held for public	exhibition, education	on, or research in furth	erance of public service	э,
	provide the following amounts relating to these items.				
	(i) Revenue included on Form 990, Part VIII, line 1			\$ <u></u>	
	(ii) Assets included in Form 990, Part X				
2	If the organization received or held works of art, historical trea				
	the following amounts required to be reported under FASB A				
а	Revenue included on Form 990, Part VIII, line 1	-		\$ <u></u>	
	Assets included in Form 990, Part X				
	For Paperwork Reduction Act Notice, see the Instructions				D (Form 990) 202

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

	t III Organizations Maintaining C	ollections of Ar		rical Tre	asures, oi	r Othe	r Simi		ts /conti		age Z
3	Using the organization's acquisition, accession									nuea)	
3		on, and other record	s, crieck a	iny or the r	ollowing that	. IIIake S	igriilica	iii use oi ii	5		
_	collection items (check all that apply).	ند.									
a	Public exhibition	d			hange progra						
b	Scholarly research	е	0	tner							
C	Preservation for future generations			. 441 41-					-4 VIII		
4 5	Provide a description of the organization's co During the year, did the organization solicit or								rt Alli.		
3	to be sold to raise funds rather than to be ma		•		•				Yes		No
Par	t IV Escrow and Custodial Arrang										
	reported an amount on Form 990, Par		10 11 1110 01	garnzation	anowered	100 011	. 01111 0	00,1 41111	, 0, 01		
	Is the organization an agent, trustee, custodia		diary for co	ontribution	s or other as	sets not	include	ed			
	on Form 990, Part X?								Yes		No
b	If "Yes," explain the arrangement in Part XIII a										
	, ,	·	Ü						Amour	t	
С	Beginning balance						. 1	С			
d	Additions during the year							d			
е	Distributions during the year							е			
f	Ending balance							f			
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21, for es	crow or cu	stodial acco	unt liabil	ity?	[Yes		No
	If "Yes," explain the arrangement in Part XIII.										
Par	t V Endowment Funds Complete if										
		(a) Current year	(b) Pri	or year	(c) Two year	rs back	(d) Thr	ee years bac	k (e) Fou	r years	back
1a	Beginning of year balance										
b	Contributions										
С	Net investment earnings, gains, and losses										
d	Grants or scholarships										
е	Other expenditures for facilities										
	and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the curr	•	e (line 1g,	column (a)) held as:						
а	Board designated or quasi-endowment		_%								
b	Permanent endowment										
С		%									
	The percentages on lines 2a, 2b, and 2c should be a sh										
За	Are there endowment funds not in the posses	ssion of the organiza	ation that a	are held ar	id administer	ed for th	ie			Yes	Na
	organization by:								(a, t)	162	No
									3a(i)		
_	If "Yes" on line 3a(ii), are the related organizated Describe in Part XIII the intended uses of the								3b		
4 Par	t VI Land, Buildings, and Equipm		willelit lui	ius.							
	Complete if the organization answered). Part IV. I	line 11a. S	ee Form 990	. Part X.	line 10).			
	Description of property	(a) Cost or o			or other		ccumu		(d) Boo	k valu	e
	Beschiption of property	basis (investr		, ,	(other)		preciat		(u) 500	nt valu	0
	Land	- 									
b	Buildings										
С	Leasehold improvements			57	1,228.		464,	562.	10	6,6	66.
d	Equipment				6,153.			301.		2,8	
_ е	Other				2,240.			074.		7,1	
Total	. Add lines 1a through 1e. (Column (d) must ea		X. line 10c	column	(B))					6,6	

Schedule D (Form 990) 2023

Schedule D (Form 990) 2023 DEVELOPMENT	POLICY		52-1399520 Page 3
Part VII Investments - Other Securities			
Complete if the organization answered "Yes"			
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or	r end-of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E) (F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, line 12, col. (B))			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11c. See Form 990, Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or	r end-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, line 13, col. (B))			
Part IX Other Assets			
Complete if the organization answered "Yes"		11d. See Form 990, Part X, line 15.	
	Description		(b) Book value
(1) DEPOSITS			138,183.
(2) RIGHT-OF-USE ASSETS			1,745,132.
(3)			
(4)			
(5)			
<u>(7)</u>			
(8) (9)			
Total. (Column (b) must equal Form 990, Part X, line 15, col	(/D))		1,883,315.
Part X Other Liabilities	<u>. (D))</u>		1,003,313.
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11e or 11f. See Form 990. Part X. line	e 25.
1. (a) Description of liability	, , ,	, ,	(b) Book value
(1) Federal income taxes			
(2) DEPOSITS			594.
(3) OPERATING LEASE LIABILITIE	ES		1,848,885.
(4) REFUNDABLE ADVANCE			636,476.
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990. Part X. line 25. col	(B))		2,485,955.

Total. (Column (b) must equal Form 990, Part X, line 25, col. (B)) ... 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2023

Sche	edule D (Form 990) 2023 DEVELOPMENT POLICY			52-	1399520 Page 4
	rt XI Reconciliation of Revenue per Audited Financial Stater	ments With	Revenue per Re		
	Complete if the organization answered "Yes" on Form 990, Part IV, line 1	12a.	•		
1	-			1	8,218,323.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	-125,036.		
b	Donated services and use of facilities				
С	Recoveries of prior year grants				
d					
е	Add lines 2a through 2d			2e	-125,036.
3	Subtract line 2e from line 1			3	8,343,359.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b					
С				4c	0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	8,343,359.
Pa	rt XII Reconciliation of Expenses per Audited Financial State	ements With	n Expenses per l	Retur	ก
	Complete if the organization answered "Yes" on Form 990, Part IV, line 1	12a.			
1	Total expenses and losses per audited financial statements			1	13,014,096.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a			
b	Prior year adjustments				
С	Other losses				
d					
е				2e	0.
3	Subtract line 2e from line 1			3	13,014,096.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				, , , , , , , , , , , , , , , , , , , ,
a .		4a			
b					
C				4c	0.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. line 18.)			5	13,014,096.
	rt XIII Supplemental Information				
	ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; P 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any a			1; Part)	Κ, line 2; Part XI,
III IES	20 and 40, and Part XII, lines 20 and 40. Also complete this part to provide any a	additional infon	mation.		

SCHEDULE F (Form 990)

Department of the Treasury

Statement of Activities Outside the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. Attach to Form 990.

Open to Public

Internal Revenue Service

Inspection

Name of the organization **Employer identification number** INSTITUTE FOR TRANSPORTATION AND **DEVELOPMENT POLICY** 52-1399520 Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on

	TOITH 330, Fait IV	, III IC 14D.				
1	For grantmakers. Does	the organization	maintain record	ds to substantiate the amount of its gra	ints and other assistance,	
	•	•		the selection criteria used to award the	· —	Yes No
2	For grantmakers. Desc	ribe in Part V the	e organization's	procedures for monitoring the use of its	s grants and other assistance outsi	de the
	United States.					
3	Activities per Region. (Th	ne following Part	I, line 3 table ca	an be duplicated if additional space is n	eeded.)	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, pro- gram services, investments, grants to recipients located in the region)	is a program service,	(f) Total expenditures for and investments in the region
NORT	'H AMERICA	1	61	PROGRAM SERVICES	PLANNING & ADVOCACY FOR: BUS RAPID TRANSIT (BRT), NON-MOTORIZED TRANSPORTATION (NMT),	1,362,892.
TILOS	'H AMERICA	1	50	PROGRAM SERVICES	PLANNING & ADVOCACY FOR: BUS RAPID TRANSIT (BRT), NON-MOTORIZED TRANSPORTATION (NMT),	947,381.
5001	ii iiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiii	1	30	FROGRAM BERVICES	PLANNING & ADVOCACY FOR: BUS RAPID TRANSIT (BRT), NON-MOTORIZED	
SUB-	SAHARAN AFRICA	6	29	PROGRAM SERVICES	TRANSPORTATION (NMT),	1,309,372.
SOUT	PH ASIA	2	48	PROGRAM SERVICES	PLANNING & ADVOCACY FOR: BUS RAPID TRANSIT (BRT), NON-MOTORIZED TRANSPORTATION (NMT),	847,046.
EAST PACI	ASIA AND THE	3	89	PROGRAM SERVICES	PLANNING & ADVOCACY FOR: BUS RAPID TRANSIT (BRT), NON-MOTORIZED TRANSPORTATION (NMT),	2,734,978.
SOUT	°H AMERICA	0	0	INVESTMENTS		87,847.
EAST PACI	ASIA AND THE	0	0	INVESTMENTS		417,401.
3 a	Subtotal	13	277			7,706,917.
	Total from continuation sheets to Part I	0	0			0.
_			-			<u> </u>
C	Totals (add lines 3a and 3b)	13	277			7,706,917.

For Paperwork Reduction Act Notice, see the Instructions for Form 990. SEE PART V FOR COLUMN (E) DESCRIPTIONS Schedule F (Form 990) 2023

Part II	Grants and Other Assistance to Organizations or Entities Outside the United States.	Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any
	recipient who received more than \$5,000. Part II can be duplicated if additional space is n	eeded.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
2 Enter total number of	recipient organization	l ns listed above that are r	ecognized as charities by the f	oreian country	recognized as a tax			1

2	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax
	exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

³ Enter total number of other organizations or entities

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed. (h) Method of valuation (book, FMV, appraisal, other) (c) Number of (d) Amount of (e) Manner of (f) Amount of (g) Description of (a) Type of grant or assistance (b) Region recipients cash grant cash disbursement noncash assistance noncash assistance

Schedule F (Form 990) 2023 I Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see the Instructions for Form 926)	Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see the Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see the Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see the Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see the Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see the Instructions for Form 5713; don't file with Form 990)	Yes	X No

Schedule F (Form 990) 2023

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART I, LINE 3, COLUMN (E):

REGION: NORTH AMERICA

(E) SPECIFIC TYPES OF SERVICES IN REGION: PLANNING & ADVOCACY FOR: BUS

RAPID TRANSIT (BRT), NON-MOTORIZED TRANSPORTATION (NMT), TRANSIT ORIENTED

DEVELOPMENT (TOD) AND TRAFFIC DEMAND MANAGEMENT (TDM)

REGION: SOUTH AMERICA

(E) SPECIFIC TYPES OF SERVICES IN REGION: PLANNING & ADVOCACY FOR: BUS

RAPID TRANSIT (BRT), NON-MOTORIZED TRANSPORTATION (NMT), TRANSIT ORIENTED

DEVELOPMENT (TOD) AND TRAFFIC DEMAND MANAGEMENT (TDM)

REGION: SUB-SAHARAN AFRICA

(E) SPECIFIC TYPES OF SERVICES IN REGION: PLANNING & ADVOCACY FOR: BUS

RAPID TRANSIT (BRT), NON-MOTORIZED TRANSPORTATION (NMT), TRANSIT ORIENTED

DEVELOPMENT (TOD) AND TRAFFIC DEMAND MANAGEMENT (TDM)

REGION: SOUTH ASIA

(E) SPECIFIC TYPES OF SERVICES IN REGION: PLANNING & ADVOCACY FOR: BUS

RAPID TRANSIT (BRT), NON-MOTORIZED TRANSPORTATION (NMT), TRANSIT ORIENTED

DEVELOPMENT (TOD) AND TRAFFIC DEMAND MANAGEMENT (TDM)

REGION: EAST ASIA AND THE PACIFIC

(E) SPECIFIC TYPES OF SERVICES IN REGION: PLANNING & ADVOCACY FOR: BUS

RAPID TRANSIT (BRT), NON-MOTORIZED TRANSPORTATION (NMT), TRANSIT ORIENTED

DEVELOPMENT (TOD) AND TRAFFIC DEMAND MANAGEMENT (TDM)

SCHEDULE F, PART I, LINE 3:

THE AMOUNTS REFLECTED AS INVESTMENTS ON SCHEDULE F, PART I, LINE 3 ARE THE YEAR-END BALANCES FOR FUNDS TRANSFERRED TO INTEREST BEARING ACCOUNTS, TO BE USED FOR ITDP'S PROGRAM SERVICES.
ACCOUNTS, TO BE USED FOR ITDP'S PROGRAM SERVICES.

SCHEDULE J (Form 990)

Department of the Treasury

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

2023

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY

Employer identification number 52-1399520

Pa	art I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee			
	Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a	X	
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		Х
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		X
b	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		X
	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7	X	<u> </u>
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			1
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 4958-6(c)?	a		1

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2023

52-1399520

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

DEVELOPMENT POLICY

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) HEATHER THOMPSON	(i)	293,020.	25,000.	0.	21,361.	903.	340,284.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) MELINDA EISENMANN	(i)	180,617.	5,545.	14,291.	13,870.	25,391.	239,714.	0.
CHIEF OPERATING OFFICER (END 11/23)	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) KATHLEEN LETCHFORD	(i)	180,132.	5,410.	0.	14,426.	14,798.	214,766.	0.
CHIEF STRATEGY & DEVELOPMENT OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) AIMEE GAUTHIER	(i)	183,621.	5,414.	0.	14,438.	10,975.	214,448.	0.
CHIEF KNOWLEDGE OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) STACY MAYERS	(i)	132,693.	9,973.	0.	10,356.	12,364.	165,386.	0.
FINANCE DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) JACOB MASON	(i)	125,359.	6,450.	0.	10,320.	19,006.	161,135.	0.
SENIOR DIRECTOR, GLOBAL PROGRAM	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III	Supplemental Information
	Cappicinicital information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 4A:

MELINDA EISENMANN RECEIVED A LUMP-SUM SEVERANCE PAYMENT OF \$14,291.

PART I, LINE 7:

THE FOLLOWING EMPLOYEES RECEIVED MERIT BASED BONUSES ON PART VII:

HEATHER	THOMPSON	\$25,000

MELINDA EISENMANN \$5,545

KATHLEEN LETCHFORD \$5,410

AIMEE GAUTHIER \$5,414

STACY MAYERS \$9,973

JACOB MASON \$6,450

AIDA BAYOU \$8,594

SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

QU23
Open to Public Inspection

OMB No. 1545-0047

Name of the organization

INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY

Employer identification number 52-1399520

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

INNOVATION, PROVIDING TECHNICAL EXPERTISE TO ACCELERATE THE GROWTH OF

SUSTAINABLE TRANSPORT AND URBAN DEVELOPMENT AROUND THE WORLD.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: ITDP SIGNED A CONTRACT WITH NEW URBAN COMMUNITIES AUTHORITY IN OCTOBER, (NUCA) AND THE 6TH OF OCTOBER AUTHORITY IN EGYPT TO UNDERTAKE THE INDUSTRY TRANSITION THAT WILL SEE THE FORMALIZATION OF EXISTING SERVICES AND ENSURE THAT THE EXISTING OPERATORS PARTICIPATE IN THE BRT SYSTEM WHEN IT BECOMES OPERATIONAL. WITH THE SUPPORT OF TUMI/GIZ, ITDP IS ALSO WORKING ON ENHANCING GENDER INCLUSION IN THE NAIROBI BRT LINE A CORRIDOR WHICH HAS RECEIVED COMMITMENT FOR FUNDING AS THE FIRST ELECTRIC BRT IN NAIROBI. UNDER THE PROJECT, ITDP PLANS TO CONDUCT SURVEYS TO UNDERSTAND WOMEN AND CARE GIVERS' NEEDS AND REFLECT THE NEEDS IN THE BRT DESIGNS. FINALLY, IN DAR ES SALAAM, TANZANIA, ITDP HAS BEEN PROVIDING SUPPORT TO DAR RAPID TRANSIT AGENCY (DART) BY CONTINUOUSLY REVIEWING THE BRT DESIGNS. FOLLOWING THE PAST SUBMISSIONS THE DESIGNS HAVE BEEN UPDATED TO INCLUDE PASSING LANES AT ALMOST ALL STATIONS.

IN BRAZIL, THE ITDP TEAM KEEPS ADVOCATING FOR THE CITY OF RIO TO

ACCELERATE THE ADOPTION OF E-BUSES. ITDP WORKED WITH SCIPOPULIS ON THE

DESIGN OF A PROPOSAL FOR CHARGING INFRASTRUCTURE AND OPERATIONAL

STRATEGY (HEADWAY/ARRANGEMENT OF DEPARTURES) FOR A SERVICE CONNECTING

GALEAO AIRPORT AND GENTILEZA TERMINAL, WHICH IS NOW BEING BUILT IN THE

PORT AREA. BESIDES THE PROPOSAL, ITDP ALSO HELPED THE CITY HALL'S TEAM
For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2023

LHA 332211 11-14-23

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY

Employer identification number 52-1399520

TO CONDUCT MARKET RESEARCH TO PRESENT THE FINAL RECOMMENDATION TO THE

MAYOR WITH THE VIABILITY STUDY. ITDP BEGAN THE DESIGN OF AN ADVOCACY

STRATEGY IN BELO HORIZONTE TO INFLUENCE OPERATORS POSITIVELY IN THE

TRANSITION TO ELECTROMOBILITY, USING DATA AND QUALITATIVE RESEARCH. THE

CITY OF BELO HORIZONTE IS SUBMITTING A PROPOSAL FOR THE PAC FEDERAL

GOVERNMENT TO PROCURE 100 E-BUSES AND REQUESTED ITDP'S COLLABORATION TO

DEFINE THE SERVICES TO BE PRIORITIZED AND SECURE A HIGH-QUALITY

OPERATIONAL PLAN.

IN CHINA, THE CITY OF GUANGZHOU IS TESTING A NEW BUS SYSTEM CALLED

"RESPONSIVE STOPPING" ON 13 ROUTES. BUSES WILL NOW ONLY STOP IF

PASSENGERS RING THE BELL TO GET OFF OR IF THERE'S SOMEONE AT THE BUS

STOP WAITING TO GET ON. THIS NEW METHOD IS MEANT TO MAKE BUS TRIPS

FASTER WHEN THERE AREN'T MANY PASSENGERS GETTING ON OR OFF. ITDP WILL

MAKE RECOMMENDATIONS AND PRODUCE A REPORT ON GREEN MOBILITY IN

GUANGZHOU IN TERMS OF TWO-WHEELER AND BRT SYSTEM DEVELOPMENT.

UNDER THE WORLD BANK'S INITIATIVE WITH A PROPOSED US \$250 MILLION LOAN,
HUBEI PROVINCE, CHINA, AIMS TO ACHIEVE ITS "DUAL CARBON GOALS." FOCUSED

ON YICHANG AND DRIVEN BY ITDP'S PROACTIVE EFFORTS, THIS PROJECT IS SET

TO ACHIEVE SIGNIFICANT MILESTONES WITHIN THE NEXT FIVE YEARS, SETTING A

BENCHMARK FOR URBAN TRANSPORT DECARBONIZATION. SIGNIFICANT REFORMS IN

THE PUBLIC TRANSPORT SYSTEM ARE KEY TO THE PROJECTS, INCLUDING GOALS

SUCH AS INCREASING PUBLIC TRANSIT POPULATION COVERAGE FROM 50% TO 65%,

ENHANCING PEAK-HOUR BUS FREQUENCY BY 25%, AND IMPROVING AVERAGE

PEAK-HOUR BUS SPEEDS BY 15%.

THE CITY OF YICHANG HAS ADOPTED THE ITDP'S RECOMMENDATIONS FOR THE

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY

Employer identification number 52-1399520

UPCOMING BRT PHASE II IN YICHANG. ALSO, YICHANG CITY CONDUCTED A FIELD
STUDY OF ITDP'S PROPOSED IMPROVEMENTS TO THE BRT PHASE 1 STATIONS AND
INCORPORATED ITDP'S RECOMMENDATIONS INTO THE DEVELOPMENT PLAN BASED ON
THE POTENTIAL FOR IMPROVEMENTS TO INCLUDE ACCESSIBILITY AND
IMPROVEMENTS TO QUALITY OF BRT SERVICES. THE CITY OF JINAN HAS
RESTRUCTURED ITS PUBLIC TRANSPORT NETWORK WITH A STRATEGY RECOMMENDED
BY THE ITDP, INTRODUCING A TIERED BUS SYSTEM THAT INCLUDES FAST, MAIN,
BRANCH, AND MICRO ROUTES. THIS MODEL PRIORITIZES EFFICIENT MICROBUSES
FOR NEIGHBORHOOD CIRCULATION AND INTRODUCES SPECIALIZED BUS SERVICES
FOR UNIQUE DEMANDS. ADDITIONALLY, THE CITY AIMS TO STREAMLINE BUS
ROUTES, ENHANCE THE INTEGRATION WITH THE METRO SYSTEM, AND EXPERIMENT
WITH AN ON-DEMAND STOP SYSTEM FOR BUSES THAT COMPLEMENT METRO SERVICES.

IN SEPTEMBER 2023, INDIA'S MINISTRY OF HOUSING AND URBAN AFFAIRS

WRAPPED UP STAGE 2 OF THE SIGNATURES TRANSPORT4ALL CHALLENGE MANAGED BY

ITDP AND ANNOUNCED THE TOP 10 WINNING STARTUPS. STAGE 2 SPANNED 10

MONTHS AND INVOLVED 46 CITIES AND OVER 60 STARTUPS. IN THE UPCOMING

STAGE 3, THE WINNING STARTUPS WILL WORK WITH CITIES TO IMPLEMENT PILOTS

OF THE DIGITAL SOLUTIONS DEVELOPED. ALSO IN INDIA, THE TEAM LAUNCHED A

'ACCELERATING PROCUREMENT, OPERATIONS AND FINANCING OF BUSES THROUGH

PUBLIC PRIVATE PARTNERSHIP' REPORT IN COLLABORATION WITH THE

ASSOCIATION FOR STATE ROAD TRANSPORT UNDERTAKINGS (STUS).

THE REPORT EMPHASIZES HOW PUBLIC-PRIVATE PARTNERSHIPS (PPP) ENABLE THE

POSSIBILITY FOR STUS TO REFORM THEMSELVES INTO REGULATORY AND MANAGING

BODIES BY DELEGATING PUBLIC TRANSPORT AND BUS OPERATIONS AND

MAINTENANCE TO PRIVATE ENTITIES. IT ALSO PROVIDES RECOMMENDATIONS FOR

GOVERNMENTS AND STUS THAT CAN LEAD TO IMPROVED SERVICE QUALITY,

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY

Employer identification number 52-1399520

ENHANCED FINANCIAL VIABILITY, AND INCREASED OPERATIONAL EFFICIENCY,

WHILE EXPANDING BUS FLEETS. ON THE CITY LEVEL, ITDP HELPED DEVELOP A

FEASIBILITY STUDY DEVELOPED FOR IMPLEMENTATION OF BUS PRIORITY LANE IN

CHENNAI, PRESENTING THE STUDY TO THE ADDITIONAL CHIEF SECRETARY OF THE

TRANSPORT DEPARTMENT OF THE STATE, AND RECEIVED AN APPROVAL FOR THE

IMPLEMENTATION OF THE BUS PRIORITY LANE ON ONE CORRIDOR IN THE CITY.

ITDP IS SUPPORTING THE ROLLOUT OF THE PM E-BUS SEWA SCHEME, A NATIONAL

SCHEME ANNOUNCED TO SUPPORT THE ROLLOUT OF 10000 ELECTRIC BUSES TO

AUGMENT PUBLIC TRANSPORT SYSTEMS, ESPECIALLY IN TIER-II AND TIER-III

CITIES ACROSS THE COUNTRY. THE MINISTRY OF HOUSING AND URBAN AFFAIRS

HAS APPOINTED THE ASSOCIATION FOR STATE ROAD TRANSPORT UNDERTAKINGS

(ASRTU) AS THE LEADING AGENCY TO HANDHOLD THE CITIES TO APPLY FOR THE

SCHEME. WITH AN ONGOING MEMORANDUM OF UNDERSTANDING, ITDP INDIA HAS

BEEN APPOINTED BY ASRTU AS A TECHNICAL PARTNER TO SUPPORT THE

IMPLEMENTATION OF THE SCHEME.

IN ADDITION, ITDP DEVELOPED A GUIDEBOOK TO TRAIN BUS OPERATORS ON

EFFECTIVE COMMUNICATIONS AND OUTREACH ACROSS INDIAN CITIES. AS PART OF

AN ONGOING ENGAGEMENT WITH THE NATIONAL ASSOCIATION OF STATE ROAD

TRANSPORT UNDERTAKINGS, THE APEX BODY OF ALL PUBLIC BUS OPERATING

AGENCIES, ITDP DEVELOPED TWO NEW TOOLSA GAME AND A GUIDEBOOKTO TRAIN

THEM IN IMPROVING THEIR COMMUNICATIONS AND OUTREACH TO INCREASE

RIDERSHIP. THE GAME AND THE GUIDEBOOK WERE LAUNCHED AT A WORKSHOP

ORGANIZED IN COLLABORATION WITH ASRTU IN NOVEMBER 2023 WITH OVER 80

OFFICIALS FROM BUS OPERATING AGENCIES.

IN INDONESIA, ITDP CONTINUES TO SUPPORT JAKARTA IN THE ELECTRIFICATION

OF ITS BUS FLEET. IN MARCH 2023, WE FINISHED A PROJECT FOCUSED ON THE

DEVELOPMENT OF A COMPREHENSIVE ROADMAP FOR TRANSJAKARTA ELECTRIC BUS

ADOPTION UNTIL 2030, INCLUDING PROVIDING ALTERNATIVE FINANCING SCHEMES

AND BUSINESS MODELS, A ROBUST REGULATORY FRAMEWORK TO SUPPORT THE

IMPLEMENTATION, AND TECHNICAL PLAN. ITDP ALSO COMPLETED THE EVALUATION

OF THE E-BUS PILOT IN JAKARTA. AS PART OF A PRESENTATION OF FINDINGS TO

GOVERNMENT POLICYMAKERS, ITDP SHOWCASED THE FINAL REPORT, ROADMAP, AND

E-BUS PLANNING TOOLKIT FOR TRANSJAKARTA ELECTRIFICATION TO THE JAKARTA

GOVERNMENT, TRANSJAKARTA, UK EMBASSY, MINISTRIES, INDONESIAN CITIES

GOVERNMENTS, AND E-MOBILITY INDUSTRY PLAYERS.

OPENED MANY OPPORTUNITIES FOR ITDP INDONESIA TO WORK IN SURABAYA TO

INCREASE ACCESSIBILITY. THIS PARTNERSHIP ALSO SECURED A PLEDGE FROM THE

GOVERNMENT FOR THE CITY TO JOIN ITDP IN THE CYCLING CITIES CAMPAIGN.

ITDP INDONESIA IS CURRENTLY PROVIDING SUPPORT AND TECHNICAL ASSISTANCE

TO DEVELOP THE CYCLING INFRASTRUCTURE ROADMAP, AND AS WELL AS PILOT

IMPLEMENTATION. THE TEAM FURTHER STRENGTHENED ITS PARTNERSHIP WITH

INDONESIA'S NATIONAL MINISTRY OF TRANSPORT (MOT). IN 2023, MOT SECURED

A LOAN FROM THE WORLD BANK TO DEVELOP INFRASTRUCTURE FOR ELECTRIC BRT

SYSTEMS IN MEDAN AND BANDUNG.

FORM 990, PART III, LINE 4A, DESCRIPTION OF PROGRAM SERVICE:

AS A RESULT, MOT HAS ISSUED TENDERS FOR THE MANAGEMENT OF THE INDONESIA

MASS TRANSIT PROGRAM IN FIVE CITIES IN INDONESIA. IN THIS PROCESS, ITDP

HAS ADVISED AND PROVIDED TECHNICAL SUPPORT. ITDP ALSO DELIVERED A

COLLABORATIVE WORKSHOP WITH MOT ON THE TOPIC OF 'BARRIERS TO PUBLIC

TRANSPORT ELECTRIFICATION IN INDONESIA.' THE WORKSHOP WAS ATTENDED BY

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY 52-1399520

REPRESENTATIVES FROM GOVERNMENT INSTITUTIONS AND AGENCIES, BUS

OPERATORS, E-BUS INDUSTRY PLAYERS, AND FINANCING AGENCIES, AND HELPED

OPERATORS, E-BUS INDUSTRY PLAYERS, AND FINANCING AGENCIES, AND HELPED

TO ESTABLISH A COMMON UNDERSTANDING OF AVAILABLE SOLUTIONS TO SCALE UP

BUS ELECTRIFICATION. ITDP INDONESIA ALSO DEVELOPED GUIDELINES FOR

INCLUSIVE BRT STATIONS AND CONDUCTED PILOT IMPLEMENTATION IN LEBAK

BULUS STATION EARLIER IN THE YEAR. WE ARE CURRENTLY COLLABORATING WITH

TRANSJAKARTA TO ENSURE THE GUIDELINES ARE WELL-IMPLEMENTED IN ALL

IN MEXICO, ITDP WAS INTEGRAL IN SUPPORTING THE REGION OF MONTERREY TO

SUCCESSFULLY PROCURE 110 ELECTRIC BUSES. ITDP ALSO PROVIDED VARIOUS

OPERATIONS FINANCE SCHEME OPTIONS WHEN OPERATIONS BEGIN AT THE END OF

THE YEAR. AS PART OF MONTERREY'S EFFORTS TO EXPAND ITS METRORREY METRO

SYSTEM, ITDP HAS PRESENTED TWO DELIVERABLES TO THE CITY REGARDING THE

PUBLIC TRANSPORTATION INTEGRATION OF DIFFERENT TRANSPORT MODES. THE

DELIVERABLES WHICH INCLUDED AN ACCESSIBILITY DIAGNOSIS WITH RELATED

GUIDELINES FOR IMPROVEMENTS WERE PRESENTED TO THE MONTERREY INSTITUTE

OF HIGHER EDUCATION AND TECHNOLOGY (ITESM) AND NUEVO LEON STATE. THEY

WERE RECEIVED WELL WITH AGREED UPON ACTIVITIES FOR THE INTEGRATION OF

ONE CORRIDOR WHERE A NEW STATION WILL BE BUILT. MONTERREY IS ALSO

TAKING STEPS TO CREATE COMPLETE STREETS THROUGH THE REDESIGN OF 50

DANGEROUS INTERSECTIONS THROUGH WALKING AND CYCLING IMPROVEMENTS AND

ROAD SAFETY INTERVENTIONS.

ITDP MEXICO IS MAKING PROGRESS ON TRANSPORT DIGITALIZATION OBJECTIVES

WITH THE GOAL OF ACCELERATING IMPROVEMENTS IN MOBILITY TOWARD GREATER

GHG IMPACTS. THE DIGITALIZATION STRATEGY TO IMPROVE PUBLIC TRANSPORT IN

MEXICAN CITIES IS EXPECTED TO BEGIN IN EARLY 2024. WITH THE SUPPORT OF

TRANSJAKARTA STATIONS.

Employer identification number 52-1399520

THE GOVERNMENTS OF MEXICO CITY, MONTERREY, GUADALAJARA, AND MERIDA,

ITDP IS PREPARING TO PUBLISH A DOCUMENT ON THE PROCESS OF PUBLIC

TRANSPORT DIGITALIZATION IN MEXICO IN COLLABORATION WITH THE

INTER-AMERICAN DEVELOPMENT BANK (IDB).

IN DECEMBER 2023, MERIDA INAUGURATED ITS IE-TRAM ELECTRIC BRT THAT WILL

CONNECT THE CITIES OF MERIDA, KANASIN AND UMAN, STRENGTHENING THE

SUSTAINABILITY AND MODERNIZATION OF PUBLIC TRANSPORTATION IN THE

REGION. ITDP WAS CRUCIAL TO THIS SUCCESS, COMPLETING THE DESIGN REVIEW

AND STRENGTHENING THE PROPOSED ROAD DESIGN FOR THE IE-TRAM CORRIDORS

AND ROUTES, WHICH ARE CURRENTLY UNDER CONSTRUCTION. ITDP WILL CONTINUE

TO ASSIST THE CITY TO GUARANTEE THE INTEGRATION OF THE IE-TRAM SYSTEM

WITH OTHER PUBLIC TRANSPORT PROJECTS.

IN THE US, ITDP SUPPORTED THE RAPID IMPLEMENTATION OF DEDICATED BUS

LANES ALONG THE HUNTINGTON AVENUE CORRIDOR, WHICH BOSTON HAS NOW MADE

PERMANENT AND WILL RESULT IN MEANINGFUL IMPROVEMENTS IN BUS TRAVEL

TIME. SINCE THE TEMPORARY LANES WERE INSTALLED, BUS RIDERS ARE SAVING

ON AVERAGE TWO MINUTES PER TRIP IN THE MORNINGS AND EVENINGS, RESULTING

IN A TOTAL OF 125 HOURS IN TIME SAVINGS FOR BUS RIDERS EVERY WORK WEEK.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

DEPLOY THE ELECTRIC THREE-WHEELED VEHICLES IN DAR ES SALAAM, ITDP,

TOGETHER WITH UEMI AND DART, HAVE BEEN REVIEWING THE INCEPTION REPORTS

FOR BOTH COMPANIES. ITDP HAS ALSO CONDUCTED A PRE-FEASIBILITY STUDY FOR

THE USE OF E-BIKES FOR DELIVERIES IN THE CITY.

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY

Employer identification number 52-1399520

IN BRAZIL, ITDP WORKED WITH THE CITY OF RIO TO LAUNCH THE LONG-EXPECTED

CYCLING NETWORK EXPANSION PLAN (CICLORIO). IT AIMS TO ENCOURAGE CYCLING

AS A TRANSPORTATION MODE, IMPROVING THE CONNECTIVITY OF THE EXISTING

CYCLING NETWORK AND CONNECTING 100% OF THE TRANSIT STATIONS TO CYCLING

INFRASTRUCTURE BY 2024. IN 2022, 30 KM OF NEW CYCLE LANES WERE

IMPLEMENTED, CONNECTING 55 TRANSIT STATIONS IN 18 NEIGHBORHOODS. THE

GOAL FOR 2023 IS TO INTEGRATE 64 STATIONS AND 63 MORE IN 2024.

IN CHINA, ITDP'S ADVOCACY FOR GREEN MOBILITY HAS LED TO SIGNIFICANT

POLICY ADVANCEMENTS IN THE MAJOR CITY OF GUANGZHOU. THE GUANGZHOU

MUNICIPAL GOVERNMENT HAS PRIORITIZED THE MAIN THOROUGHFARES IN THE CITY

TO START REALLOCATING ROAD RIGHTS TO NON-MOTORIZED TRANSPORTATION, IN

TANDEM WITH SUBSTANTIAL ON-STREET PARKING REFORMS, AND BEGINNING WITH

THE DELINEATION OF PROTECTED BICYCLE LANES. THIS INITIATIVE RESPONDS TO

GROWING PUBLIC DEMAND FOR BETTER BICYCLE AND ELECTRIC BIKE

INFRASTRUCTURE. DESPITE SOME CHALLENGES, THESE EFFORTS HAVE LED TO

NOTABLE IMPROVEMENTS IN CYCLE LANE DEVELOPMENT, A TESTAMENT TO THE

EFFICACY OF STRATEGIES ITDP HAS LONG PROMOTED IN GUANGZHOU.

AS PART OF THE WORLD BANK'S PROJECT TO DECARBONIZE THE HUBEI PROVINCE,

ITDP IS ALSO WORKING ON EFFORTS TO IMPROVE WALKING ACCESSIBILITY AROUND

PUBLIC TRANSPORT STATIONS IN YICHANG, WITH 400 ENHANCEMENTS WITHIN A

500M RADIUS, AND TO INCREASE IN THE COVERAGE OF CYCLING LANES AS A

SHARE OF THE URBAN CORE ROAD NETWORK FROM 20% TO 29%. ITDP ALSO

COMPLETED A COMPREHENSIVE ANALYSIS OF THE EVOLUTION, CURRENT STATE, AND

PROSPECTS OF URBAN BICYCLE DEVELOPMENT IN CHINA, CULMINATING IN A

SERIES OF ARTICLES. THESE ARTICLES ARE ROOTED IN OUR PREVIOUS SURVEYS

AND ANALYSES OF BICYCLES AND ELECTRIC BIKES WITHIN URBAN SETTINGS. THEY

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY

Employer identification number 52-1399520

PAINT A DETAILED PICTURE OF THE CURRENT SITUATION OF TWO-WHEELED

TRANSPORTATION IN CHINA, HIGHLIGHTING THE DISPARITIES IN BICYCLE

DEVELOPMENT BETWEEN CITIES IN THE NORTH AND SOUTH, AS WELL AS THE RISE

AND FALL OF ELECTRIC TWO-WHEELERS AND BIKE-SHARING MODELS.

IN INDIA, ITDP IS SUPPORTING THE CONSTRUCTION OF NEW PEDESTRIAN PLAZA

PROJECT INITIATED BY THE TAMIL NADU MINISTER FOR MUNICIPAL AFFAIRS. THE

CONSTRUCTION OF THE PEDESTRIAN PLAZA ON THE KHADER NAWAZ KHAN ROAD WAS

INITIATED BY KN NEHRU, THE TAMIL NADU MINISTER FOR MUNICIPAL

ADMINISTRATION AND WATER SUPPLY DEPARTMENT. THE MINISTER WAS JOINED BY

OTHER IMPORTANT DIGNITARIES INCLUDING DAYANIDHI MARAN, MEMBER OF

PARLIAMENT, R PRIYA, THE MAYOR OF CHENNAI, AND J RADHAKRISHNAN,

COMMISSIONER OF THE GREATER CHENNAI CORPORATION (GCC). THE PLAZA IS

PART OF THE CHENNAI COMPLETE STREETS PROJECT, AIMED AT BUILDING ON THE

SUCCESS OF THE PONDY BAZAAR PEDESTRIAN PLAZA AND SCALING UP STREET

TRANSFORMATION WORK ACROSS THE CITY.

ITDP'S WORK IN INDIA WAS FEATURED AT THE GLOBAL WALK21 CONFERENCE IN

2023, WITH A PARTICULAR SPOTLIGHT ON THE 'FREEDOM2WALKCYCLERUN'

CAMPAIGN AND ASSESSMENTS OF THE CITY OF PUNE'S STREET AND FOOTPATH

DESIGN WORK. THE PRESENTATION HIGHLIGHTED 'FREEDOM2WALKCYCLERUN' AS A

UNIQUE BEHAVIOR CHANGE CAMPAIGN ENCOURAGING CITY LEADERS FROM ACROSS

THE COUNTRY TO BUILD A DAILY HABIT OF WALKING, CYCLING, AND RUNNING.

THIS GAVE PARTICIPANTS A HANDS-ON UNDERSTANDING OF THEIR CITY'S STREETS

AND HELPED THEM IDENTIFY AREAS FOR IMPROVEMENT.

IN INDONESIA, ITDP ASSISTED THE JAKARTA TRANSPORT AGENCY IN THE

IMPLEMENTATION OF A MULTI-OPERATOR BIKE-SHARING SYSTEM AND DEVELOPED

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY

Employer identification number 52-1399520

TECHNICAL NOTES FOR JAKARTA BIKE LANES. THE TECHNICAL NOTES PROVIDE A

COMPREHENSIVE OVERVIEW OF JAKARTA CYCLING COMMUNITIES AND THE

GOVERNMENT'S COLLABORATIVE EFFORTS IN MAKING THE CITY BIKEABLE SINCE

2005, INCLUDING ITDP'S ASSISTANCE IN BIKE LANE DEVELOPMENT,

IMPLEMENTATION, AND EVALUATION PROCESS, AS WELL AS RECOMMENDATIONS FOR

IMPROVEMENTS AND SUSTAINABILITY.

ITDP PRODUCED REPORTS ON THE TRANS SEMARANG BIKE-SHARE SYSTEM AND ITS

DEVELOPMENT. WE ALSO DELIVERED DESIGN RECOMMENDATIONS FOR THE PILOT

MULTI-MODE INTEGRATION IN THE OLD TOWN AREA TO THE SEMARANG CITY

GOVERNMENT. ITDP INDONESIA HAS FURTHER DEVELOPED A CONCEPTUAL PLAN,

IMPLEMENTATION PLAN, AND MONITORING PLAN FOR THE KESAWAN LEZ AREA IN

MEDAN. THE REPORT WAS DISSEMINATED TO THE MEDAN CITY GOVERNMENT IN

NOVEMBER 2023. ITDP INDONESIA HAS DEVELOPED THE TOD PLAN IN MEDAN AS

PART OF THE BRT AND PUBLIC TRANSPORT ACCESSIBILITY IMPROVEMENT PLAN IN

MEDAN, WHICH THE GOVERNMENT IS REVIEWING.

IN MEXICO, THE CITY OF MERIDA IS ADDRESSING VARIOUS ASPECTS OF ITS

URBAN TRANSPORT SYSTEM TO IMPROVE MOBILITY IN THE CITY. THE CITY HAS

EXTENDED ITS BIKE-SHARE PILOT UNTIL THE END OF 2023. THE PILOT, WHICH

ORIGINALLY BEGAN WITH 53 STATIONS AND 300 BIKES, HAS EXPANDED

OPERATIONS TO INCLUDE AN ADDITIONAL FOUR STATIONS AND 100 BICYCLES.

ONCE THE PILOT IS COMPLETED, ITDP WILL ASSIST IN DEFINING A FARE RATE

FOR USERS AND A ROADMAP FOR IMPLEMENTATION OF A PERMANENT PROGRAM. IN

ADDITION, THE CITY OF ZAPOPAN HAS STARTED CONSTRUCTION OF 3.1

KILOMETERS OF COMPLETE STREETS WITH THE REDESIGN OF AV. NICOLAS

COPERNICO (THE WINNER OF THE BETTER STREETS FOR MEXICO COMPETITION

ORGANIZED BY ITDP). IN YUCATAN STATE, ITDP IS DEVELOPING ACTIVE

Schedule O (Form 990) 2023

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY

Employer identification number 52-1399520

MOBILITY GUIDELINES TO BE PUBLISHED BY THE GOVERNMENT. ALSO, ITDP IS

ASSISTING THE DEVELOPMENT OF A DISSEMINATION DOCUMENT AND AN

INFOGRAPHIC ON COMPLETE STREETS, TO GUIDE DECISION MAKERS AND

CONTRACTORS FOR THE DEVELOPMENT OF STREET DESIGN PROPOSALS AND THEIR

IMPLEMENTATION.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

DAVIS. FOUR PEER ORGANIZATIONS REVIEWED THE STUDY (FROM ICCT, IEMA,

COPPE AND MULTIPLICIDADE), BRINGING INSIGHTS INTO THE BRAZILIAN

CONTEXT. THE CLIMATE OBSERVATORY, THE LEADING BRAZILIAN CIVIL SOCIETY

NETWORK ON THE CLIMATE AGENDA, ADOPTED THE REPORT'S PRIMARY

ELECTRIFICATION + MODE SHIFT PREMISES DESIGNED BY ITDP AND UC DAVIS,

WHICH IS A SIGNIFICANT ACHIEVEMENT. ITDP DISSEMINATED THE RESEARCH TO A

KEY AUDIENCE THAT INCLUDED HIGH-LEVEL GOVERNMENT REPRESENTATIVES FROM

THE STATE OF SAO PAULO, SUCH AS THE SECRETARY OF ENVIRONMENT AND THE

CHIEF OF STAFF, BESIDES KEY RESEARCHERS FROM INTERNATIONAL AND NATIONAL

UNIVERSITIES.

SIMILARLY, ITDP AND UC DAVIS LAUNCHED THE COMPACT CITIES ELECTRIFIED:

INDIA REPORT IN 2023. THE REPORT SHOWS THAT REDUCING EMISSIONS FROM

URBAN PASSENGER TRANSPORT ENOUGH TO MEET INDIA'S CLIMATE ACTION

COMMITMENTS WILL REQUIRE THE CREATION OF COMPACT ELECTRIFIED

CITIESCITIES THAT CAN SHIFT MOST TRIPS TO LESS POLLUTING MODES LIKE

WALKING, CYCLING, AND PUBLIC TRANSPORT AND ENABLE A SIMULTANEOUS RAPID

ELECTRIFICATION OF ALL VEHICLE MODES. THE REPORT PROVIDES A

COUNTRY-SPECIFIC ROADMAP FOR INDIA, ESTIMATING THE QUANTITIES AND COSTS

OF INFRASTRUCTURE NEEDED AND THE POTENTIAL IMPACTS OVER THE NEXT 30

YEARS. ITDP HOSTED THE DISCUSSION ON 'COMPACT CITIES: PATHWAYS TOWARDS

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY

Employer identification number 52-1399520

INDIA'S SUSTAINABLE MOBILITY FUTURE' AT THE 16TH URBAN MOBILITY INDIA

CONFERENCE 2023 WHERE THEY SHARED THE FINDINGS FROM THE NEW REPORT AND

FACILITATED A CONVERSATION WITH KEY DECISION-MAKERS AND EXPERTS.

AS PART OF ITDP'S PARTNERSHIP WITH THE MINISTRY OF CITIES IN BRAZIL,

THE TEAM HAS BEEN ACTIVELY PARTICIPATING IN MEETINGS OF THE

CONSULTATIVE FORUM SUPPORTING THE DISCUSSIONS BETWEEN THE EXECUTIVE AND

THE SENATE ON THE BILL OF THE NEW REGULATORY FRAMEWORK FOR PUBLIC

TRANSPORT. IN ADDITION, THE REGIONAL DEVELOPMENT BANK BNDES HAS

DEVELOPED A STRATEGY FOR PUBLIC TRANSIT FUNDING AND FINANCING WITH

ITDP'S ADVOCACY TO MAP URBAN MOBILITY DATA IN TWENTY-ONE METROPOLITAN

REGIONS. ITDP IS ALSO INTERVIEWING CITIES TO COMPLETE THE ASSESSMENT OF

PUBLIC TRANSPORT DATA AVAILABILITY AND REGULATION.

IN CHINA, ITDP COLLECTED DATA THROUGH SELF-CONDUCTED SURVEYS,

INDIVIDUAL INTERVIEWS, AND OTHER ENGAGEMENT METHODS TO UNDERSTAND THE

CHALLENGES FACING WOMEN CYCLISTS. THROUGH VOLUME COUNTS AT 45 LOCATIONS

WITHIN THESE CITIES, THE RESULTING REPORT WOMEN ON WHEELS FOUND THAT

WOMEN ACCOUNTED FOR LESS THAN 30% OF TOTAL CYCLISTS AND THAT THE

PERCENTAGES OFTEN CORRELATED WITH THE QUALITY, SAFETY, AND CONNECTIVITY

OF EACH CITY'S INFRASTRUCTURE. THIS RESEARCH AIMS TO ENCOURAGE MORE

CITIES, IN CHINA AND BEYOND, TO DESIGN AND PLAN INFRASTRUCTURE THAT

BETTER REFLECTS THE NEEDS OF ALL CYCLISTS, REGARDLESS OF GENDER.

THE CLASSIFICATION AND DEVELOPMENT STATUS OF THREE-WHEELED VEHICLES IN

CHINA, AS WELL AS SUMMARIZE OCCURRED PROBLEMS AND LESSONS LEARNED FROM

Schedule O (Form 990) 2023

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY

Employer identification number 52-1399520

CHINESE CITIES. POLICY RECOMMENDATIONS WILL ACCELERATE THE TRANSITION

FROM ICE THREE-WHEELERS TO ELECTRIC VEHICLES, AND HELP THE POLICYMAKERS

DEVELOP MORE TO PREPARE FOR THE PROJECT KICK-OFF MEETING HELD IN

MID-OCTOBER 2023. IN THE FOLLOWING MONTHS, THE PROJECT TEAM IS PLANNING

TO CONDUCT IN-DEPTH INVESTIGATIONS AND CASE STUDIES IN THREE TYPICAL

CITIES: BEIJING, WEIFANG (A SMALL-SIZED CITY IN SHANDONG PROVINCE IN

CHINA), AND CHONGQING (A MIDDLE-SIZED CITY IN THE SOUTH OF CHINA).

ITDP HAS ALSO BEEN COLLABORATING WITH CHINESE CITIES FOR THE

DEVELOPMENT OF A 'GREEN MOBILITY DATA COLLECTION AND INDICATOR

FRAMEWORK. LEVERAGING THIS DATA, THE TEAM HAS DEVELOPED INDICATORS TO

MEASURE THE EFFECTIVENESS OF GREEN MOBILITY WITHIN CHINESE CITIES. THE

PROJECT HAS PASSED ITS MIDTERM REVIEW AND IS SET TO CONTINUE UNDER

ITDP'S GUIDANCE TO FINALIZE THE REPORTS ON URBAN GREEN MOBILITY

INDICATORS AND GREEN MOBILITY DEMONSTRATION ZONES. UPON COMPLETION OF

THE REPORTS, IT IS ANTICIPATED THAT THE FINDINGS WILL MOTIVATE AN

ASSESSMENT OF GREEN MOBILITY PRACTICES IN AT LEAST 105 MAJOR CITIES

ACROSS CHINA.

IN INDIA, ITDP I LAUNCHED A WORKING PAPER ON NATIONAL COMMON MOBILITY

CARD (NCMC). IN COLLABORATION WITH THE NATIONAL PAYMENTS CORPORATION OF

INDIA AND THE NATIONAL INSTITUTE OF URBAN TRANSPORT, ITDP INDIA

LAUNCHED THE PAPER 'NCMC - TAP & TRANSIT, PAN INDIA WITH RUPAY' AT THE

GLOBAL FINTECH FEST IN MUMBAI ON 7TH SEPTEMBER 2023. THE PAPER TALKS

ABOUT THE CRITICAL ISSUES WITH THE CASH-BASED TICKETING SYSTEM IN

INDIA, SUCH AS REVENUE LEAKAGE AND LONG QUEUES AT THE TICKET COUNTERS

AND HIGHLIGHTS THE NEED AND WAY FORWARD FOR COMMON CARD-BASED TICKETING

IN INDIA.

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY

Employer identification number 52-1399520

ITDP INDONESIA COLLABORATED WITH PELITA HARAPAN UNIVERSITY IN

DEVELOPING A SUSTAINABLE TRANSPORT SYLLABUS AS PART OF THE SUBJECT

TAUGHT BY THE CIVIL ENGINEERING FACULTY. FOR ONE SEMESTER, ITDP

INDONESIA WILL BE THE GUEST LECTURER IN TWELVE CLASS SESSIONS,

PROVIDING AND SHARING KNOWLEDGE RELATED TO SUSTAINABLE TRANSPORT ISSUES

SUCH AS PUBLIC TRANSPORT INTEGRATION, ACTIVE MOBILITY (WALKING AND

CYCLING), AND TOD. ITDP IS ALSO CURRENTLY A REGULAR MEMBER OF THE

GREATER JAKARTA TRANSPORT WORKING GROUP MONTHLY MEETING CONSISTING OF

THE GREATER JAKARTA TRANSPORT AUTHORITY (BPTJ), GENERAL DIRECTORATE OF

ROAD TRANSPORT, GENERAL DIRECTORATE OF RAILWAYS, GENERAL SECRETARIAT OF

PLANNING BUREAU, JAKARTA TRANSPORT AGENCY, AND WEST JAVA TRANSPORT

AGENCY. THE PURPOSE OF THE MEETINGS IS TO DISCUSS AND EVALUATE THE

CURRENT OR PLANNED POLICIES, REGULATIONS, AND INITIATIVES IMPLEMENTED

IN THE GREATER JAKARTA AREA.

IN MEXICO, ITDP WORKED WITH THE HELMET COALITION TO PROMOTE MOTORCYCLE

HELMET USE AND ROAD SAFETY WITH SUPPORT FROM THE FIA FOUNDATION. THE

HELMET COALITION HELD A SEMINAR IN NOVEMBER 2023 TO PRESENT KEY

ACHIEVEMENTS FROM THE PUBLIC, PRIVATE SECTORS, AND CIVIL SOCIETY. THE

MEXICAN HELMET COALITION HAS MADE CONSIDERABLE PROGRESS ON ITS GOALS

WITH THE PUBLIC AND PRIVATE SECTORS. WE ARE ENCOURAGING STATE AND

MUNICIPAL GOVERNMENTS TO REFORM THEIR TRAFFIC REGULATIONS AND HAVE BEEN

ABLE TO LIAISE SAFE HELMET PRODUCERS WITH RETAILERS TO INCREASE THE

AVAILABILITY OF AFFORDABLE CERTIFIED HELMETS.

ITDP'S US PROGRAM PUBLISHED THE KEEPING PACE: HOW GREATER BOSTON'S BUS SYSTEM CAN SUPPORT A GROWING AND CHANGING REGION REPORT IN 2023. ITDP

Employer identification number 52-1399520

PARTNERED WITH LIVABLESTREETS ALLIANCE ON THIS REPORT ON GREATER

BOSTON'S BUS SYSTEM THAT OUTLINES AN ACTIONABLE AGENDA FOR REGIONAL

DECISION-MAKERS AT THE STATE, AGENCY, AND LOCAL LEVELS TO ENACT WITHIN

THE NEXT FEW YEARS. TO GET THE BUS SYSTEM ON TRACK WITH THE NEEDS OF

THE REGION BY 2030, THIS REPORT'S RESEARCH PUTS FORTH RECOMMENDATIONS

FOR OFFICIALS, LOCAL GOVERNMENTS, AND THE MBTA TO FOLLOW STARTING BY

ADDRESSING THE SEVERE MBTA STAFFING SHORTAGE AND CHRONICALLY

UNDERFUNDED BUDGET, WHILE RECOGNIZING THAT NO SINGLE ENTITY CAN ACHIEVE

PROGRESS ALONE.

IN NOVEMBER 2023, THE US DEPARTMENT OF TRANSPORTATION (DOT) ISSUED A

FINAL GHG RULING REQUIRING STATES TO MEASURE AND REPORT ON GHGS AND TO

SET DECLINING TARGETS TO REDUCE GHGS RELATED TO THE NATIONAL HIGHWAY

SYSTEM, THOUGH WITH NO CONSEQUENCES FOR FAILURE TO REDUCE EMISSIONS. IN

COMING WEEKS, US DOT IS EXPECTED TO ISSUE GHG NEPA GUIDANCE WHICH

PRESENTS AN OPPORTUNITY TO STRENGTHEN MINIMUM REQUIREMENTS FOR

EVALUATION OF INDUCED TRAFFIC IMPACTS OF PROPOSED ROAD EXPANSION

PROJECTS, WHICH ARE NOT ADDRESSED IN THE GHG RULE. ITDP WAS PART OF A

GROUP OF ADVOCATES PUSHING FOR THIS RULING.

TRAFFIC REDUCTION: IN AFRICA, ITDP SUBMITTED THE KIGALI PARKING

MANAGEMENT CABINET PAPER TO COK IN OCTOBER 2023 TO SUPPORT THE ADOPTION

OF THE KIGALI PARKING MANAGEMENT REPORT. THE SMART PARKING SYSTEM WILL

YIELD SEVERAL BENEFITS IN KIGALI, INCLUDING ENHANCED USAGE OF PUBLIC

SPACE AND IMPROVED REVENUE COLLECTION. IN NAIROBI, ITDP MET WITH

NAIROBI CITY COUNTY TO DISCUSS INITIATIVES OF SMART PARKING WITHIN

NAIROBI. ITDP IS CURRENTLY PREPARING A CONCEPT NOTE TO SUPPORT FURTHER

COMMITMENT FROM THE COUNTY. IN BRAZIL, ITDP HAS BEEN WORKING IN MAJOR

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

Schedule O (Form 990) 2023

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY 52-1399520

CITIES LIKE RIO TO ADVOCATE FOR SAFE ROUTES TO SCHOOL.

IN 2023, THE TEAM ADVANCED WITH ANALYTICAL AND TECHNICAL SUPPORT TO RIO

DE JANEIRO TO SECURE THE 'ON THE WAY TO SCHOOL' PROGRAM, FUNDED BY THE

WORLD BANK. THE TEAM EVALUATED SURVEY QUESTIONNAIRES DESIGNED TO

EVALUATE RESULTS AND IDENTIFY PROGRAM IMPROVEMENTS. THE QUESTIONNAIRES

ARE CURRENTLY BEING CONDUCTED IN THIRTY-SIX SCHOOLS WITH THEIR

COMMUNITIES, INCLUDING STUDENTS, PARENTS, AND TEACHERS. THE CITY OF RIO

IS ALSO ADVANCING WITH THE ROLLOUT OF A ROAD SAFETY PLAN, WHICH THE

SECRETARY OF HEALTH IS LEADING. ITDP WAS INVITED TO SIT ON THE CITY'S

ROAD SAFETY COMMITTEE. BESIDES, KEY MESSAGES ELABORATED BY ITDP ON

WORLD REMEMBRANCE DAY FOR ROAD TRAFFIC VICTIMS WERE REPLICATED BY

CET-RIO AND THE TRANSPORTATION DEPARTMENT ON SOCIAL MEDIA (INSTAGRAM).

IN ADDITION, CITIES ACROSS BRAZIL HAVE BEEN ADVANCING LOW EMISSION ZONE
PLANS WITH ITDP. IN THE CITY OF BELO HORIZONTE, ITDP HAS BEEN

SUPPORTING THE CITY'S INTEREST IN AN LEZ PILOT PROJECT AFTER SIGNING A

NEW MOU WITH THE CITY. IN RIO, SUPPORT FOR THE CITY OF RIO IN THEIR LEZ

INITIATIVE CONTINUES, INCLUDING WORK ON THE CHARACTERIZATION OF CYCLING

INFRASTRUCTURE AND USERS; MAPPING OF ON-STREET PARKING; DESIGN OF A

CYCLING PLAN; AND APPLICATION OF WALKABILITY INDEX IN SELECTED STREETS.

SIMULTANEOUSLY, C40 LAUNCHED A TR FOR THE DESIGN OF FREIGHT PLAN FOR

THE PERIMETER OF THE LEZ.

ITDP'S TEAM CONDUCTED A MAPPING OF BRAZILIAN CITIES WITH THE POTENTIAL

(INTEREST, POLITICAL, AND SOCIAL SUPPORT) TO IMPLEMENT PARKING REFORM

POLICIES IN THE SHORT AND MEDIUM TERM. THIRTY MUNICIPALITIES FROM 14

STATES RESPONDED, INDICATING THEIR LEVEL OF KNOWLEDGE, CAPACITY, AND

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY

Employer identification number 52-1399520

ACTION ON THE TOPIC. CHALLENGES AND ISSUES OF INTEREST TO THESE

MUNICIPALITIES WERE ALSO MAPPED. IN SEPTEMBER, ITDP SUPPORTED THE

DELIVERY OF SEVERAL TACTICAL URBANISM INTERVENTIONS AS PART OF THE

LATIN AMERICA PLACEMAKING CONFERENCE IN RIO DE JANEIRO. THE ACTIVATION

INCLUDED ACTIVITIES IN THREE PARKING SPACES LOCATED IN THE CENTRAL

REGION OF THE CITY TO EXPLORE PARKING REFORM MEASURES.

IN CHINA, THE GUANGZHOU MUNICIPAL TRANSPORTATION BUREAU ANNOUNCED AND

INITIATED THE "2023 EDITION OF THE TEMPORARY PARKING SPACE PLANNING FOR

CENTRAL URBAN ROADS IN THE SIX CENTRAL DISTRICTS OF GUANGZHOU". AS PER

THE PLAN, A TOTAL OF 2,373 ON-STREET PARKING SPACES ACROSS SEVENTY-SIX

ROADS IN THE SIX CENTRAL DISTRICTS WILL BE ELIMINATED, A PLAN THAT ITDP

HAS SUPPORTED. CHINA WILL ESTABLISH A GREEN MOBILITY REPORT FOR THE

CITIES OF JINAN AND YICHANG IN TERMS OF BRT, NON-MOTORIZED

TRANSPORTATION, AND THE ESTABLISHMENT OF LEZ PILOTS IN EACH CITY.

JINAN IS ALSO WORKING TO IMPROVE PARKING MANAGEMENT AND PROMOTE PARKING

SHARING THROUGH ADVANCED TECHNOLOGY. PARKING LOTS CONNECTED TO THE

PARKING INFORMATION PLATFORM, NOW OVER 370,000 BERTHS IN 1,291

OFF-STREET PARKING LOTS ARE CONNECTED TO THE JINAN STATIC TRAFFIC

PLATFORM. THE BIG DATA MANAGEMENT DEPARTMENT OF JINAN ESTABLISHED A

COMPREHENSIVE PARKING MANAGEMENT SERVICE SYSTEM OF THE CITY,

IMPLEMENTED DYNAMIC MANAGEMENT OF PARKING FACILITIES, SUPERVISE THE

QUALITY OF INFORMATION SERVICE, AND PROVIDE PARKING INFORMATION SHARING

AND GUIDANCE SERVICES.

ITDP CONTINUES TO COMPILE A 'GUIDELINE ON 15-MINUTE NEIGHBORHOOD

PLANNING AND DESIGN FOR RAIL STATIONS' FOR YICHANG AS PART OF THE WORLD

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY

Employer identification number 52-1399520

BANK'S PROJECT. AFTER SEVERAL ITERATIONS INFORMED BY CONSTRUCTIVE

FEEDBACK, THE GUIDELINE HAS REACHED A PIVOTAL STAGE. A CONSULTATION

WITH EXPERTS HAS BEEN CONDUCTED, BRINGING FORTH INTERIM RESULTS THAT

PROMISE TO SHAPE THE PLANNING AND DESIGN AROUND THE STATION AREA

SIGNIFICANTLY. THIS GUIDELINE IS POISED TO INFLUENCE FUTURE

TRANSIT-ORIENTED DEVELOPMENTS BY PROMOTING ACCESSIBLE, EFFICIENT, AND

SUSTAINABLE URBAN ENVIRONMENTS AROUND RAIL STATIONS.

EXPENSES \$ 1,519,506. INCLUDING GRANTS OF \$ 0. REVENUE \$ 241,219.

SUSTAINABLE URBAN DEVELOPMENT: ITDP IS WORKING DART TO ENSURE

APPROPRIATE CONTEXTUAL URBAN DEVELOPMENT AND LAND UTILIZATION ALONG THE

DART BRT PHASE 1 CORRIDOR. ITDP IS BUILDING UPON THE RECOMMENDATIONS OF

THE BRT CORRIDOR DEVELOPMENT STUDY BY DEVELOPING A LOCAL AREA PLAN FOR

THE GEREZANI TERMINAL AREA. ITDP IS COMPLETING REVIEW AND UPDATES ON

DRAFT REPORT FOR SUBMISSION TO DART IN NOVEMBER 2023. ITDP IS

SUPPORTING ETHIOPIAN CONSTRUCTION DESIGN AND SUPERVISION WORKS

CORPORATION (ECDSWCO) IN THE REVIEW OF THEIR MASTER PLAN TO ENSURE IT

INCORPORATES TOD, NMT, AND PT INITIATIVES.

THE COMPREHENSIVE AND INTEGRATED NEW MASTER PLAN DEVELOPMENT FOCUSES ON

ADDIS ABABA'S CITY CENTER, WHICH INCLUDES 5 SUB CITIES (ARADA, LIDETA,

KIRKOS, NIFASIL LAFTO AND BOLE). THE PLAN FOCUSES ON THE 10.4KM LONG

CORRIDOR IN THE CITY THAT REQUIRES IMPROVEMENT AND ENHANCEMENT OF THE

EXISTING MASTER PLAN FUNCTIONS AND IMPLEMENTATION STUDY THAT SUITS THE

POTENTIAL FUNCTIONING OF THE CORRIDORS, ENHANCES THE APPEARANCE OF THE

CITY, ADDRESSES THE ASPIRATIONS OF THE CLIENT, AND IMPROVES THE

LIFESTYLE OF THE RESIDENCE. THE SCOPE LOOKS AT PREPARATION OF LOCAL

DEVELOPMENT PLAN (LDP), PREPARATION OF IMPLEMENTATION STRATEGIES &

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY

Employer identification number 52-1399520

DEVELOPMENT GUIDELINES, AND PREPARATION OF STREET SCAPE DESIGNS.

IN BRAZIL, ITDP FINALIZED A STUDY IN THE RIO DE JANEIRO METROPOLITAN AREA TO SUBSIDIZE THE CITY GOVERNMENT IN DISCUSSIONS ON HOUSING AND TRANSPORT INTEGRATION, CONSIDERING MINHA CASA MINHA VIDA (MCMV) WAS RELAUNCHED BY THE FEDERAL GOVERNMENT. THE INITIATIVE AIMS TO SUPPORT MUNICIPAL RIO AND OTHER CITIES IN THE METRO AREA TO IDENTIFY BLOCKS AROUND TRANSIT STATIONS FOR NEW MCMV DEVELOPMENTS WITH SATISFACTORY URBAN CONDITIONS, INCLUDING ACCESS TO SUSTAINABLE TRANSPORT (PT AND NMT) AND ESSENTIAL OPPORTUNITIES (EDUCATION, HEALTH, FRESH FOOD, LEISURE, CULTURE, AND OTHERS). THE STUDY IS ALSO BEING USED AS REFERENCE TO DISCUSS THE MONITORING PROCESS OF THE REVISED CITY MASTERPLAN, PREDICTED TO BE APPROVED IN 2024. IN CHINA, ITDP IS SUPPORTING THE BAIYUN CBD SUPERBLOCK CONSTRUCTION PLAN IN GUANGZHOU. TO CREATE A MORE COMPACT AND LIVABLE COMMUNITY THAT PRIORITIZES THE WELL-BEING OF ITS CITIZENS, THE GUANGZHOU BAIYUN CBD HAS EMBRACED THE RECOMMENDATIONS PROVIDED BY ITDP REGARDING THE IMPLEMENTATION OF SUPERBLOCKS DEDICATED TO RESIDENTIAL AREAS. BY INTEGRATING SUSTAINABLE URBAN DESIGN PRINCIPLES AND INNOVATIVE TRANSPORTATION SOLUTIONS, THE GUANGZHOU BAIYUN CBD ASPIRES TO ESTABLISH A MODEL NEIGHBORHOOD THAT OPTIMIZES ACCESSIBILITY, ENCOURAGES ACTIVE TRANSPORTATION, AND PROMOTES SOCIAL INTERACTION.

DERIVED FROM AN EXTENSIVE FIELD SURVEY CONDUCTED ON NMT AND PARKING

MANAGEMENT PRACTICES. THROUGH METICULOUS ANALYSIS AND EXAMINATION OF

THE COLLECTED DATA, SEVERAL SIGNIFICANT INSIGHTS WERE OBTAINED, LEADING

TO THE FORMULATION OF A SET OF PRACTICAL RECOMMENDATIONS AIMED AT

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY

Employer identification number 52-1399520

ADVANCING THE ADOPTION OF GREEN MOBILITY INITIATIVES WITHIN THESE TWO

URBAN AREAS. BY IMPLEMENTING THESE SUGGESTIONS, YICHANG CREATED A MORE

SUSTAINABLE AND INCLUSIVE URBAN ENVIRONMENT FOR FUTURE DEVELOPMENT.

IN INDIA, ITDP WORKED WITH THE CHENNAI UNIFIED METROPOLITAN TRANSPORT

AUTHORITY (CUMTA) AND LAUNCHED CITY-WIDE CITIZEN SURVEY TO INFORM THE

PREPARATION OF AN UPCOMING COMPREHENSIVE MOBILITY PLAN. IN SEPTEMBER

2023, THE STATE MINISTER FOR HOUSING AND URBAN DEVELOPMENT LAUNCHED THE

SURVEY TO UNDERSTAND CITIZEN'S TRAVEL PATTERNS AND EXPECTATIONS FROM

URBAN MOBILITY SYSTEMS TO INFORM THE PREPARATION OF THE NEW

COMPREHENSIVE PLAN THAT WILL HELP SHAPE SUSTAINABLE, TRANSIT-ORIENTED

DEVELOPMENT MEASURES IN CHENNAI FOR THE NEXT 25 YEARS.

IN INDONESIA, ITDP HAS DEVELOPED THE INTEGRATED TRANSIT PLAZA CONCEPT

PLAN TO CONNECT INTERMODAL TRANSIT STATIONS FOR THE JAKARTA GREEN

CORRIDOR. ITDP WILL PROMOTE THE CONCEPT PLAN TO BE IMPLEMENTED BY THE

JAKARTA TRANSPORT AGENCY IN 2024. ITDP ALSO DEVELOPED A TOD PLAN IN

MEDAN AS PART OF THE BRT AND PUBLIC TRANSPORT ACCESSIBILITY IMPROVEMENT

PLAN IN MEDAN. THE STUDY REPORT WILL BE DISSEMINATED TO THE MEDAN CITY

GOVERNMENT IN LATE NOVEMBER 2023.

IN MEXICO, ITDP ACHIEVED A POLICY WIN WITH ITS SUPPORT OF MEXICO CITY

WHEN THE GOVERNMENT PUBLISHED ITS GENERAL TERRITORY PLAN, WHICH

INCLUDES VARIOUS TOD PRINCIPLES LIKE MIXED-USE DEVELOPMENT AND TOD

PRINCIPLES ALONG KEY MASS TRANSIT STATIONS. THE INCLUSION OF THESE

PRINCIPLES IN THE CITY'S LONG TERM LAND USE PLAN ILLUSTRATES

ADVANCEMENT OF THE ITDP AGENDA TO ADVANCE SUSTAINABLE DEVELOPMENT

MEASURES THAT PRIORITIZE PUBLIC TRANSIT, ACTIVE MOBILITY, AND TRAFFIC

Schedule O (Form 990) 2023

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY

Employer identification number 52-1399520

REDUCTION. IN MERIDA, ITDP IS SUPPORTING AN INTEGRATED LAND USE AND

MASS TRANSPORT PROJECT, ASSISTING THE CITY'S PROCESS TO UPDATE THE

METROPOLITAN DEVELOPMENT PLAN IN COLLABORATION WITH STATE AND MUNICIPAL

AUTHORITIES. THE AIM IS TO INCORPORATE TDO PRINCIPLES TO INTEGRATE LAND

USE STRATEGIES TO THE MOBILITY PROJECTS, AND TO HELP STOP THE SPRAWL IN

THE METROPOLITAN AREA.

IN INDIA, ITDP CONDUCTED A CLOSED-DOOR DISCUSSION ON AREA-LEVEL PARKING

MANAGEMENT PLANS FOR OFFICIALS AT THE PIMPRI-CHINCHWAD MUNICIPAL

CORPORATION, INCLUDING SHARING LEARNINGS FROM THE PREPARATION OF

COIMBATORE'S AREA-LEVEL PARKING MANAGEMENT PLANS. PCMC HAS EXPRESSED

INTEREST IN GETTING A SIMILAR STUDY DONE IN THE CITY AND ITDP INDIA

WILL SUPPORT THEM ON THE WAY FORWARD. ITDP ALSO CONDUCTED A JOINT

STAKEHOLDER MEETING WITH KEY DECISION MAKERS FROM THE GREATER CHENNAI

CORPORATION (GCC), THE GREATER CHENNAI TRAFFIC POLICE (GCTP), AND THE

CHENNAI UNIFIED METROPOLITAN TRANSPORT AUTHORITY (CUMTA). THE

STAKEHOLDERS ARE ALIGNED ON SETTING UP A CENTRAL AGENCY FOR MANAGING

PARKING AND SUPPORTING CUMTA IN IMPLEMENTING THE POLICY. CUMTA WILL

INITIATE A STUDY IN ONE NEIGHBORHOOD TO UNDERSTAND THE GAPS AND PROPOSE

AN AREA-LEVEL PARKING MANAGEMENT PLAN INCORPORATING THE POLICY

PRINCIPLES.

IN INDONESIA, ITDP COMPLETED THE IMPLEMENTATION AND PROCUREMENT PLAN,

THE SOCIAL AND ECONOMIC FRAMEWORK, AND THE RISK MITIGATION ANALYSIS OF

THE ELECTRONIC ROAD PRICING (ERP) SYSTEM IN JAKARTA. THESE THREE

DOCUMENTS WERE CREATED IN CLOSE COLLABORATION WITH THE JAKARTA

TRANSPORT AGENCY AS THEY HAVE A PLAN TO IMPLEMENT ERP SOON. ITDP ALSO

COMPLETED AN EVALUATION OF THE KOTA TUA LEZ AREA IN JAKARTA AND

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY

Employer identification number 52-1399520

SUBMITTED THE REPORT TO THE RELEVANT GOVERNMENT AGENCIES. THE REPORT

INCLUDES A REVIEW OF THE POLICIES AND IMPLEMENTATION AS WELL AS

RECOMMENDATIONS ON HOW TO IMPROVE THE LEZ AREA. ITDP ALSO DEVELOPED A

STUDY TO IMPROVE THE CONNECTIVITY OF THE KOTA LAMA LEZ AREA IN SEMARANG

WITH SURROUNDING PUBLIC TRANSIT. THE STUDY WAS DISSEMINATED TO THE

SEMARANG CITY GOVERNMENT (INCLUDING THE SEMARANG CITY MAYOR AND

SEMARANG PLANNING AGENCY).

IN MEXICO, THE REGION OF MORELIA IS CHAMPIONING PARKING REFORM. WITH

SUPPORT FROM ITDP, MORELIA'S MUNICIPAL PLANNING INSTITUTE (IMPLAN) HAS

PASSED ITS URBAN PLAN, WHICH INCLUDES THE ELIMINATION OF PARKING

REQUIREMENTS IN URBAN DEVELOPMENT PLANS. THIS IS THE FIRST PARKING

REFORM IN A METROPOLITAN AREA OF A CITY IN MEXICO CONTAINING A GROWING

POPULATION ALREADY AT ONE MILLION WITH SIGNIFICANT URBAN SPRAWL. ITDP

ALSO SIGNED A COLLABORATION AGREEMENT WITH IMPLAN TO SHARE

RECOMMENDATIONS ON THE REGULATION OF PARKING CONSTRUCTION IN HOUSING,

COMMERCE, AND FACILITIES IN THE METROPOLITAN ZONE. SIMILARLY, IN

GUADALAJARA, ITDP HAS PRESENTED IMEPLAN WITH A DRAFT FEASIBILITY

ASSESSMENT FOR THE ELIMINATION OF PARKING REQUIREMENTS WITHIN THE

MUNICIPALITIES OF THE METROPOLITAN AREA.

EXPENSES \$ 1,482,845. INCLUDING GRANTS OF \$ 0. REVENUE \$ 235,399.

FORM 990, PART V, LINE 4B, LIST OF FOREIGN COUNTRIES:

BRAZIL, CHINA, INDIA, INDONESIA,

KENYA, MEXICO

FORM 990, PART VI, SECTION B, LINE 11B:

THE FORM 990 WAS PREPARED BY THE OUTSIDE ACCOUNTANTS AND REVIEWED BY THE

<u>Schedule O (Form 990) 2023</u> Page **2**

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY

Employer identification number 52-1399520

CHIEF OPERATING OFFICER AND THE FINANCE COMMITTEE BEFORE SUBMISSION. THE ENTIRE BOARD RECEIVES A COPY OF THE FORM 990 PRIOR TO FILING WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C:

THE ORGANIZATION ANNUALLY MONITORS AND ENFORCES THE CONFLICT OF INTEREST POLICY.

AN INTERESTED PERSON MAKES A PRESENTATION AT THE BOARD OR COMMITTEE

MEETING, BUT AFTER SUCH PRESENTATION, HE/SHE LEAVES THE MEETING DURING THE

DISCUSSION OF, AND THE VOTE ON, THE TRANSACTION OR ARRANGEMENT THAT RESULTS

IN THE CONFLICT OF INTEREST.

THE CHAIRPERSON OF THE BOARD OR COMMITTEE IF APPROPRIATE, APPOINTS A

DISINTERESTED PERSON OR COMMITTEE TO INVESTIGATE ALTERNATIVES TO THE

PROPOSED TRANSACTIONS ARRANGEMENT.

AFTER EXERCISING DUE DILIGENCE, THE BOARD OR COMMITTEE DETERMINES WHETHER

THE CORPORATION CAN OBTAIN A MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT

WITH REASONABLE EFFORTS FROM A PERSON OR ENTITY THAT WOULD NOT GIVE RISE TO

A CONFLICT OF INTEREST.

IF A MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT IS NOT REASONABLY

ATTAINABLE UNDER CIRCUMSTANCES THAT WOULD NOT GIVE RISE TO CONFLICT OF

INTEREST, THE BOARD OR COMMITTEE DETERMINES BY A MAJORITY VOTE OF THE

DISINTERESTED DIRECTORS WHETHER THE TRANSACTION OR ARRANGEMENT IS IN THE

CORPORATION'S BEST INTEREST AND FOR ITS OWN BENEFIT, AND WHETHER THE

TRANSACTION IS FAIR AND REASONABLE TO THE CORPORATION, AND IT MAKES ITS

DECISION AS TO WHETHER TO ENTER INTO THE TRANSACTION ARRANGEMENT IN

Page 2

Schedule O (Form 990) 2023 Name of the organization INSTITUTE FOR TRANSPORTATION AND **Employer identification number** 52-1399520 DEVELOPMENT POLICY CONFORMITY WITH SUCH DETERMINATION. THE SAME POLICY APPLIES TO ALL EMPLOYEES. FORM 990, PART VI, SECTION B, LINE 15A: AN ANNUAL REVIEW OF THE TOP MANAGEMENT OFFICIAL (CHIEF EXECUTIVE OFFICER (CEO)) IS NORMALLY CONDUCTED BY THE BOARD OF DIRECTORS, NAMELY THE PERFORMANCE EVALUATION COMMITTEE OF THE BOARD. THE CEO'S SALARY IS REVIEWED AGAINST THE INDUSTRY TRENDS TO MAKE SURE THAT IT IS COMPARABLE WITH THOSE AT SIMILAR NONPROFITS. THE PERFORMANCE AND SALARY REVIEW IS DOCUMENTED AND PUT IN THE PERSONNEL FILE. TYPICALLY, THE BOARD EVALUATES THE CEO'S PERFORMANCE, AT THE END OF THE FISCAL YEAR AND THEN RECOMMENDS A BONUS AND/OR COMPENSATION CHANGE AT THEIR LAST BOARD MEETING OF THE FISCAL YEAR. THE LAST COMPENSATION REVIEW TOOK PLACE IN DECEMBER 2023. FORM 990, PART VI, SECTION C, LINE 19: THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS AVAILABLE UPON REQUEST. FORM 990, PART IX, LINE 11G, OTHER FEES: GRAPHIC DESIGN AND COPY EDITING: PROGRAM SERVICE EXPENSES 43,828. MANAGEMENT AND GENERAL EXPENSES 995. FUNDRAISING EXPENSES 59. 44,882. TOTAL EXPENSES PUBLIC RELATIONS: PROGRAM SERVICE EXPENSES 98,004.

Schedule O (Form 990) 2023	Page 2

Schedule O (Form 990) 2023	Page 2
Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
MANAGEMENT AND GENERAL EXPENSES	2,226.
FUNDRAISING EXPENSES	132.
TOTAL EXPENSES	100,362.
PROGRAM CONSULTANTS:	
PROGRAM SERVICE EXPENSES	2,271,642.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	2,271,642.
HR SERVICES:	
PROGRAM SERVICE EXPENSES	135,233.
MANAGEMENT AND GENERAL EXPENSES	3,071.
FUNDRAISING EXPENSES	182.
TOTAL EXPENSES	138,486.
COMMUNICATION SERVICES:	
PROGRAM SERVICE EXPENSES	168,902.
MANAGEMENT AND GENERAL EXPENSES	3,836.
FUNDRAISING EXPENSES	227.
TOTAL EXPENSES	172,965.
OTHER PROFESSIONAL FEES:	
PROGRAM SERVICE EXPENSES	264,466.
MANAGEMENT AND GENERAL EXPENSES	57,601.
FUNDRAISING EXPENSES	3,409.
TOTAL EXPENSES	325,476.
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	3 , 053 , 813 . Schedule O (Form 990) 2023

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

2023
Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury
Internal Revenue Service

Name of the organization

INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY

Employer identification number 52-1399520

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
ITDP MEXICO A.C 98-0666674					
AV. MEXICO #69, COLONIA HIPODROMO, CONDESA,					
MEXICO CITY, DF CP, MEXICO 06100	SUSTAINABLE TRANSPORTATION	MEXICO	1,072,961.	79,989.	ITDP
INSTITUTUTO DE POLITICAS DE TRANSPORTE E					
DESENVOLVIMENTO - 98-0666675, AVENIDA					
ALMIRANTE BARROSO 06, SALAS 501/502/503,	SUSTAINABLE TRANSPORTATION	BRAZIL	957,104.	90,505.	ITDP
REINVENTANDO CIUDADES - 98-1126283					
AV. MEXICO #69, COLONIA HIPODROMO					
MEXICO CITY, DF CP, MEXICO 06100	SUSTAINABLE TRANSPORTATION	MEXICO	238,269.	65,344.	ITDP
YAYASAN ITDP - 82-3604272					
JL. JOHAR NO. 20, 5TH FLOOR, KEBON SIRIH, ME					
JAKARTA, INDONESIA 10340	SUSTAINABLE TRANSPORTATION	INDONESIA	1,222,898.	485,271.	ITDP

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	contr	g) 512(b)(13) rolled tity?
				501(c)(3))		Yes	No

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

SEE PART VII FOR CONTINUATIONS

Schedule R (Form 990) 2023

Schedule R (Form 990)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
TDP KENYA - 82-3804932					
AIROBI GARAGE, THE MIRAGE, WAIYAKI WAY, WE	4				
AIROBI, KENYA 00100	SUSTAINABLE TRANSPORTATION	KENYA	428,922.	177,056.	ITDP
TDP PRIVATE LIMITED - 92-0822308	1				
ROUND FLOOR, B-4, GREATER KAILASH ENCLAVE,	1				
EW DELHI, INDIA 110048	SUSTAINABLE TRANSPORTATION	INDIA	774,656.	75,837.	ITDP
	1				
	4				
	_				
	_				
	_				
	7				
	7				
	1				
	1				

52-1399520

Page 2

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling Predominant income Share of total Share of Dispressionate Code		Diegrapartianata		Code V-UBI	General c	Percentage		
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes No	
				1					1		

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Sec 512(l conti ent	(i) ction (b)(13) trolled tity?
		country)		Of trusty		833013		Yes	No
								\vdash	
								\vdash	
									<u> </u>

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Yes No

Schedule R (Form 990) 2023

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	у			. 1a	
	Gift, grant, or capital contribution to related organization(s)					
С	Gift, grant, or capital contribution from related organization(s)				1c	
	Loans or loan guarantees to or for related organization(s)					
е	Loans or loan guarantees by related organization(s)				1e	
	, , , , , , , , , , , , , , , , , , , ,					
f	Dividends from related organization(s)				. 1f	
g	Sale of assets to related organization(s)				. 1g	
h	Purchase of assets from related organization(s)				1h	
i	Exchange of assets with related organization(s)				. 1i	
j	Lease of facilities, equipment, or other assets to related organization(s)				. 1j	
k	Lease of facilities, equipment, or other assets from related organization(s)				. 1k	
	Performance of services or membership or fundraising solicitations for related orga					
	Performance of services or membership or fundraising solicitations by related organ					
	Sharing of facilities, equipment, mailing lists, or other assets with related organization					
	Sharing of paid employees with related organization(s)					
р	Reimbursement paid to related organization(s) for expenses				1p	
q	Reimbursement paid by related organization(s) for expenses				1q	
•						
r	Other transfer of cash or property to related organization(s)				1r	
	Other transfer of cash or property from related organization(s)					
2	If the answer to any of the above is "Yes," see the instructions for information on w					•
	(a)	(b)	(c)	(d)		
	Name of related organization	Transaction	Amount involved	Method of determining amount	involved	
		type (a-s)		_		
1)						
2)						
3)						
4)						
5)						
-,						
6)						
	3 09-28-23	1	I I	Schedu	le R (Form	990) 2023
				0004.0		-,

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec 501(c)(3) orgs.?	(g) Share of end-of-year assets	Disprotion allocat	por- ate ions?		Genera manag partn	(k) Percenting owners	ntage rship
								Och edule			

Part VII | Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

PART I, IDENTIFICATION OF DISREGARDED ENTITIES:

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

ITDP MEXICO A.C.

EIN: 98-0666674

AV. MEXICO #69, COLONIA HIPODROMO, CONDESA, DELEGACION CUAUTEMOC

MEXICO CITY, DF CP, MEXICO 06100

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

DIRECT CONTROLLING ENTITY: ITDP

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

INSTITUTUTO DE POLITICAS DE TRANSPORTE E DESENVOLVIMENTO

EIN: 98-0666675

AVENIDA ALMIRANTE BARROSO 06, SALAS 501/502/503, CENTRO

RIO DE JANEIRO, RJ, CP, BRAZIL 20031-000

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

DIRECT CONTROLLING ENTITY: ITDP

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

REINVENTANDO CIUDADES

EIN: 98-1126283

AV. MEXICO #69, COLONIA HIPODROMO

MEXICO CITY, DF CP, MEXICO 06100

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

DIRECT CONTROLLING ENTITY: ITDP

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

YAYASAN ITDP

Schedule R (Form 990) 2023

Part VII Supplemental Information Provide additional information for responses to questions on Schedule R. See instructions.
EIN: 82-3604272
JL. JOHAR NO. 20, 5TH FLOOR, KEBON SIRIH, MENTENG
JAKARTA, INDONESIA 10340
PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION
DIRECT CONTROLLING ENTITY: ITDP
NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:
ITDP KENYA
EIN: 82-3804932
NAIROBI GARAGE, THE MIRAGE, WAIYAKI WAY, WESTLANDS
NAIROBI, KENYA 00100
PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION
DIRECT CONTROLLING ENTITY: ITDP
NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:
ITDP PRIVATE LIMITED
EIN: 92-0822308
GROUND FLOOR, B-4, GREATER KAILASH ENCLAVE, PART-II,
NEW DELHI, INDIA 110048
PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION
DIRECT CONTROLLING ENTITY: ITDP