

# Return of Organization Exempt From Income Tax

OMB No. 1545-0047

# Form 990

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)  
Do not enter social security numbers on this form as it may be made public.  
Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

# 2022

Open to Public Inspection

**A** For the **2022** calendar year, or tax year beginning and ending

<b>B</b> Check if applicable: Address change Name change Initial return Final return/terminated Amended return Application pending	<b>C</b> Name of organization <b>INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY</b>		<b>D</b> Employer identification number <b>52-1399520</b>
	Doing business as		<b>E</b> Telephone number <b>212-629-8001</b>
	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	<b>G</b> Gross receipts \$ <b>15,030,165.</b>
	<b>9 EAST, 19TH STREET, 7TH FLOOR</b>		<b>H(a)</b> Is this a group return for subordinates? ..... Yes <input checked="" type="checkbox"/> No
City or town, state or province, country, and ZIP or foreign postal code <b>NEW YORK, NY 10003</b>		<b>H(b)</b> Are all subordinates included? Yes No	If "No," attach a list. See instructions
<b>F</b> Name and address of principal officer: <b>HEATHER THOMPSON</b> <b>SAME AS C ABOVE</b>		<b>H(c)</b> Group exemption number	
<b>I</b> Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) 501(c) ( ) (insert no.) 4947(a)(1) or 527			
<b>J</b> Website: <b>WWW.ITDP.ORG</b>			
<b>K</b> Form of organization: <input checked="" type="checkbox"/> Corporation Trust Association Other			<b>L</b> Year of formation: <b>1985</b> <b>M</b> State of legal domicile: <b>DC</b>

## Part I Summary

<b>Activities &amp; Governance</b>	<b>1</b> Briefly describe the organization's mission or most significant activities: <b>SEE PART III, LINE 1.</b>		
	<b>2</b> Check this box if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	<b>3</b> Number of voting members of the governing body (Part VI, line 1a)	<b>3</b>	<b>11</b>
	<b>4</b> Number of independent voting members of the governing body (Part VI, line 1b)	<b>4</b>	<b>10</b>
	<b>5</b> Total number of individuals employed in calendar year 2022 (Part V, line 2a)	<b>5</b>	<b>34</b>
	<b>6</b> Total number of volunteers (estimate if necessary)	<b>6</b>	<b>10</b>
	<b>7 a</b> Total unrelated business revenue from Part VIII, column (C), line 12	<b>7a</b>	<b>0.</b>
<b>b</b> Net unrelated business taxable income from Form 990-T, Part I, line 11	<b>7b</b>	<b>0.</b>	
<b>Revenue</b>	<b>8</b> Contributions and grants (Part VIII, line 1h)	<b>Prior Year</b> 5,984,521.	<b>Current Year</b> 13,567,243.
	<b>9</b> Program service revenue (Part VIII, line 2g)	2,882,405.	1,452,033.
	<b>10</b> Investment income (Part VIII, column (A), lines 3, 4, and 7d)	3,642.	10,889.
	<b>11</b> Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	0.	0.
	<b>12</b> Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	8,870,568.	15,030,165.
	<b>Expenses</b>	<b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1-3)	0.
<b>14</b> Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
<b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		3,321,206.	3,314,107.
<b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.
<b>b</b> Total fundraising expenses (Part IX, column (D), line 25)		54,247.	
<b>17</b> Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		6,833,775.	8,225,871.
<b>18</b> Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		10,154,981.	11,539,978.
<b>19</b> Revenue less expenses. Subtract line 18 from line 12	-1,284,413.	3,490,187.	
<b>Net Assets or Fund Balances</b>	<b>20</b> Total assets (Part X, line 16)	<b>Beginning of Current Year</b> 4,433,460.	<b>End of Year</b> 9,771,061.
	<b>21</b> Total liabilities (Part X, line 26)	1,204,797.	3,168,410.
	<b>22</b> Net assets or fund balances. Subtract line 21 from line 20	3,228,663.	6,602,651.

## Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

<b>Sign Here</b>	Signature of officer		Date		
	<b>MELINDA EISENMANN, CHIEF OPERATING OFFICER</b> Type or print name and title				
<b>Paid Preparer Use Only</b>	Print/Type preparer's name	Preparer's signature	Date	Check if self-employed	PTIN
	<b>RICHARD J. LOCASTRO, CPA</b>	<i>Richard J. Locastro</i>	<b>11/01/2023</b>	<input type="checkbox"/>	<b>P00288314</b>
<b>Preparer Use Only</b>	Firm's name	Firm's EIN		Phone no.	
	<b>GELMAN, ROSENBERG &amp; FREEDMAN</b> <b>4550 MONTGOMERY AVE SUITE 800N</b> <b>BETHESDA, MD 20814-2930</b>	<b>52-1392008</b>		<b>301-951-9090</b>	

May the IRS discuss this return with the preparer shown above? See instructions  Yes  No

INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission: THE INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY (ITDP) WORKS AROUND THE WORLD TO DESIGN AND IMPLEMENT HIGH-QUALITY TRANSPORT SYSTEMS AND POLICY SOLUTIONS THAT MAKE CITIES MORE LIVABLE, EQUITABLE, AND SUSTAINABLE. ITDP IS A GLOBAL NONPROFIT AT THE FOREFRONT OF

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [ ] Yes [X] No If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [ ] Yes [X] No If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code: ) (Expenses \$ 3,573,902. including grants of \$ ) (Revenue \$ 505,306.) PUBLIC TRANSPORT: AN ESSENTIAL APPROACH TO DECARBONIZING URBAN PASSENGER TRANSPORT IS THE PROMOTION OF BETTER TRANSPORT TO SHIFT TRIPS FROM DIRTY TO CLEANER MODES. PUBLIC TRANSPORT, WALKING, AND CYCLING, WHICH SERVE AS THE ANCHORS OF COMPACT CITIES, ARE KEY ELEMENTS OF THIS APPROACH. RELATIVE TO AUTOMOBILE-ORIENTED DEVELOPMENT, THIS APPROACH TO URBAN PLANNING CAN DRAMATICALLY REDUCE THE DEMAND FOR CAR TRAVEL BY UP TO 50%. CITIES AROUND THE WORLD, FROM COPENHAGEN TO BOGOT, HAVE ALREADY SEEN GREAT BENEFITS FROM PURSUING THIS STRATEGY. IN ADDITION TO REDUCING CARBON EMISSIONS, PUBLIC TRANSPORT, WALKING, AND CYCLING CAN REDUCE THE COST OF TRANSPORTATION WHILE PROMOTING SOCIAL INCLUSION. IN THE GLOBAL SOUTH, IN PARTICULAR, THE ELECTRIC REVOLUTION NEEDS TO START WITH BUSES, WHICH TRANSPORT THE GREATEST

4b (Code: ) (Expenses \$ 2,403,141. including grants of \$ ) (Revenue \$ 339,775.) CYCLING & WALKING: ITDP HAS CAPITALIZED ON THE PANDEMIC-ERA CYCLING BOOM TO HELP CATALYZE AN EXPLOSION IN CYCLING AND WALKING INFRASTRUCTURE GLOBALLY. RECENTLY, MEXICO CITY BEGAN THE PERMANENT IMPLEMENTATION OF A TWO-WAY 28-KILOMETER EMERGENCY CYCLE LANE ON AVENIDA DE LOS INSURGENTES, ONE OF THE MOST FAMOUS URBAN CORRIDORS IN ALL OF LATIN AMERICA, THAT HAS SO FAR RESULTED IN A 275% INCREASE IN CYCLISTS. IN JAKARTA, INDONESIA, WHICH HAS EXPERIENCED A 1,000% INCREASE IN CYCLING DURING THE PANDEMIC, ITDP IS OVERSEEING THE IMPLEMENTATION OF A 100-KILOMETER PROTECTED BIKE LANE NETWORK. FORTHCOMING RESEARCH BY ITDP AND PARTNERS HAS FOUND THAT PROTECTED BICYCLE LANES ARE THE MOST COST-EFFECTIVE DECARBONIZATION INVESTMENT IN THE LANDSCAPE OF URBAN TRANSPORTATION, DELIVERING MORE EMISSIONS

4c (Code: ) (Expenses \$ 2,300,443. including grants of \$ ) (Revenue \$ 325,255.) SUSTAINABLE URBAN DEVELOPMENT: SUSTAINABLE URBAN DEVELOPMENT IS THE WAY FORWARD FOR CITIES TO MITIGATE CLIMATE CHANGE. INTEGRATED URBAN PLACES ARE DESIGNED TO BRING PEOPLE, ACTIVITIES, BUILDINGS, AND PUBLIC SPACES TOGETHER, WITH EASY WALKING AND CYCLING CONNECTIONS BETWEEN THEM AND NEAR-EXCELLENT TRANSIT SERVICE TO THE REST OF THE CITY. IT MEANS INCLUSIVE ACCESS FOR ALL TO LOCAL AND CITYWIDE OPPORTUNITIES AND RESOURCES BY THE MOST EFFICIENT AND HEALTHFUL COMBINATION OF MOBILITY MODES AT THE LOWEST FINANCIAL AND ENVIRONMENTAL COST AND WITH THE HIGHEST RESILIENCE TO DISRUPTIVE CLIMATE EVENTS. ITDP CONTINUED WORK ON PROJECTS AND POLICIES TO ENGAGE CITIES AND REGIONAL AND NATIONAL GOVERNMENTS TO PROMOTE COMPREHENSIVE SUSTAINABLE DEVELOPMENT THAT PUTS ACCESSIBLE, EQUITABLE TRANSPORT AT THE CENTER.

4d Other program services (Describe on Schedule O.) (Expenses \$ 1,992,348. including grants of \$ ) (Revenue \$ 281,697.)

4e Total program service expenses 10,269,834.

**INSTITUTE FOR TRANSPORTATION AND  
DEVELOPMENT POLICY**

**Part IV Checklist of Required Schedules**

	Yes	No
<b>1</b> Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i> .....	<b>X</b>	
<b>2</b> Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? See instructions .....	<b>X</b>	
<b>3</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i> .....		<b>X</b>
<b>4 Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i> .....		<b>X</b>
<b>5</b> Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? <i>If "Yes," complete Schedule C, Part III</i> .....		<b>X</b>
<b>6</b> Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i> .....		<b>X</b>
<b>7</b> Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i> .....		<b>X</b>
<b>8</b> Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i> .....		<b>X</b>
<b>9</b> Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> .....		<b>X</b>
<b>10</b> Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i> .....		<b>X</b>
<b>11</b> If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.		
<b>a</b> Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i> .....	<b>X</b>	
<b>b</b> Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i> .....		<b>X</b>
<b>c</b> Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i> .....		<b>X</b>
<b>d</b> Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i> .....	<b>X</b>	
<b>e</b> Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> .....	<b>X</b>	
<b>f</b> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> .....	<b>X</b>	
<b>12a</b> Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i> .....	<b>X</b>	
<b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i> .....		<b>X</b>
<b>13</b> Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i> .....		<b>X</b>
<b>14a</b> Did the organization maintain an office, employees, or agents outside of the United States? .....	<b>X</b>	
<b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i> .....	<b>X</b>	
<b>15</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i> .....		<b>X</b>
<b>16</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i> .....		<b>X</b>
<b>17</b> Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i> See instructions .....		<b>X</b>
<b>18</b> Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i> .....		<b>X</b>
<b>19</b> Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i> .....		<b>X</b>
<b>20a</b> Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i> .....		<b>X</b>
<b>b</b> If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? .....		
<b>21</b> Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> .....		<b>X</b>

**INSTITUTE FOR TRANSPORTATION AND  
DEVELOPMENT POLICY**

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**Part IV Checklist of Required Schedules** *(continued)*

	Yes	No
<b>22</b> Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> .....	22	X
<b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> .....	23	X
<b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> .....	24a	X
<b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? .....	24b	
<b>c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? .....	24c	
<b>d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? .....	24d	
<b>25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> .....	25a	X
<b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> .....	25b	X
<b>26</b> Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i> .....	26	X
<b>27</b> Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> .....	27	X
<b>28</b> Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):		
<b>a</b> A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i> .....	28a	X
<b>b</b> A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i> .....	28b	X
<b>c</b> A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i> .....	28c	X
<b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> .....	29	X
<b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> .....	30	X
<b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> .....	31	X
<b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> .....	32	X
<b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> .....	33	X
<b>34</b> Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i> .....	34	X
<b>35a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)? .....	35a	X
<b>b</b> If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> .....	35b	
<b>36 Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> .....	36	X
<b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> .....	37	X
<b>38</b> Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? .....	38	X

**Note:** All Form 990 filers are required to complete Schedule O

**Part V Statements Regarding Other IRS Filings and Tax Compliance**

Check if Schedule O contains a response or note to any line in this Part V

	Yes	No
<b>1a</b> Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable .....	1a	38
<b>b</b> Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable .....	1b	0
<b>c</b> Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? .....	1c	X

**Part V** Statements Regarding Other IRS Filings and Tax Compliance (continued)

		Yes	No
<b>2a</b>	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return		
	2a		34
<b>b</b>	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	X	
<b>3a</b>	Did the organization have unrelated business gross income of \$1,000 or more during the year?		X
<b>b</b>	If "Yes," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanation on Schedule O</i>		
<b>4a</b>	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	X	
<b>b</b>	If "Yes," enter the name of the foreign country <u>SEE SCHEDULE O</u> See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
<b>5a</b>	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		X
<b>b</b>	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		X
<b>c</b>	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		
<b>6a</b>	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		X
<b>b</b>	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
<b>7</b>	<b>Organizations that may receive deductible contributions under section 170(c).</b>		
<b>a</b>	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		X
<b>b</b>	If "Yes," did the organization notify the donor of the value of the goods or services provided?		
<b>c</b>	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		X
<b>d</b>	If "Yes," indicate the number of Forms 8282 filed during the year		7d
<b>e</b>	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		X
<b>f</b>	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		X
<b>g</b>	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		
<b>h</b>	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
<b>8</b>	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		N/A
<b>9</b>	<b>Sponsoring organizations maintaining donor advised funds.</b>		
<b>a</b>	Did the sponsoring organization make any taxable distributions under section 4966?		N/A
<b>b</b>	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		N/A
<b>10</b>	<b>Section 501(c)(7) organizations.</b> Enter:		
<b>a</b>	Initiation fees and capital contributions included on Part VIII, line 12	N/A	10a
<b>b</b>	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities		10b
<b>11</b>	<b>Section 501(c)(12) organizations.</b> Enter:		
<b>a</b>	Gross income from members or shareholders	N/A	11a
<b>b</b>	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)		11b
<b>12a</b>	<b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?		12a
<b>b</b>	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	N/A	12b
<b>13</b>	<b>Section 501(c)(29) qualified nonprofit health insurance issuers.</b>		
<b>a</b>	Is the organization licensed to issue qualified health plans in more than one state? <b>Note:</b> See the instructions for additional information the organization must report on Schedule O.		N/A
<b>b</b>	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans		13b
<b>c</b>	Enter the amount of reserves on hand		13c
<b>14a</b>	Did the organization receive any payments for indoor tanning services during the tax year?		X
<b>b</b>	If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule O</i>		14b
<b>15</b>	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see the instructions and file Form 4720, Schedule N.		X
<b>16</b>	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.		X
<b>17</b>	<b>Section 501(c)(21) organizations.</b> Did the trust, or any disqualified or other person engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? If "Yes," complete Form 6069.		N/A

**Part VI Governance, Management, and Disclosure.** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

**Section A. Governing Body and Management**

		Yes	No
<b>1a</b>	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.		
	1a	11	
<b>b</b>	Enter the number of voting members included on line 1a, above, who are independent		
	1b	10	
<b>2</b>	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		X
<b>3</b>	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?		X
<b>4</b>	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		X
<b>5</b>	Did the organization become aware during the year of a significant diversion of the organization's assets?		X
<b>6</b>	Did the organization have members or stockholders?		X
<b>7a</b>	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		X
<b>b</b>	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		X
<b>8</b>	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
<b>a</b>	The governing body?	X	
<b>b</b>	Each committee with authority to act on behalf of the governing body?	X	
<b>9</b>	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O		X

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
<b>10a</b>	Did the organization have local chapters, branches, or affiliates?	X	
<b>b</b>	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	X	
<b>11a</b>	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	X	
<b>b</b>	Describe on Schedule O the process, if any, used by the organization to review this Form 990.		
<b>12a</b>	Did the organization have a written conflict of interest policy? If "No," go to line 13	X	
<b>b</b>	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
<b>c</b>	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done	X	
<b>13</b>	Did the organization have a written whistleblower policy?	X	
<b>14</b>	Did the organization have a written document retention and destruction policy?	X	
<b>15</b>	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
<b>a</b>	The organization's CEO, Executive Director, or top management official	X	
<b>b</b>	Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.		X
<b>16a</b>	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		X
<b>b</b>	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		

**Section C. Disclosure**

- 17** List the states with which a copy of this Form 990 is required to be filed CA, FL, IL, MD, MA, NY, VA, WI
- 18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  
 Own website     Another's website     Upon request     Other (explain on Schedule O)
- 19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records  
**MELINDA EISENMANN - 212-629-8001**  
**9 EAST, 19TH STREET, 7TH FLOOR, NEW YORK, NY 10003**

**INSTITUTE FOR TRANSPORTATION AND  
DEVELOPMENT POLICY**

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
  - List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
  - List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
  - List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.
- See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) HEATHER THOMPSON CHIEF EXECUTIVE OFFICER	40.00	X		X			247,376.	0.	29,797.	
(2) MELINDA EISENMANN CHIEF OPERATING OFFICER	40.00			X			162,835.	0.	40,452.	
(3) KATHLEEN LETCHFORD CHIEF STRATEGY & DEV'L OFFICER	40.00				X		164,320.	0.	34,836.	
(4) AIMEE GAUTHIER CHIEF KNOWLEDGE OFFICER	40.00				X		166,863.	0.	23,706.	
(5) MICHAEL KODRANSKY UNITED STATES DIRECTOR	40.00				X		128,625.	0.	20,244.	
(6) STACY MAYERS FINANCE DIRECTOR	40.00				X		116,715.	0.	27,421.	
(7) JACOB MASON RESEARCH & IMPACT DIRECTOR	40.00				X		106,664.	0.	35,100.	
(8) PAUL STEELY WHITE PRESIDENT	2.00	X		X			0.	0.	0.	
(9) JANETTE SADIK-KHAN VICE PRESIDENT	2.00	X		X			0.	0.	0.	
(10) JULES FLYNN SECRETARY	2.00	X		X			0.	0.	0.	
(11) BOB HAMBRECHT TREASURER	2.00	X		X			0.	0.	0.	
(12) DAN ABBASI DIRECTOR	2.00	X					0.	0.	0.	
(13) JANETTE SADIK-KHAN DIRECTOR	2.00	X					0.	0.	0.	
(14) ELLEN LOU DIRECTOR	2.00	X					0.	0.	0.	
(15) PHILIPP RODE DIRECTOR	2.00	X					0.	0.	0.	
(16) REHANA MOOSAJEE DIRECTOR	2.00	X					0.	0.	0.	
(17) CAROLINA TOHA DIRECTOR	2.00	X					0.	0.	0.	

**INSTITUTE FOR TRANSPORTATION AND  
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**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
<b>1b Subtotal</b> .....							1,093,398.	0.	211,556.	
<b>c Total from continuation sheets to Part VII, Section A</b> .....							0.	0.	0.	
<b>d Total (add lines 1b and 1c)</b> .....							1,093,398.	0.	211,556.	

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 7

	Yes	No
<b>3</b> Did the organization list any <b>former</b> officer, director, trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> .....		X
<b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> .....	X	
<b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> .....		X

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
CEERT, RUA DUARTE DE AZEVEDO #737, SANTANA, SAN PAULO, BRAZIL 02036	PUB'L TRANSPORT GEND. & RAC. EQUITY	152,502.
EXPAND HR, 9710 TRAVILLE GATEWAY DRIVE, STE 114, ROCKVILLE, MD 20850	OUTSOURCED HR AND BENEFITS ADMIN	130,771.
DENTERLEIN WORLDWIDE INC., 3 POST OFFICE SQUARE, SUITE 701, BOSTON, MA 02109	MARKETING, COMMUNICATIONS & PR	103,500.

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization 3



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**Part VIII Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII

			(A)	(B)	(C)	(D)	
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514	
<b>Contributions, Gifts, Grants and Other Similar Amounts</b>	<b>1 a</b> Federated campaigns .....	<b>1a</b>					
	<b>b</b> Membership dues .....	<b>1b</b>					
	<b>c</b> Fundraising events .....	<b>1c</b>					
	<b>d</b> Related organizations .....	<b>1d</b>					
	<b>e</b> Government grants (contributions) .....	<b>1e</b>	3,701,915.				
	<b>f</b> All other contributions, gifts, grants, and similar amounts not included above ...	<b>1f</b>	9,865,328.				
	<b>g</b> Noncash contributions included in lines 1a-1f .....	<b>1g</b>	\$				
	<b>h Total.</b> Add lines 1a-1f .....			13,567,243.			
<b>Program Service Revenue</b>	<b>2 a</b> TRANSPORTATION INCOME .....	<b>Business Code</b>					
		900099	1,449,033.	1,449,033.			
	<b>b</b> REGISTRATION FEES .....	900099	3,000.	3,000.			
	<b>c</b> .....						
	<b>d</b> .....						
	<b>e</b> .....						
	<b>f</b> All other program service revenue .....						
<b>g Total.</b> Add lines 2a-2f .....			1,452,033.				
<b>Other Revenue</b>	<b>3</b> Investment income (including dividends, interest, and other similar amounts) .....		10,889.			10,889.	
	<b>4</b> Income from investment of tax-exempt bond proceeds .....						
	<b>5</b> Royalties .....						
	<b>6 a</b> Gross rents .....	<b>6a</b>	(i) Real				
			(ii) Personal				
	<b>b</b> Less: rental expenses ...	<b>6b</b>					
	<b>c</b> Rental income or (loss)	<b>6c</b>					
	<b>d</b> Net rental income or (loss) .....						
	<b>7 a</b> Gross amount from sales of assets other than inventory .....	<b>7a</b>	(i) Securities				
			(ii) Other				
	<b>b</b> Less: cost or other basis and sales expenses .....	<b>7b</b>					
	<b>c</b> Gain or (loss) .....	<b>7c</b>					
	<b>d</b> Net gain or (loss) .....						
<b>8 a</b> Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18 .....	<b>8a</b>						
<b>b</b> Less: direct expenses .....	<b>8b</b>						
<b>c</b> Net income or (loss) from fundraising events .....							
<b>9 a</b> Gross income from gaming activities. See Part IV, line 19 .....	<b>9a</b>						
<b>b</b> Less: direct expenses .....	<b>9b</b>						
<b>c</b> Net income or (loss) from gaming activities .....							
<b>10 a</b> Gross sales of inventory, less returns and allowances .....	<b>10a</b>						
<b>b</b> Less: cost of goods sold .....	<b>10b</b>						
<b>c</b> Net income or (loss) from sales of inventory .....							
<b>Miscellaneous Revenue</b>	<b>11 a</b> .....	<b>Business Code</b>					
	<b>b</b> .....						
	<b>c</b> .....						
	<b>d</b> All other revenue .....						
	<b>e Total.</b> Add lines 11a-11d .....						
<b>12 Total revenue.</b> See instructions .....			15,030,165.	1,452,033.	0.	10,889.	

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**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX  **X**

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	<b>(A)</b> Total expenses	<b>(B)</b> Program service expenses	<b>(C)</b> Management and general expenses	<b>(D)</b> Fundraising expenses
<b>1</b> Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 ...				
<b>2</b> Grants and other assistance to domestic individuals. See Part IV, line 22 .....				
<b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 .....				
<b>4</b> Benefits paid to or for members .....				
<b>5</b> Compensation of current officers, directors, trustees, and key employees .....	480,760.	221,978.	256,007.	2,775.
<b>6</b> Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) .....				
<b>7</b> Other salaries and wages .....	2,225,213.	1,706,641.	484,839.	33,733.
<b>8</b> Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	165,163.	117,941.	46,213.	1,009.
<b>9</b> Other employee benefits .....	235,065.	174,405.	59,115.	1,545.
<b>10</b> Payroll taxes .....	207,906.	145,555.	58,702.	3,649.
<b>11</b> Fees for services (nonemployees):				
<b>a</b> Management .....				
<b>b</b> Legal .....	94,207.	26,914.	67,293.	
<b>c</b> Accounting .....	132,387.		132,387.	
<b>d</b> Lobbying .....				
<b>e</b> Professional fundraising services. See Part IV, line 17				
<b>f</b> Investment management fees .....				
<b>g</b> Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch O.)	2,907,839.	2,856,644.	49,746.	1,449.
<b>12</b> Advertising and promotion .....				
<b>13</b> Office expenses .....	249,998.	229,202.	13,018.	7,778.
<b>14</b> Information technology .....				
<b>15</b> Royalties .....				
<b>16</b> Occupancy .....	465,652.	465,652.		
<b>17</b> Travel .....	541,123.	536,033.	5,074.	16.
<b>18</b> Payments of travel or entertainment expenses for any federal, state, or local public officials ...				
<b>19</b> Conferences, conventions, and meetings .....	178,865.	174,030.	4,835.	
<b>20</b> Interest .....				
<b>21</b> Payments to affiliates .....				
<b>22</b> Depreciation, depletion, and amortization .....	57,015.	50,747.	6,002.	266.
<b>23</b> Insurance .....	57,664.	56,677.	945.	42.
<b>24</b> Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
<b>a</b> <b>FIELD STAFF</b>	3,248,912.	3,225,155.	23,757.	
<b>b</b> <b>LICENSE FEES &amp; SUBS.</b>	198,725.	190,167.	6,573.	1,985.
<b>c</b> <b>CONTRACT TAXES</b>	67,805.	67,805.		
<b>d</b> <b>PROF. DEVELOPMENT</b>	20,891.	19,500.	1,391.	
<b>e</b> All other expenses .....	4,788.	4,788.		
<b>25</b> <b>Total functional expenses.</b> Add lines 1 through 24e	11,539,978.	10,269,834.	1,215,897.	54,247.
<b>26</b> <b>Joint costs.</b> Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720)				

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**Part X Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part X

		(A) Beginning of year		(B) End of year
<b>Assets</b>	<b>1</b> Cash - non-interest-bearing .....	1,837,923.	<b>1</b>	2,846,791.
	<b>2</b> Savings and temporary cash investments .....	1,016,817.	<b>2</b>	145,028.
	<b>3</b> Pledges and grants receivable, net .....		<b>3</b>	4,284,933.
	<b>4</b> Accounts receivable, net .....	1,291,373.	<b>4</b>	183,175.
	<b>5</b> Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons .....		<b>5</b>	
	<b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) .....		<b>6</b>	
	<b>7</b> Notes and loans receivable, net .....		<b>7</b>	
	<b>8</b> Inventories for sale or use .....		<b>8</b>	
	<b>9</b> Prepaid expenses and deferred charges .....	178,786.	<b>9</b>	145,683.
	<b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D .....	976,160.		
	<b>b</b> Less: accumulated depreciation .....	812,147.	<b>10c</b>	164,013.
	<b>11</b> Investments - publicly traded securities .....		<b>11</b>	
	<b>12</b> Investments - other securities. See Part IV, line 11 .....		<b>12</b>	
	<b>13</b> Investments - program-related. See Part IV, line 11 .....		<b>13</b>	
	<b>14</b> Intangible assets .....		<b>14</b>	
	<b>15</b> Other assets. See Part IV, line 11 .....	75,519.	<b>15</b>	2,001,438.
<b>16 Total assets.</b> Add lines 1 through 15 (must equal line 33) .....	4,433,460.	<b>16</b>	9,771,061.	
<b>Liabilities</b>	<b>17</b> Accounts payable and accrued expenses .....	1,203,998.	<b>17</b>	1,157,067.
	<b>18</b> Grants payable .....		<b>18</b>	
	<b>19</b> Deferred revenue .....		<b>19</b>	
	<b>20</b> Tax-exempt bond liabilities .....		<b>20</b>	
	<b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D .....		<b>21</b>	
	<b>22</b> Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons .....		<b>22</b>	
	<b>23</b> Secured mortgages and notes payable to unrelated third parties .....		<b>23</b>	
	<b>24</b> Unsecured notes and loans payable to unrelated third parties .....		<b>24</b>	
	<b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D .....	799.	<b>25</b>	2,011,343.
	<b>26 Total liabilities.</b> Add lines 17 through 25 .....	1,204,797.	<b>26</b>	3,168,410.
<b>Net Assets or Fund Balances</b>	<b>Organizations that follow FASB ASC 958, check here</b> <input checked="" type="checkbox"/> <b>and complete lines 27, 28, 32, and 33.</b>			
	<b>27</b> Net assets without donor restrictions .....	-515,009.	<b>27</b>	-748,159.
	<b>28</b> Net assets with donor restrictions .....	3,743,672.	<b>28</b>	7,350,810.
	<b>Organizations that do not follow FASB ASC 958, check here</b> <input type="checkbox"/> <b>and complete lines 29 through 33.</b>			
	<b>29</b> Capital stock or trust principal, or current funds .....		<b>29</b>	
	<b>30</b> Paid-in or capital surplus, or land, building, or equipment fund .....		<b>30</b>	
	<b>31</b> Retained earnings, endowment, accumulated income, or other funds .....		<b>31</b>	
	<b>32</b> Total net assets or fund balances .....	3,228,663.	<b>32</b>	6,602,651.
	<b>33</b> Total liabilities and net assets/fund balances .....	4,433,460.	<b>33</b>	9,771,061.

Form **990** (2022)

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	15,030,165.
2	Total expenses (must equal Part IX, column (A), line 25)	2	11,539,978.
3	Revenue less expenses. Subtract line 2 from line 1	3	3,490,187.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	3,228,663.
5	Net unrealized gains (losses) on investments	5	-28,220.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	4,272.
9	Other changes in net assets or fund balances (explain on Schedule O)	9	-92,251.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	6,602,651.

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII

	Yes	No
1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
b Were the organization's financial statements audited by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? _____ If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	X	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F? _____		X
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits _____		

Form 990 (2022)

**SCHEDULE A**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.  
Attach to Form 990 or Form 990-EZ.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2022**

Open to Public Inspection

<b>Name of the organization</b> INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	<b>Employer identification number</b> 52-1399520
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**Part I Reason for Public Charity Status.** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1  A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2  A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)
- 3  A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4  A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: \_\_\_\_\_
- 5  An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6  A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7  An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8  A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9  An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: \_\_\_\_\_
- 10  An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11  An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12  An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
  - a  **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
  - b  **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
  - c  **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
  - d  **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
  - e  Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
  - f Enter the number of supported organizations .....
- g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
<b>Total</b>						

**INSTITUTE FOR TRANSPORTATION AND  
DEVELOPMENT POLICY**

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....	5455618.	7418229.	9820747.	5984521.	13567243.	42246358.
<b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....						
<b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....						
<b>4 Total.</b> Add lines 1 through 3 .....	5455618.	7418229.	9820747.	5984521.	13567243.	42246358.
<b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) .....						4632982.
<b>6 Public support.</b> Subtract line 5 from line 4.						37613376.

**Section B. Total Support**

Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
<b>7</b> Amounts from line 4 .....	5455618.	7418229.	9820747.	5984521.	13567243.	42246358.
<b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources .....	8,337.	7,494.	4,760.	4,455.	10,889.	35,935.
<b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on .....						
<b>10</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....						
<b>11 Total support.</b> Add lines 7 through 10						42282293.
<b>12</b> Gross receipts from related activities, etc. (see instructions) .....					12	8,488,852.
<b>13 First 5 years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> .....						<input type="checkbox"/>

**Section C. Computation of Public Support Percentage**

<b>14</b> Public support percentage for 2022 (line 6, column (f), divided by line 11, column (f)) .....	<b>14</b>	88.96	%
<b>15</b> Public support percentage from 2021 Schedule A, Part II, line 14 .....	<b>15</b>	81.03	%
<b>16a 33 1/3% support test - 2022.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization .....			<input checked="" type="checkbox"/>
<b>b 33 1/3% support test - 2021.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization .....			<input type="checkbox"/>
<b>17a 10% -facts-and-circumstances test - 2022.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization .....			<input type="checkbox"/>
<b>b 10% -facts-and-circumstances test - 2021.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization .....			<input type="checkbox"/>
<b>18 Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions .....			<input type="checkbox"/>

**INSTITUTE FOR TRANSPORTATION AND  
DEVELOPMENT POLICY**

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....						
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose .....						
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513 .....						
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....						
<b>6 Total.</b> Add lines 1 through 5 .....						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons .....						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year .....						
<b>c</b> Add lines 7a and 7b .....						
<b>8 Public support.</b> (Subtract line 7c from line 6.)						

**Section B. Total Support**

Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
<b>9</b> Amounts from line 6 .....						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources .....						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 .....						
<b>c</b> Add lines 10a and 10b .....						
<b>11</b> Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on .....						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....						
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.)						

**14 First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

**Section C. Computation of Public Support Percentage**

<b>15</b> Public support percentage for 2022 (line 8, column (f), divided by line 13, column (f)) .....	<b>15</b>	%
<b>16</b> Public support percentage from 2021 Schedule A, Part III, line 15 .....	<b>16</b>	%

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for 2022 (line 10c, column (f), divided by line 13, column (f)) .....	<b>17</b>	%
<b>18</b> Investment income percentage from 2021 Schedule A, Part III, line 17 .....	<b>18</b>	%

**19a 33 1/3% support tests - 2022.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

**b 33 1/3% support tests - 2021.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

**Part IV Supporting Organizations**

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

	Yes	No
<b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
<b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
<b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
<b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
<b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
<b>4a</b> Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>		
<b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
<b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
<b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
<b>b Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
<b>c Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?		
<b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
<b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
<b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
<b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
<b>b</b> Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
<b>c</b> Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
<b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
<b>b</b> Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		



**Part IV Supporting Organizations** (continued)

	Yes	No
<b>11</b> Has the organization accepted a gift or contribution from any of the following persons?		
<b>a</b> A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?		
<b>b</b> A family member of a person described on line 11a above?		
<b>c</b> A 35% controlled entity of a person described on line 11a or 11b above? <i>If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.</i>		
<b>11a</b>		
<b>11b</b>		
<b>11c</b>		

**Section B. Type I Supporting Organizations**

	Yes	No
<b>1</b> Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
<b>2</b> Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.</i>		
<b>1</b>		
<b>2</b>		

**Section C. Type II Supporting Organizations**

	Yes	No
<b>1</b> Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		
<b>1</b>		

**Section D. All Type III Supporting Organizations**

	Yes	No
<b>1</b> Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
<b>2</b> Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
<b>3</b> By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		
<b>1</b>		
<b>2</b>		
<b>3</b>		

**Section E. Type III Functionally Integrated Supporting Organizations**

<b>1</b> Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
<b>a</b> <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.			
<b>b</b> <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.			
<b>c</b> <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).			
<b>2</b> Activities Test. Answer lines 2a and 2b below.			
<b>a</b> Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>	Yes	No	
<b>b</b> Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>			
<b>3</b> Parent of Supported Organizations. Answer lines 3a and 3b below.			
<b>a</b> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No" provide details in Part VI.</i>			
<b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>			
<b>2a</b>			
<b>2b</b>			
<b>3a</b>			
<b>3b</b>			

INSTITUTE FOR TRANSPORTATION AND  
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**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

1  Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 ( *explain in Part VI*). **See instructions.**  
All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income	(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1	
2 Recoveries of prior-year distributions	2	
3 Other gross income (see instructions)	3	
4 Add lines 1 through 3.	4	
5 Depreciation and depletion	5	
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7 Other expenses (see instructions)	7	
8 <b>Adjusted Net Income</b> (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount	(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a Average monthly value of securities	1a	
b Average monthly cash balances	1b	
c Fair market value of other non-exempt-use assets	1c	
d <b>Total</b> (add lines 1a, 1b, and 1c)	1d	
e <b>Discount</b> claimed for blockage or other factors ( <i>explain in detail in Part VI</i> ):		
2 Acquisition indebtedness applicable to non-exempt-use assets	2	
3 Subtract line 2 from line 1d.	3	
4 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6 Multiply line 5 by 0.035.	6	
7 Recoveries of prior-year distributions	7	
8 <b>Minimum Asset Amount</b> (add line 7 to line 6)	8	

Section C - Distributable Amount	(A) Prior Year	(B) Current Year (optional)
1 Adjusted net income for prior year (from Section A, line 8, column A)	1	Current Year
2 Enter 0.85 of line 1.	2	
3 Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4 Enter greater of line 2 or line 3.	4	
5 Income tax imposed in prior year	5	
6 <b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7 <input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

INSTITUTE FOR TRANSPORTATION AND  
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**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** (continued)

Section D - Distributions	Current Year
<b>1</b> Amounts paid to supported organizations to accomplish exempt purposes	<b>1</b>
<b>2</b> Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	<b>2</b>
<b>3</b> Administrative expenses paid to accomplish exempt purposes of supported organizations	<b>3</b>
<b>4</b> Amounts paid to acquire exempt-use assets	<b>4</b>
<b>5</b> Qualified set-aside amounts (prior IRS approval required - <i>provide details in Part VI</i> )	<b>5</b>
<b>6</b> Other distributions ( <i>describe in Part VI</i> ). See instructions.	<b>6</b>
<b>7 Total annual distributions.</b> Add lines 1 through 6.	<b>7</b>
<b>8</b> Distributions to attentive supported organizations to which the organization is responsive ( <i>provide details in Part VI</i> ). See instructions.	<b>8</b>
<b>9</b> Distributable amount for 2022 from Section C, line 6	<b>9</b>
<b>10</b> Line 8 amount divided by line 9 amount	<b>10</b>

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2022	(iii) Distributable Amount for 2022
<b>1</b> Distributable amount for 2022 from Section C, line 6			
<b>2</b> Underdistributions, if any, for years prior to 2022 (reasonable cause required - <i>explain in Part VI</i> ). See instructions.			
<b>3</b> Excess distributions carryover, if any, to 2022			
<b>a</b> From 2017			
<b>b</b> From 2018			
<b>c</b> From 2019			
<b>d</b> From 2020			
<b>e</b> From 2021			
<b>f Total</b> of lines 3a through 3e			
<b>g</b> Applied to underdistributions of prior years			
<b>h</b> Applied to 2022 distributable amount			
<b>i</b> Carryover from 2017 not applied (see instructions)			
<b>j</b> Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
<b>4</b> Distributions for 2022 from Section D, line 7: \$			
<b>a</b> Applied to underdistributions of prior years			
<b>b</b> Applied to 2022 distributable amount			
<b>c</b> Remainder. Subtract lines 4a and 4b from line 4.			
<b>5</b> Remaining underdistributions for years prior to 2022, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
<b>6</b> Remaining underdistributions for 2022. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
<b>7 Excess distributions carryover to 2023.</b> Add lines 3j and 4c.			
<b>8</b> Breakdown of line 7:			
<b>a</b> Excess from 2018			
<b>b</b> Excess from 2019			
<b>c</b> Excess from 2020			
<b>d</b> Excess from 2021			
<b>e</b> Excess from 2022			



**Schedule B**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Schedule of Contributors**

Attach to Form 990 or Form 990-PF.  
Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2022**

Name of the organization

**INSTITUTE FOR TRANSPORTATION AND  
DEVELOPMENT POLICY**

Employer identification number

**52-1399520**

Organization type (check one):

**Filers of:**

**Section:**

Form 990 or 990-EZ

501(c)( 3 ) (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

**General Rule**

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

**Special Rules**

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ..... \$ \_\_\_\_\_

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Name of organization <b>INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY</b>	Employer identification number 52-1399520
--	--

**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	_____ _____ _____	\$ <u>1,765,682.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
2	_____ _____ _____	\$ <u>6,465,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
3	_____ _____ _____	\$ <u>1,395,397.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
4	_____ _____ _____	\$ <u>1,250,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
5	_____ _____ _____	\$ <u>525,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
6	_____ _____ _____	\$ <u>333,812.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization <b>INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY</b>	Employer identification number 52-1399520
--	--

**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7	<hr/> <hr/> <hr/>	\$ 274,911.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	<hr/> <hr/> <hr/>	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	<hr/> <hr/> <hr/>	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	<hr/> <hr/> <hr/>	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	<hr/> <hr/> <hr/>	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	<hr/> <hr/> <hr/>	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	<hr/> <hr/> <hr/>	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization <b>INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY</b>	<b>Employer identification number</b> 52-1399520
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**Part II Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____



Name of organization <b>INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY</b>	Employer identification number <b>52-1399520</b>
--	---

**Part III** Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) \$ \_\_\_\_\_  
 Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY Employer identification number 52-1399520

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include total number at end of year, aggregate value of contributions, grants, and end of year, and two yes/no questions about donor property and grant fund usage.

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include purpose of easements, a table for lines 2a-2d (Total number, acreage, certified historic structures, acquired after 2006), and questions about monitoring, expenses, and reporting.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include questions about reporting art and historical treasures, and a table for revenue and assets included.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule D (Form 990) 2022

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):
- a  Public exhibition
  - b  Scholarly research
  - c  Preservation for future generations
  - d  Loan or exchange program
  - e  Other \_\_\_\_\_
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- |                                 | Amount |
|---------------------------------|--------|
| c Beginning balance             | 1c     |
| d Additions during the year     | 1d     |
| e Distributions during the year | 1e     |
| f Ending balance                | 1f     |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  Yes  No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

**Part V Endowment Funds.** Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment \_\_\_\_\_%
  - b Permanent endowment \_\_\_\_\_%
  - c Term endowment \_\_\_\_\_%
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- |   | Yes    | No |
|---|--------|----|
| (i) Unrelated organizations   | 3a(i)  |    |
| (ii) Related organizations  | 3a(ii) |    |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? <input type="checkbox"/> | 3b     |    |
- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements		560,593.	425,363.	135,230.
d Equipment		356,153.	333,559.	22,594.
e Other		59,414.	53,225.	6,189.
<b>Total.</b> Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				164,013.

**INSTITUTE FOR TRANSPORTATION AND  
DEVELOPMENT POLICY**

Schedule D (Form 990) 2022

52-1399520 Page **3**

**Part VII Investments - Other Securities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives .....		
(2) Closely held equity interests .....		
(3) Other .....		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 12.)		

**Part VIII Investments - Program Related.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 13.)		

**Part IX Other Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) <b>DEPOSITS</b>	77,100.
(2) <b>RIGHT-OF-USE ASSETS</b>	1,924,338.
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 15.)	2,001,438.

**Part X Other Liabilities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) <b>DEPOSITS</b>	594.
(3) <b>OPERATING LEASE LIABILITIES</b>	2,010,749.
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 25.)	2,011,343.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ...

Schedule D (Form 990) 2022

INSTITUTE FOR TRANSPORTATION AND  
DEVELOPMENT POLICY

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1 Total revenue, gains, and other support per audited financial statements .....		<b>1</b>	15,001,945.
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a Net unrealized gains (losses) on investments .....	<b>2a</b>	-28,220.	
b Donated services and use of facilities .....	<b>2b</b>		
c Recoveries of prior year grants .....	<b>2c</b>		
d Other (Describe in Part XIII.) .....	<b>2d</b>		
e Add lines 2a through 2d .....	<b>2e</b>	-28,220.	
3 Subtract line 2e from line 1 .....		<b>3</b>	15,030,165.
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a Investment expenses not included on Form 990, Part VIII, line 7b .....	<b>4a</b>		
b Other (Describe in Part XIII.) .....	<b>4b</b>		
c Add lines 4a and 4b .....	<b>4c</b>		0.
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) .....		<b>5</b>	15,030,165.

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1 Total expenses and losses per audited financial statements .....		<b>1</b>	11,539,978.
2 Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a Donated services and use of facilities .....	<b>2a</b>		
b Prior year adjustments .....	<b>2b</b>		
c Other losses .....	<b>2c</b>		
d Other (Describe in Part XIII.) .....	<b>2d</b>		
e Add lines 2a through 2d .....	<b>2e</b>		0.
3 Subtract line 2e from line 1 .....		<b>3</b>	11,539,978.
4 Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a Investment expenses not included on Form 990, Part VIII, line 7b .....	<b>4a</b>		
b Other (Describe in Part XIII.) .....	<b>4b</b>		
c Add lines 4a and 4b .....	<b>4c</b>		0.
5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) .....		<b>5</b>	11,539,978.

**Part XIII Supplemental Information.**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

**PART X, LINE 2:**

FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021, ITDP HAS DOCUMENTED ITS CONSIDERATION OF FASB ASC 740-10, INCOME TAXES, THAT PROVIDES GUIDANCE FOR REPORTING UNCERTAINTY IN INCOME TAXES AND HAS DETERMINED THAT NO MATERIAL UNCERTAIN TAX POSITIONS QUALIFY FOR EITHER RECOGNITION OR DISCLOSURE IN THE FINANCIAL STATEMENTS.

**SCHEDULE F  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Statement of Activities Outside the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

Attach to Form 990.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2022**

Open to Public Inspection

Name of the organization  
**INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY**

Employer identification number  
**52-1399520**

**Part I** **General Information on Activities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

**1 For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? .....  Yes  No

**2 For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

**3 Activities per Region.** (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
NORTH AMERICA	1	43	PROGRAM SERVICES	PLANNING & ADVOCACY FOR: BUS RAPID TRANSIT (BRT), NON-MOTORIZED TRANSPORTATION (NMT),	960,218.
SOUTH AMERICA	1	64	PROGRAM SERVICES	PLANNING & ADVOCACY FOR: BUS RAPID TRANSIT (BRT), NON-MOTORIZED TRANSPORTATION (NMT),	1,039,129.
SUB-SAHARAN AFRICA	5	30	PROGRAM SERVICES	PLANNING & ADVOCACY FOR: BUS RAPID TRANSIT (BRT), NON-MOTORIZED TRANSPORTATION (NMT),	1,162,944.
SOUTH ASIA	2	54	PROGRAM SERVICES	PLANNING & ADVOCACY FOR: BUS RAPID TRANSIT (BRT), NON-MOTORIZED TRANSPORTATION (NMT),	743,958.
EAST ASIA AND THE PACIFIC	3	94	PROGRAM SERVICES	PLANNING & ADVOCACY FOR: BUS RAPID TRANSIT (BRT), NON-MOTORIZED TRANSPORTATION (NMT),	2,174,231.
SOUTH AMERICA	0	0	INVESTMENTS		86,644.
EAST ASIA AND THE PACIFIC	0	0	INVESTMENTS		146,126.
<b>3 a</b> Subtotal .....	12	285			6,313,250.
<b>b</b> Total from continuation sheets to Part I .....	0	0			0.
<b>c</b> Totals (add lines 3a and 3b) .....	12	285			6,313,250.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2022

SEE PART V FOR COLUMN (E) DESCRIPTIONS

**INSTITUTE FOR TRANSPORTATION AND  
DEVELOPMENT POLICY**

**Part II Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of noncash assistance	<b>(h)</b> Description of noncash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)

**2** Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter ..... ► \_\_\_\_\_

**3** Enter total number of other organizations or entities ..... ► \_\_\_\_\_

INSTITUTE FOR TRANSPORTATION AND  
DEVELOPMENT POLICY

**Part III** **Grants and Other Assistance to Individuals Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)



**Part IV Foreign Forms**

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* .....  Yes  No
  
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* .....  Yes  No
  
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)* .....  Yes  No
  
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)* .....  Yes  No
  
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* .....  Yes  No
  
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)* .....  Yes  No

**Part V Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

**PART I, LINE 3, COLUMN (E):**

**REGION: NORTH AMERICA**

**(E) SPECIFIC TYPES OF SERVICES IN REGION: PLANNING & ADVOCACY FOR: BUS  
RAPID TRANSIT (BRT), NON-MOTORIZED TRANSPORTATION (NMT), TRANSIT ORIENTED  
DEVELOPMENT (TOD) AND TRAFFIC DEMAND MANAGEMENT (TDM)**

**REGION: SOUTH AMERICA**

**(E) SPECIFIC TYPES OF SERVICES IN REGION: PLANNING & ADVOCACY FOR: BUS  
RAPID TRANSIT (BRT), NON-MOTORIZED TRANSPORTATION (NMT), TRANSIT ORIENTED  
DEVELOPMENT (TOD) AND TRAFFIC DEMAND MANAGEMENT (TDM)**

**REGION: SUB-SAHARAN AFRICA**

**(E) SPECIFIC TYPES OF SERVICES IN REGION: PLANNING & ADVOCACY FOR: BUS  
RAPID TRANSIT (BRT), NON-MOTORIZED TRANSPORTATION (NMT), TRANSIT ORIENTED  
DEVELOPMENT (TOD) AND TRAFFIC DEMAND MANAGEMENT (TDM)**

**REGION: SOUTH ASIA**

**(E) SPECIFIC TYPES OF SERVICES IN REGION: PLANNING & ADVOCACY FOR: BUS  
RAPID TRANSIT (BRT), NON-MOTORIZED TRANSPORTATION (NMT), TRANSIT ORIENTED  
DEVELOPMENT (TOD) AND TRAFFIC DEMAND MANAGEMENT (TDM)**

**REGION: EAST ASIA AND THE PACIFIC**

**(E) SPECIFIC TYPES OF SERVICES IN REGION: PLANNING & ADVOCACY FOR: BUS  
RAPID TRANSIT (BRT), NON-MOTORIZED TRANSPORTATION (NMT), TRANSIT ORIENTED  
DEVELOPMENT (TOD) AND TRAFFIC DEMAND MANAGEMENT (TDM)**

**SCHEDULE F, PART I, LINE 3:**

**Part V Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

THE AMOUNTS REFLECTED AS INVESTMENTS ON SCHEDULE F, PART I, LINE 3 ARE  
THE YEAR-END BALANCES FOR FUNDS TRANSFERRED TO INTEREST BEARING  
ACCOUNTS, TO BE USED FOR ITDP'S PROGRAM SERVICES.

[Empty lines for supplemental information]

**SCHEDULE J  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest  
Compensated Employees  
Complete if the organization answered "Yes" on Form 990, Part IV, line 23.  
Attach to Form 990.  
Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2022**

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**Part I Questions Regarding Compensation**

**1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- |  |  |
|--|--|
| <input type="checkbox"/> First-class or charter travel             | <input type="checkbox"/> Housing allowance or residence for personal use   |
| <input type="checkbox"/> Travel for companions                     | <input type="checkbox"/> Payments for business use of personal residence   |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees     |
| <input type="checkbox"/> Discretionary spending account            | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

**b** If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain .....

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? .....

**3** Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- |  |   |
|--|---|
| <input checked="" type="checkbox"/> Compensation committee   | <input type="checkbox"/> Written employment contract                                |
| <input type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study                    |
| <input type="checkbox"/> Form 990 of other organizations     | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

**4** During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment? .....
- b** Participate in or receive payment from a supplemental nonqualified retirement plan? .....
- c** Participate in or receive payment from an equity-based compensation arrangement? .....
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

**Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.**

**5** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization? .....
- b** Any related organization? .....
- If "Yes" on line 5a or 5b, describe in Part III.

**6** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization? .....
- b** Any related organization? .....
- If "Yes" on line 6a or 6b, describe in Part III.

**7** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III .....

**8** Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III .....

**9** If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? .....

	Yes	No
<b>1a</b>		
<b>1b</b>		
<b>2</b>		
<b>3</b>		
<b>4a</b>		<b>X</b>
<b>4b</b>		<b>X</b>
<b>4c</b>		<b>X</b>
<b>5a</b>		<b>X</b>
<b>5b</b>		<b>X</b>
<b>6a</b>		<b>X</b>
<b>6b</b>		<b>X</b>
<b>7</b>		<b>X</b>
<b>8</b>		<b>X</b>
<b>9</b>		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2022

**INSTITUTE FOR TRANSPORTATION AND  
DEVELOPMENT POLICY**

Schedule J (Form 990) 2022

52-1399520

Page 2

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

**Note:** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) HEATHER THOMPSON CHIEF EXECUTIVE OFFICER	(i)	247,376.	0.	0.	19,710.	10,087.	277,173.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) MELINDA EISENMANN CHIEF OPERATING OFFICER	(i)	162,835.	0.	0.	14,084.	26,368.	203,287.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) KATHLEEN LETCHFORD CHIEF STRATEGY & DEV'L OFFICER	(i)	164,320.	0.	0.	13,482.	21,354.	199,156.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) AIMEE GAUTHIER CHIEF KNOWLEDGE OFFICER	(i)	166,863.	0.	0.	13,750.	9,956.	190,569.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
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	(i)							
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	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

INSTITUTE FOR TRANSPORTATION AND  
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**Part III** Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

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**SCHEDULE O  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.  
Attach to Form 990 or Form 990-EZ.  
Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

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FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:  
 INNOVATION, PROVIDING TECHNICAL EXPERTISE TO ACCELERATE THE GROWTH OF  
 SUSTAINABLE TRANSPORT AND URBAN DEVELOPMENT AROUND THE WORLD.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:  
 NUMBER OF PEOPLE COST-EFFECTIVELY, AS WELL AS E-BIKES AND OTHER SMALL  
 VEHICLES THAT ARE ACCESSIBLE TO THE MAJORITY OF USERS. PROMOTING THE  
 TRANSITION TO ELECTRIC MOBILITY IN TANDEM WITH TRANSIT, CYCLING, AND  
 WALKING WILL RESULT IN GREATER GHG REDUCTIONS FROM THE TRANSPORT  
 SECTOR.

IN BRAZIL, OUTSIDE OF THE CITY OF RIO DE JANEIRO, AS PART OF ITDP'S  
 ELECTRIC MOBILITY STRATEGY IN BRAZIL, ITDP PRODUCED A BENCHMARKING  
 STUDY, TECHNICAL REFERENCE GUIDE, AND CAPACITY-BUILDING PROGRAM TO  
 SUPPORT THE CITIES OF FORTALEZA AND BELO HORIZONTE TO OPERATE ELECTRIC  
 BUS PILOTS. ITDP PRODUCED A BENCHMARKING REPORT AND TECHNICAL  
 GUIDELINES THAT HAVE BEEN APPROVED AND TRANSLATED INTO ENGLISH AND  
 SUPPORTED THE PROCUREMENT OF 25 E-BUSES IN EACH CITY TO BEGIN THE  
 PILOTS.

IN RECIFE, ITDP DELIVERED RECOMMENDATIONS TO THE CITY OF RECIFE  
 OUTLINING KEY AREAS TO PRIORITIZE FOR BUS LANES IN AN EFFORT TO IMPROVE  
 SERVICE AND RIDERSHIP. THE RESULTS HIGHLIGHT THE 77 KILOMETERS OF  
 STREETS THAT SHOULD GAIN BUS-ONLY LANES TO BENEFIT VULNERABLE GROUPS,  
 INCLUDING TODDLERS AND CAREGIVERS, BY GIVING THEM MORE RELIABILITY AND  
 COMFORT, IMPROVING AIR QUALITY AND CONVENIENCE. THE STUDY CONSIDERED  
 THE DISTRIBUTION OF FACILITIES AND SERVICES.

ELSEWHERE IN BRAZIL, TECHNICIANS FROM THE CITY OF BELO HORIZONTE HAVE

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REQUESTED ITDP'S SUPPORT TO BHTRANS TO PRIORITIZE THE IMPLEMENTATION OF 70 KILOMETERS OR MORE OF BUS LANES IN SYNERGY WITH FINDINGS FROM AN ITDP STUDY. ITDP PRESENTED FINDINGS TO THE CITY OF BELO HORIZONTE AND CIVIL SOCIETY ACTORS FROM A PUBLIC TRANSPORT ASSESSMENT THAT USED BUS-BASED GPS AND GTFS DATA. NOTABLY, ITDP FOUND THAT ADDING 307 KILOMETERS OF EXCLUSIVE BUS LANES COULD HAVE POSITIVE IMPACTS ON OPERATIONAL SPEED, EMISSIONS REDUCTION, AND ACCESSIBILITY TO OPPORTUNITIES.

IN THE CHINESE CITY OF JINAN, THE REGIONAL BUS SYSTEM IS FORECASTED TO REACH 1.58 MILLION PASSENGERS PER YEAR. AS A RESULT OF JINAN'S BUS ELECTRIFICATION EFFORTS SUPPORTED BY ITDP, THE CITY IS ON TRACK TOWARDS 41,200 TONNES OF CARBON DIOXIDE EMISSION REDUCTION AND 17.9 TONNES OF PM2.5 EMISSIONS REDUCTION PER YEAR AFTER THE COMPLETION OF THE JINAN TROLLEYBUS AND BUS RAPID TRANSIT (BRT) PROJECTS. ITDP RECOMMENDATIONS LED TO THE CONSTRUCTION OF SIX TROLLEY BUS LINES AND 80 KILOMETERS OF BRT CORRIDORS SERVED BY 735 ELECTRIC TROLLEYBUSES AND 400 E-BUSES. IN ADDITION, THE JINAN BUS PROJECTS INVOLVED THE IMPLEMENTATION OF 75 KILOMETERS OF POWER SUPPLY FACILITIES. THE COMPLETION OF THIS MASSIVE UNDERTAKING SUPPORTS TRANSPORT ELECTRIFICATION EFFORTS AND COMMITMENTS TO MAKE THE JINAN BUS FLEET 100% ELECTRIC BY THE END OF 2023.

SIMILARLY, IN THE CENTRAL CHINESE CITY OF YICHANG, ITDP CONTINUES TO SUPPORT YICHANG IN ITS ELECTRIFICATION COMMITMENTS. OVER THE YEAR, YICHANG ADDED 77 E-BUSES TO THE BUS FLEET, INCLUDING SIXTY-SEVEN 12-METER E-BUSES AND 10 18-METER E-BUSES, ACCOUNTING FOR NEARLY HALF OF THE ENTIRE BUS FLEET.

ITDP'S TEAM IN INDIA IS EXPANDING ITS REACH IN THE COUNTRY THROUGH NEW MEMORANDUMS OF UNDERSTANDING (MOU) WITH INDIAN GOVERNMENT AGENCIES AT THE NATIONAL, STATE, AND CITY LEVELS, REFLECTING THE INCREASING



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MOMENTUM OF CREATING URBAN MOBILITY SOLUTIONS. ITDP SIGNED AN MOU WITH THE NATIONAL INSTITUTE OF URBAN AFFAIRS (NIUA) TO DEEPEN THE COLLABORATION TOWARDS SUPPORTING CITIES ACROSS THE COUNTRY TO CREATE HEALTHIER CITIES THROUGH SUSTAINABLE URBAN TRANSPORT INITIATIVES. ITDP ALSO SIGNED AN MOU WITH THE COUNCIL ON ENERGY, ENVIRONMENT AND WATER (CEEW) TO ACCELERATE THE ELECTRIFICATION OF PRIVATE AND PUBLIC SECTOR BUSES. ITDP ALSO SIGNED AN MOU WITH PIMPRI CHINCHWAD MUNICIPAL CORPORATION (PCMC) TO IMPROVE SUSTAINABLE TRANSPORT IN THE CITY. ITDP HAS BEEN INVOLVED WITH PCMC SINCE 2009 AS A TECHNICAL ADVISOR ON BUS RAPID TRANSIT, STREET DESIGN AND DEVELOPMENT, AND PARKING MANAGEMENT PROJECTS. ITDP ALSO HAS AN MOU WITH NAGPUR MUNICIPAL CORPORATION AND NAGPUR SMART CITY TO SUPPORT THEM WITH SUSTAINABLE MOBILITY INITIATIVES. FINALLY, ITDP SIGNED AN MOU WITH THE SURAT MUNICIPAL CORPORATION TO SUPPORT THE CITY ON WALKING, CYCLING, AND OTHER SUSTAINABLE TRANSPORT INITIATIVES.

IN THE INDIAN CITY OF PUNE, ITDP HAS BEEN WORKING TO ACCELERATE THE ROLLOUT OF THE E-BUS FLEET. PUNE'S TRANSPORT AGENCY WAS AMONG THE FIRST FEW PUBLIC TRANSPORT BODIES TO ACQUIRE E-BUSES IN INDIA. ITDP WAS INSTRUMENTAL IN THIS DECISION-MAKING AND PREPARED A LONG-TERM IMPLEMENTATION ROADMAP FOR THE ELECTRIFICATION OF THE BUS FLEET, INCLUDING THE 2030 TARGET TO ELECTRIFY 50% OF THE FLEET. THE CITY OF PUNE CURRENTLY OPERATES 150 ELECTRIC BUSES THAT WERE PROCURED USING SMART CITY FUNDS. CONSIDERING THE OPERATIONAL ADVANTAGES AND LOW COST OF FUEL, THE CITY TRANSPORT AGENCY ANNOUNCED THAT IT WILL ADD 500 E-BUSES TO ITS FLEET IN 2022.

IN MAY 2022, ITDP ANALYZED CURRENT OPERATIONS TO PROVIDE SUGGESTIONS FOR IMPROVING THE USER EXPERIENCE AND STRENGTHENING TRANSPORT. ITDP IS ALSO SUPPORTING PMPML IN THE IDENTIFICATION OF NEW BRT ROUTES. WITH

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ITDP SUPPORT, PMPML ALSO LAUNCHED A VISION 2027 PLAN FOR CITY BUS OPERATIONS DURING PUNE'S BUS WEEK CELEBRATIONS IN APRIL 2022. THE DOCUMENT SETS AN AMBITIOUS GOAL TO ONLY PROCURE CLEAN BUSES GOING FORWARD.

IN CHENNAI, ITDP PREPARED A LONG-TERM IMPLEMENTATION ROADMAP FOR ELECTRIC BUSES FOR THE CITY AND SUPPORTED THE PREPARATION OF A BUSINESS PLAN FOR BUS OPERATIONS WITH A TARGET FOR ONLY E-BUSES TO BE PROCURED FROM 2030. IN THE STATE OF TAMIL NADU, WHERE CHENNAI IS LOCATED, THE TRANSPORT DEPARTMENT IS IN THE PROCESS OF PROCURING 2,300 E-BUSES FOR CITIES IN THE STATE. THE FIRST PILOTS WILL INCLUDE 500 E-BUSES IN CHENNAI, MADURAI, AND COIMBATORE. SINCE 2020, ITDP INDIA HAS BEEN SUPPORTING THE GOVERNMENT OF TAMIL NADU TO ENGAGE IN ELECTRIC MOBILITY. INFORMAL PUBLIC TRANSPORT ALSO COMPRISES A HUGE SHARE OF TRIPS IN CITIES ACROSS INDIA, OFTEN IN THE FORM OF PRIVATELY OPERATED PUBLIC TRANSPORT MODES LIKE SHARED AUTO-RICKSHAWS, VIKRAMS, MINI-BUSES, AND TATA MAGICS ETC., THAT CATER TO THE MOBILITY NEEDS OF THE POPULATION. ELECTRIFICATION OF THESE MODES IS CRITICAL TO REDUCING SECTORAL GHG EMISSIONS BUT IS OFTEN OVERLOOKED.

ITDP PREPARED A REPORT ON THE STATUS OF ELECTRIFICATION OF IPT AND ELECTRIFICATION OF MICROMOBILITY, WHICH WAS THEN INFORMED THE CREATION OF THE DRAFT-STATE-LEVEL E-MICROMOBILITY POLICY. ITDP SURVEYED OVER 2,600 AUTORICKSHAW DRIVERS IN SIX CITIES IN TAMIL NADU. THIS WORK GUIDED THE PREPARATION OF STATE-LEVEL RECOMMENDATIONS TO HELP OVERCOME CHALLENGES TO ELECTRIFICATION ADOPTION. INFORMED BY THE SURVEYS, ITDP ALSO PREPARED A DETAILED CITY-LEVEL ROADMAP TO ACCELERATE THE ELECTRIFICATION OF 3-WHEELERS IN CHENNAI.

IN INDONESIA, ITDP CONTINUED TO PROMOTE THE TRANSITION TO ELECTRIC BUS FLEETS IN JAKARTA. IN 2022, THE TRANSJAKARTA AGENCY LAUNCHED 30

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ELECTRIC BUSES AS PART OF ITS COMMITMENT TO LARGE-SCALE ELECTRIC BUS DEPLOYMENT. ITDP WAS INSTRUMENTAL IN THE PILOT PROJECT, PROVIDING AN ELECTRIFICATION ROADMAP LAYING OUT THE NECESSARY STEPS NEEDED TO TRANSITION TO ELECTRIC BUSES, WHICH WAS ADOPTED BY THE GOVERNMENT OF JAKARTA AND TRANSJAKARTA AGENCY, WHILE ALSO ASSISTING IN MONITORING, EVALUATIONS, AND OPERATIONS.

ITDP IS PROVIDING TECHNICAL ASSISTANCE FOR THE FINANCING OF FURTHER ELECTRIC BUS IMPLEMENTATION BY DEVELOPING FIVE DIFFERENT FINANCING SCHEMES, WHICH WERE PRESENTED TO TRANSJAKARTA AND THE GOVERNMENT AND RECEIVED POSITIVE FEEDBACK. ITDP IS CURRENTLY FINALIZING THE TECHNICAL AND FINANCIAL IMPLEMENTATION PHASES SO THAT TRANSJAKARTA CAN HAVE AN ESTIMATE OF THE INVESTMENT NEEDS REQUIRED TO MEET THE TARGET FOR ELECTRIFICATION BY 2030. ELSEWHERE IN THE COUNTRY, THE INDONESIAN MINISTRY OF TRANSPORTATION DIRECTED \$314 MILLION USD TOWARDS IMPLEMENTING BRT SYSTEMS IN THE CITIES OF MEDAN AND BANDUNG, FOLLOWING YEARS OF ADVOCACY FROM ITDP FOR THE NATIONAL GOVERNMENT TO STEP UP INVESTMENT IN PUBLIC TRANSPORT.

FORM 990, PART III, LINE 4A:

ITDP PROVIDED TECHNICAL ASSISTANCE BY DEVELOPING E-BUS ROADMAPS FOR THE TWO CITIES, SUPPORTED FINANCING EFFORTS THROUGH A UNIVERSAL DESIGN CONCEPT, AND HELPED DRAFT NEW TERMS OF INCLUSIVITY FOR THE MOT. AS PART OF BRT IMPLEMENTATION, ITDP IS ENCOURAGING THE CITIES TO CONSIDER E-BUS FLEETS. ITDP DELIVERED INFORMATION AND RECOMMENDATIONS ON E-BUSES AND HELD TWO WORKSHOPS WITH INTERNATIONAL SPEAKERS WHO SHARED LESSONS LEARNED. ITDP'S RECOMMENDATIONS ON BUS TECHNOLOGY SELECTION, CHARGING INFRASTRUCTURE, PHASING OF IMPLEMENTATION, AND FINANCIAL MODEL ANALYSIS WERE SUBMITTED IN DECEMBER 2022.

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IN ORDER TO IMPROVE THE PUBLIC TRANSPORT SYSTEM IN BANDUNG, ITDP IS WORKING WITH THE BANDUNG TRANSPORT AGENCY TO SET A PLAN FOR THE IMPLEMENTATION OF FIVE PRIORITY MINIBUS ROUTES BETWEEN 2022 AND 2023 THROUGH PILOTS. IN THE PRELIMINARY STAGE, ITDP TEAMS HAVE CONDUCTED STAKEHOLDER ENGAGEMENT WITH MINIBUSSES OPERATORS, PASSENGERS, AND VULNERABLE GROUPS TO IDENTIFY GAPS AND CURRENT CONDITIONS.

IN MEXICO, IN MONTERREY, ITDP CONTINUES TO SUPPORT ELECTRIC BUS IMPLEMENTATION, WHICH RECENTLY RESULTED IN THE PROCUREMENT OF 12 ELECTRIC BUSES AND CHARGING SYSTEMS FOR THE METRO AREA. ELECTED OFFICIALS AGREED TO SIGN AN INTENTION LETTER FOR ITDP'S TECHNICAL ADVICE. AFTERWARD, ITDP HELD A WORKSHOP WITH NUEVO LEON STATE AUTHORITIES TO DEFINE A VISION FOR THE ELECTRIFICATION OF PUBLIC TRANSPORT IN MONTERREY.

ITDP UPDATED THE FINANCIAL MODEL FOR FOUR PROPOSED ROUTES TO DEFINE A PRELIMINARY TECHNICAL FARE AND COST PER KILOMETER IN ORDER TO ANTICIPATE THE POTENTIAL NEED TO SUBSIDIZE THE OPERATIONS. IN THE NUEVO LEON STATE, WHERE THE CITY OF MONTERREY IS LOCATED, ITDP IS SUPPORTING THE GOVERNMENT TO ADVANCE ITS COMMITMENT TO PURCHASE A FLEET OF 110 ELECTRIC BUSES FOR THE METRO SYSTEM, "METROREY." ITDP IS SUPPORTING THE BIDDING PROCESS FOR THE REMAINING 98 BUSES.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:  
REDUCTION PER DOLLAR SPENT ON INFRASTRUCTURE THAN BRT, CAR ELECTRIFICATION, OR METRO.

IN BRAZIL, ITDP REACHED A MAJOR MILESTONE WHEN THE MAYOR AND CITY OFFICIALLY LAUNCHED THE LOW EMISSION ZONE. THIS 2.34 SQUARE KILOMETER AREA WILL INCLUDE ELECTRIC BUS ROUTES AND 11 KILOMETERS OF BICYCLE

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LANES. ITDP HAS BEEN A KEY PARTNER IN THE PLANNING OF RIO'S LOW EMISSION ZONE, DISTRITO DE BAIXA EMISSO, INCLUDING PLAYING A CRUCIAL ROLE IN THE DEVELOPMENT AND COORDINATION OF THE LEZ CLEAN MOBILITY PLAN GUIDING PROJECT IMPLEMENTATION. ITDP HAS ALSO BEEN MONITORING THE DEVELOPMENT OF THE LEZ AND CICLOROTAS' CENTRO IN RIO AFTER THE PROJECTS WERE INCORPORATED INTO LAW BY THE MAYOR'S ADMINISTRATION. AS OF LATE 2022, THE CITY OF RIO WAS FINALIZING ITS ESTIMATION FOR THE EXPECTED VOLUME OF ELECTRIC BUSES IN THE RIO LOW EMISSION ZONE.

IN CHINA, ITDP CONTINUES TO PROVIDE ONGOING SUPPORT TO THE CITY OF GUANGZHOU, WHICH HAS BECOME A MODEL FOR CLEAN URBAN MOBILITY IN CHINA. WITHIN THE NEXT THREE YEARS, MORE THAN 500 KILOMETERS OF ROADS WILL BE RENOVATED TO INCLUDE NEW PROTECTED BICYCLE LANES. AS PART OF THE BICYCLE INFRASTRUCTURE DEVELOPMENT PLAN FOR GUANGZHOU, THE HUANGPU DISTRICT AGREED TO BUILD 50 KILOMETERS OF PROTECTED BICYCLE LANES IN 2023, WHICH WAS PROPOSED BY ITDP. ITDP ALSO DEVELOPED THE GUANGZHOU BARRIER FREE STRATEGY DEVELOPMENT AND ACTION PLAN THAT WILL INCREASE THE ACCESSIBLE DESIGN OF SIDEWALKS, INTERSECTIONS, AND OVERPASSES ONCE IMPLEMENTED.

IN INDIA, THROUGH THE INDIA CYCLES4CHANGE CHALLENGE AND THE STREETS4PEOPLE CHALLENGE, DOZENS OF CITIES HAVE BEEN SHORTLISTED FOR FUNDING SUPPORT FROM THE NATIONAL GOVERNMENT AND ONGOING TECHNICAL SUPPORT FOR CYCLING AND WALKING IMPROVEMENTS. WALKING AND CYCLING ARE THE DOMINANT MODES OF TRANSPORT IN INDIAN CITIES, AND MAINTAINING THIS MODAL SPLIT IS CRITICAL TO AVOID INCREASES IN EMISSIONS. NINE CITIES FULLY ADOPTED THE HEALTHY STREETS POLICY, WHICH WILL CONSIST OF IMPLEMENTING OVER 4,000 KILOMETERS OF STREETS WITH HIGH-QUALITY WALKING AND CYCLING INFRASTRUCTURE. EIGHTEEN OTHER CITIES THAT PARTICIPATED IN THE CHALLENGE ARE EXPECTED TO ADOPT THIS POLICY.

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AS PART OF THE CYCLES4CHANGE CHALLENGE, MOHUA RELEASED A REPORT, DAWN OF THE CYCLING REVOLUTION, WHICH ITDP DRAFTED. WITH REGARD TO ITDP'S STREETS4PEOPLE CHALLENGE, OVER 1,900 DESIGNERS ACROSS THE COUNTRY HAVE SIGNED UP TO PARTICIPATE IN DESIGN COMPETITIONS ROLLED OUT BY OVER 40 CITIES TO CROWDSOURCE DESIGNS FOR STREETS AND PUBLIC SPACES. CITIES WILL IMPLEMENT ALL WINNING DESIGNS. CITIES CONDUCTED OVER 150 OPEN STREET EVENTS TO BRING RESIDENTS TOGETHER TO RECLAIM STREETS AS PUBLIC SPACES.

WITH MOHUA, ITDP ALSO LAUNCHED TWO UNIQUE INITIATIVES FOR THE FIRST TIME: FREEDOM2WALK&CYCLE CHALLENGE FOR CITY LEADERS AND INTER-CITY FREEDOM2WALK&CYCLE CHALLENGE FOR CITIZENS IN JANUARY 2022. THE CITY LEADERS CHALLENGE SAW REGISTRATION FROM NEARLY 130 CITY LEADERS FROM ACROSS THE COUNTRY, COMPRISING COMMISSIONERS, ADDITIONAL/JOINT/DEPUTY COMMISSIONERS, SMART CITY CEOS, AND KEY SPV OFFICIALS WHO JOINTLY CLOCKED IN NEARLY 47,000 KILOMETERS OF CYCLING, 7,000 KILOMETERS OF WALKING AND 2500 KILOMETERS OF RUNNING DURING THE CHALLENGE. THE CITIZENS CHALLENGE SAW OVERWHELMING PARTICIPATION FROM NEARLY 22,000 CITIZENS FROM THE 75 REGISTERED CITIES, WHO JOINTLY CLOCKED IN NEARLY 9,80,000 KILOMETERS OF CYCLING AND 1,820,000 KILOMETERS OF WALKING. FURTHER, IN INDONESIA, ITDP SUPPORTED THE JAKARTA CITY GOVERNMENT IN FURTHERING COMMITMENTS TO ELECTRIFICATION WITHIN THE TWO-WHEELER INDUSTRY. IN A SIGNIFICANT MILESTONE TOWARDS THE NATIONAL GOVERNMENT'S GOAL TO FULLY ELECTRIFY TWO-WHEELERS BY 2040, ITDP'S ROADMAP FOR ELECTRIFYING TWO-WHEELER RIDE-HAILING FLEETS WAS ADOPTED BY TWO MAJOR RIDE-HAILING COMPANIES: GOJEK AND GRAB. COMBINED, THE COMPANIES OWN 20-30% OF ALL MOTORCYCLES IN GREATER JAKARTA. USING THE ROADMAP, BOTH COMPANIES HAVE CONDUCTED PILOT PHASES OF THEIR ELECTRIFICATION PROGRAM, WHICH ITDP WILL CONTINUE TO MONITOR.

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IN ADDITION, IN 2022, JAKARTA EXPERIENCED A NEARLY 1,000% INCREASE IN CYCLING AS A RESULT OF THE PANDEMIC. ITDP'S RECOMMENDATIONS FOR A 500-KILOMETER CYCLE PATH NETWORK WERE SUBSEQUENTLY ADOPTED INTO THE TRANSPORT MASTER PLAN OF JAKARTA. IN ADDITION, ITDP CONTINUES TO OVERSEE THE IMPLEMENTATION OF THE 100 KILOMETERS OF PERMANENT PROTECTED BIKE LANE NETWORK. SINCE CONSTRUCTION BEGAN TWO YEARS AGO, ITDP HAS SUBMITTED RECOMMENDATIONS RELATED TO JUNCTION REDESIGN, MARKING DESIGN, BIKE PARKING DESIGN, AND BOLLARD AND SIGNAGE PLACEMENT TO THE PLANNING CONSULTANCY.

IN EARLY 2022, MEXICO CITY INAUGURATED THE AVENIDA DE LOS INSURGENTES, ONE OF THE MOST FAMOUS URBAN CORRIDORS IN ALL OF LATIN AMERICA, AS A PERMANENT TWO-WAY 28.5-KILOMETER CYCLE LANE. ITDP TEAMS SUPPORTED THE LANE'S IMPLEMENTATION, WHICH RESULTED IN A 353% INCREASE IN THE NUMBER OF CYCLISTS AND RESULTED IN THE REMODELING OF 426 SQUARE METERS OF SIDEWALKS. KNOWN AS THE 'CHAMPS-ELYSEES' OF LATIN AMERICA, THE INSURGENTES BIKE LANE PRESENTS A HIGHLY VISIBLE MODEL THAT CAN SERVE AS A MODEL FOR OTHER CITIES AROUND THE WORLD. ACCORDING TO ESTIMATES, THE PERMANENT CYCLE LANE IS EXPECTED TO REDUCE 6,440 TONNES OF CO2 ANNUALLY.

IN MEXICO CITY, ITDP ALSO WORKED ON THE RODANDO JUNTAS PILOT PROJECT WITH SEVEN BIKE DELIVERY ORGANIZATIONS TO MAKE GOODS DELIVERY SERVICES MORE SUSTAINABLE. ITDP PROVIDED TRAINING TO THE DELIVERY COMPANIES ON SUSTAINABLE MOBILITY AS WELL AS TECHNICAL REPORTS THAT DETAILED THE PROJECT GOALS, METHODOLOGY, ACHIEVEMENTS, AND LESSONS LEARNED FROM THE PILOTS.

CITIES DESIGNED FOR CYCLISTS AND PEDESTRIANS ARE CITIES DESIGNED FOR PEOPLE. A MAJORITY OF THE WORLD'S POPULATION TRAVELS PRIMARILY BY FOOT OR BICYCLE. YET, TRANSPORT PLANNING TYPICALLY PRIORITIZES PRIVATE CARS,

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WHICH COMES AT THE EXPENSE OF SIDEWALKS, SAFE WALKING ENVIRONMENTS, AND CYCLING INFRASTRUCTURE. INCREASING THE USE OF BICYCLES AND MAKING WALKING EASIER ARE SOME OF THE MOST AFFORDABLE AND EFFECTIVE WAYS FOR CITIES TO REDUCE GREENHOUSE GAS EMISSIONS WHILE BOOSTING ACCESS TO ECONOMIC OPPORTUNITIES.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

IN BRAZIL, USING THE PRINCIPLES OF TOD, CONECTAR QUEIMADOS HAS FINALIZED A PLAN AND PARTIALLY IMPLEMENTED PROPOSED MEASURES FOR THE URBAN REVITALIZATION OF THE QUEIMADOS CENTRAL TRAIN STATION IN RIO DE JANEIRO. THIS PROJECT IS THE FIRST OF ITS KIND IN THE METROPOLITAN AREA OF RIO. SINCE THE BEGINNING OF THE PROJECT, ITDP HAS WORKED DIRECTLY ON THE PLAN PREPARATION, SUPPORTED THE CONSORTIUM PARTNERS ON TECHNICAL PRODUCT DEVELOPMENT, AND PROMOTED SOCIAL ENGAGEMENT ACTIVITIES. THE PLAN PRESENTS A FIRST STEP TOWARDS A BROADER, MORE INTEGRATED CITYWIDE PLANNING EFFORT. THE LONG-TERM VISION IS FOR THE PLAN TO BE USED AS A MODEL FOR SHAPING SIMILAR INITIATIVES ACROSS OTHER MUNICIPALITIES, WHICH COULD HELP REVITALIZE NEIGHBORHOODS AND COMMUNITIES ACROSS RIO DE JANEIRO.

IN CHINA, THE STATE COUNCIL APPROVED THE DEVELOPMENT PLANNING OF NEW ENERGY AUTOMOBILE INDUSTRY, WHICH REFLECTS ITDP POLICY RECOMMENDATIONS TO INCREASE SUPPORT FOR NEW ENERGY VEHICLES IN THE PUBLIC SECTOR. ACCORDING TO THE NEW POLICY, 80% OF NEW PUBLIC SECTOR VEHICLES FROM BUSES TO SANITATION TRUCKS WILL BE NEW ENERGY VEHICLES, PREVENTING THE EMISSION OF MORE THAN 150 MMTCO<sub>2</sub>EQ THROUGH 2030.

ITDP CHINA IS ALSO COLLABORATING WITH THE CHINA ACADEMY OF TRANSPORTATION SCIENCE (CATS) TO COMPILE CASE STUDIES ON GREEN MOBILITY. THE STUDY IS AIMED AT PROVIDING POLITICAL AND TECHNICAL



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RECOMMENDATIONS AND REFERENCES TO THE MINISTRY OF TRANSPORT AND THE 10+

PROVINCES CONSISTING OF 110+ CITIES THAT HAVE COMMITTED TO BUILDING

GREEN MOBILITY CITIES. THE CASES INCLUDE BUS PRIORITY, NON-MOTORIZED

TRANSPORTATION IMPROVEMENT, PUBLIC SPACE, SHARED MOBILITY,

ELECTRIFICATION, CONGESTION CHARGING, LOW-EMISSION ZONES, AND TOD.

THE TEAM IN CHINA IS ALSO WORKING TO HELP THE YICHANG CITY CLUSTER IN

HUBEI PROVINCE TO ASSESS MEASURES TO DECARBONIZE TRANSPORT AND DEVELOP

A LIST OF PROJECTS FOR IMPLEMENTATION. ITDP HAS PREPARED A TRANSPORT

DECARBONIZATION IMPLEMENTATION PATHWAY COVERING FOUR MAIN AREAS:

PROMOTING CLEAN ENERGY USE IN TRANSPORT, FACILITATING SHIFTS TO LOW-

AND ZERO-CARBON MODES THROUGH PUBLIC INFRASTRUCTURE, CREATING

INCENTIVES TO SHAPE USER BEHAVIORS AND CHOICES, AND ENHANCING

INSTITUTIONAL CAPACITY FOR DECARBONIZING TRANSPORT. WORKING WITH CITY

CLUSTERS REPRESENTS AN IMPORTANT OPPORTUNITY FOR SCALING ACROSS

MULTIPLE CITIES AND PROVINCES IN CHINA. ITDP HAS COMPLETED CARBON

REDUCTION CALCULATIONS FOR DIFFERENT TRANSPORTATION MODES AND IS NOW

IDENTIFYING CITY-LEVEL OPPORTUNITIES FOR DECARBONIZATION. THE PROJECT

IS EXPECTED TO BE COMPLETED IN 2023.

IN THE CITY OF TIANJIN, A TENTH FIVE-YEAR PLAN FOR COMPREHENSIVE

TRANSPORTATION IN TIANJIN WAS RELEASED AND REFLECTS ITDP'S

RECOMMENDATIONS ON TRANSIT-ORIENTED DEVELOPMENT (TOD) FOR THE CITY,

PARTICULARLY TO BUILD AN URBAN TRANSPORTATION NETWORK WITH ORDERLY

SPEED AND BUS PRIORITY. BY 2025, THE PLAN CALLS FOR A "DOUBLE-LOOP

17-RADIATION" RAIL TRANSIT NETWORK IN THE JINCHENG AREA, WITH THE

OPERATING MILEAGE EXCEEDING 500 KILOMETERS, ACHIEVING 45 MINUTES OF

COMMUTING WITHIN THE URBAN AREA OF TIANJIN-BINHAI AND 20 MINUTES OF

ACCESS BETWEEN THE TWO CITIES.

BUS TRAVEL WILL BE MORE CONVENIENT, WITH THE 500-METER COVERAGE RATE OF

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BUS STOPS REACHING 100%, THE 300-METER COVERAGE RATE REACHING 80%, AND THE GREEN TRAVEL RATE REACHING OVER 75%. TO STRENGTHEN TOD IN THE CITY, ITDP WILL PROMOTE THE CONSTRUCTION OF CONNECTING FACILITIES SUCH AS BUS STOPS AND BICYCLE PARKING RACKS AROUND TRANSIT STATIONS, SUPPORT THE CONSTRUCTION OF SMALL AND MEDIUM-SIZED TRAFFIC CONNECTION SYSTEMS, PROMOTE THE "SUBWAY+BUS" LINKAGE FARE DISCOUNT, AND BROADEN THE SMART PAYMENT CHANNELS.

IN INDIA, ITDP BECAME A CHIEF KNOWLEDGE PARTNER OF THE SMART CITIES MISSION AT THE MINISTRY OF HOUSING AND URBAN AFFAIRS (MOHUA) FOR FOUR TRANSFORMATIONAL PROGRAMS THAT AIM TO IMPROVE URBAN MOBILITY IN OVER 100 CITIES ACROSS INDIA: TRANSPORT4ALL CHALLENGE, CYCLES4CHANGE CHALLENGE, FREEDOM2WALK&CYCLE CHALLENGE, AND STREETS FOR PEOPLE CHALLENGE. THROUGH THESE PROGRAMS, CITIES HAVE GAINED ACCESS TO VARIOUS NATIONAL GOVERNMENT RESOURCES, INCLUDING UP TO \$7 BILLION USD, KNOWLEDGE PRODUCTS, AND CAPACITY BUILDING. OVER 130 CITIES HAVE REGISTERED FOR THE TRANSPORT4ALL CHALLENGE, DESIGNED TO FOCUS ON PUBLIC TRANSPORT. OVER 100 CITIES HAVE CREATED A TRANSPORT TASK FORCE, SIMILAR TO A UNIFIED TRANSPORT AUTHORITY FOR THE CITY.

IN JUNE 2022, THE GOVERNMENT OF INDIA AND KEY PARTNERS, INCLUDING ITDP INDIA, ANNOUNCED THE 46 CITIES THAT WILL QUALIFY FOR THE NEXT STAGE OF THE NATIONAL TRANSPORT4ALL CHALLENGE, WHICH FOCUSES ON USING DIGITAL SOLUTIONS AND CIVIC ENGAGEMENT TO ADDRESS KEY TRANSPORT ISSUES. ITDP INDIA ALSO CONTINUES TO SUPPORT THE PUNE MUNICIPAL CORPORATION IN IMPLEMENTING HIGH-QUALITY, HEALTHY STREETS, ENSURING THE ALLOCATION OF FUNDS FOR SUSTAINABLE, LOW-CARBON PROJECTS, AND BUILDING THEIR CAPACITY.

IN 2021 AND 2022, THE TEAM SUPPORTED THE MUNICIPAL CORPORATION IN HOSTING A PEDESTRIAN DAY. THROUGH A SERIES OF EVENTS ACROSS THE CITY,

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THE CITY RECLAIMED SPACE FOR PEDESTRIANS SHOWCASED THE FACILITIES  
CREATED FOR THEM, AND REINFORCED THE NEED FOR SAFE, COMFORTABLE, AND  
UNIVERSALLY ACCESSIBLE WALKING INFRASTRUCTURE, A FIRST IN INDIA.

ADDITIONALLY, ITDP IS SUPPORTING THE LAUNCH OF HEALTHY STREETS  
PROGRAMS IN NAGPUR BY PROVIDING TECHNICAL SUPPORT THROUGH EVALUATION,  
FINANCIAL BIDDING, AND STREET AND NETWORK DESIGN.

IN INDONESIA IN 2022, THE NEIGHBORHOOD OF KOTA TUA IN THE NORTHERN PART  
OF JAKARTA WAS FINALLY DECLARED AS A LOW EMISSION ZONE (LEZ). AS PART  
OF THIS MILESTONE, ITDP COMPLETED THE EVALUATION OF THE PILOT LEZ AREA  
THAT WAS RECENTLY LAUNCHED BY THE GOVERNMENT OF JAKARTA, WHICH INCLUDED  
RECOMMENDATIONS THAT RESULTED IN THE EXPANSION OF THE LEZ PERIMETER.

OTHER RECOMMENDATIONS INCLUDED DEVELOPING A MONITORING SYSTEM SO LEZ  
IMPACTS AND OUTCOMES CAN BE BETTER IDENTIFIED AND USED FOR FURTHER  
IMPROVEMENT. ADDITIONALLY, ITDP DEVELOPED THE GUIDELINES FOR LEZ  
IMPLEMENTATION IN JAKARTA. AS A NEXT STEP, ITDP WILL DEVELOP THE LEZ  
ROAD MAP FOR JAKARTA-CITY WIDE. BASED ON THIS PLAN, ONLY PEDESTRIANS,  
BICYCLES, PUBLIC TRANSPORT, AND VEHICLES WITH STICKERS CAN ACCESS THE  
AREA.

IN MEXICO, WITH SUPPORT FROM ITDP, THE MONTERREY MUNICIPALITY HAS  
ANNOUNCED A PLAN TO CONSTRUCT 117 KILOMETERS OF GREENWAYS THAT INCLUDE  
CYCLE LANES AND SIDEWALK IMPROVEMENTS THROUGHOUT THE METROPOLITAN AREA.  
ADDITIONALLY, ITDP CARRIED OUT TRAFFIC CONFLICT ANALYSIS TRAINING WITH  
THE MUNICIPALITY TO HELP INFORM IMPROVED DESIGNS OF 10 DANGEROUS  
INTERSECTIONS THAT WILL RECEIVE INTERVENTIONS IN THE UPCOMING MONTHS.  
ITDP IS ALSO PROVIDING TECHNICAL SUPPORT FOR THE IMPLEMENTATION OF A  
MONTERREY BIKESHARE SYSTEM.

ITDP DEVELOPED A FINANCIAL MODEL FOR THE SYSTEM TO BE CONSIDERED FOR  
FUNDING AND PROVIDED A LIST OF POTENTIAL SYSTEM PROVIDERS. ITDP HAS

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ALSO DEVELOPED A ROADMAP TO BE DELIVERED TO GOVERNMENT OFFICIALS FOR IMPROVEMENTS TO THE BUENAVISTA RAIL STATION IN MEXICO CITY USING THE TOD FRAMEWORK. BUENAVISTA IS AN IMPORTANT RAIL STATION WITH TREMENDOUS POTENTIAL TO ANCHOR SUSTAINABLE URBAN DEVELOPMENT AND SERVE AS A MODEL FOR TOD IN MEXICO.

THE PROJECT WILL BETTER INTEGRATE THE PEDESTRIAN FLOW OF DIFFERENT TRANSPORT SYSTEMS NEAR THE STATION AND IMPROVE EFFICIENCY AND NAVIGABILITY FOR THE COMMUNITY THAT HEAVILY RELIES ON PUBLIC TRANSPORT. ITDP MEXICO CONDUCTED THE #MEJORESCALLES MX COMPETITION THROUGHOUT 2022 TO SEEK STREET PROPOSALS FOR CITIES ACROSS MEXICO THAT WOULD OPEN UP ACCESS TO PUBLIC SPACE, IMPROVE URBAN MOBILITY, AND ENHANCE THE QUALITY OF LIFE FOR ALL RESIDENTS. ITDP RECEIVED 58 COMPLETE STREET PROPOSALS FROM ACROSS THE COUNTRY. THE WINNER, THE MUNICIPALITY OF ZAPOPAN, WILL RECEIVE ITDP'S TECHNICAL SUPPORT TO CARRY OUT A REDESIGN OF AV. NICOLAS COPERNICO, CONSISTING OF 3.1 KILOMETERS OF COMPLETE STREETS.

FORM 990, PART III, LINE 4C:

THROUGH SUSTAINABLE DEVELOPMENT PROJECTS, ITDP RECOGNIZES THE RIGHTS OF ALL PEOPLE TO ACCESS OPPORTUNITIES, CULTURE, SERVICES, AND COMMUNITIES IN AND OF THEIR CITIES. TO ACHIEVE THIS, CITIES MUST PURSUE A SUSTAINABLE, EQUITABLE, AND HOLISTIC APPROACH TO TRANSPORT. THIS MEANS HIGH-QUALITY, SAFE, AND RELIABLE MASS TRANSIT IN EVERY CITY. THE FULL PICTURE IS BIGGER THAN JUST TRANSPORT. A TRULY EQUITABLE CITY PROVIDES NOT JUST GOOD TRANSPORT BUT GOOD LAND USE, INFRASTRUCTURE, AND AMENITIES THAT ARE OFTEN OVERLOOKED, PARTICULARLY FOR THE MOST VULNERABLE COMMUNITIES.

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FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

TRAFFIC REDUCTION: A WELL-ROUNDED SUSTAINABLE TRANSPORT STRATEGY MUST GO BEYOND PROMOTING TRANSIT, CYCLING, AND WALKING AND EMBRACE MEASURES THAT WILL RESULT IN LESS DRIVING TO DIRECTLY REDUCE VEHICLE MILES TRAVELED (VMT), PARTICULARLY IN PRIVATE, POLLUTING VEHICLES. CITY POLICIES ARE IMPORTANT AS THEY CAN BE DESIGNED TO DISINCENTIVIZE HIGH-EMITTING MODES AND SHIFT CONSUMER PREFERENCE TOWARD MODES THAT EMIT FEWER EMISSIONS AND POLLUTION, USE LESS ROAD SPACE, AND REDUCE OTHER NEGATIVE EXTERNALITIES.

KEY STRATEGIES TO REDUCE VMT INCLUDE PARKING REFORM, LOW (AND EVENTUALLY ZERO) EMISSION AREAS, AND POLICIES TO FACILITATE COMPACT AND DENSE URBAN DEVELOPMENT RATHER THAN SPRAWL. THESE TYPES OF POLICIES CAN MEASURABLY REDUCE VMT AND INCENTIVIZE THE ADOPTION OF CLEANER MODES, LIKE ELECTRIC VEHICLES, LEADING TO SIGNIFICANT GHG REDUCTIONS. TOGETHER, COMPACT CITIES ANCHORED BY TRANSIT, CYCLING, AND WALKING, COMBINED WITH MEASURES TO REDUCE VMT AND SUCCESSFULLY RAMP UP CLEAN ELECTRIC VEHICLES, WILL GET US TO ITDP'S DECARBONIZATION GOALS FOR THE BROADER TRANSPORT SECTOR. NO STRATEGY ALONE IS SUFFICIENT, AS SHOWN IN THE GRAPH BELOW, WHICH IS THE RESULT OF RESEARCH AND MODELING FROM ITDP AND UC DAVIS THAT CULMINATED IN THE 2021 REPORT, THE COMPACT CITY SCENARIO-ELECTRIFIED.

IN BRAZIL, ITDP LAUNCHED THE PORTUGUESE VERSION OF THE 2021 TAMING TRAFFIC STUDY, COMBINED WITH A SERIES OF BLOG POSTS ON PRICING, PARKING, AND LOW-EMISSION ZONES AND A SOCIAL MEDIA CAMPAIGN. ALL OF THESE WERE RELEASED IN COLLABORATION WITH RIO'S CITY HALL TEAM.

ELSEWHERE IN CHINA, ITDP DEVELOPED A FULL STRATEGY FOR AN LEZ IN JINAN, CHINA, WHICH THE GOVERNMENT POSITIVELY RECEIVED.

ITDP'S STRATEGY PROPOSES A SPECIFIC 153.84 KILOMETER-SQUARED

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LOW-EMISSION AREA IN A CENTRAL AREA OF THE CITY. THE PROPOSED LEZ WOULD BE ANCHORED AROUND THE NEW BUS SERVICE AND INCLUDE NMT UPGRADES, PARKING FEES, AND CHARGING FACILITIES. ITDP SUPPORTED THE COMPLETE CONSTRUCTION OF THE JINAN TROLLEYBUS PROJECT, WHICH WILL SERVE AS THE BACKBONE OF A FUTURE LEZ. OVER 1,135 E-BUSES AND TROLLEYBUSES WERE INTRODUCED, INCLUDING THROUGH WORK WITH THE ASIAN DEVELOPMENT BANK, WHICH SUPPORTS THE LEZ.

FOLLOWING RECENT SUCCESS IN ACHIEVING MAJOR PARKING REFORMS IN MEXICO CITY AND RIO DE JANEIRO, CITIES IN CHINA HAVE NOW ALSO JOINED THE MOVEMENT TO RESTRICT VEHICLE PARKING, RESULTING IN MEASURABLE GHG REDUCTIONS. IN 2022, THE CITY GOVERNMENT OF ANLU IN HUBEI PROVINCE AGREED TO ITDP'S PROPOSAL TO REMOVE 30% OF ON-STREET PARKING AND REPLACE IT WITH BIKE LANES; CONSTRUCTION IS EXPECTED TO BE COMPLETED BY OCTOBER 2023. IN GUANGZHOU'S LIWAN DISTRICT, 50% OF ON-STREET PARKING IS EXPECTED TO BE ELIMINATED WHEN PROJECT CONSTRUCTION IS COMPLETED IN OCTOBER 2023.

IN A MAJOR WIN, BEIJING ISSUED A NEW OFF-STREET PARKING STANDARD, WHICH REFLECTS ITDP'S POLICY RECOMMENDATIONS, THAT CONVERTS PARKING MINIMUMS TO MAXIMUMS IN NON-RESIDENTIAL BUILDINGS AND ESTABLISHES RESTRICTIONS ON THE MAXIMUM NUMBER OF PARKING SPACES IN THE CITY CENTER AND SURROUNDING AREAS. THIS STANDARD FOLLOWS PREVIOUS ITDP-LED ON-STREET PARKING REFORMS IN BEIJING, INCLUDING SMART PARKING MANAGEMENT SYSTEMS FOR 77,000 SPACES ACROSS THE CITY, STRICTER ENFORCEMENT OF ILLEGAL PARKING, AND RESTRICTIONS TO PREVENT PARKING ON SIDEWALKS.

ACCORDING TO ITDP'S ESTIMATES, THE REFORM OF THE OFF-STREET PARKING POLICY FOR OFFICE BUILDINGS IN BEIJING, COMBINED WITH IMPROVED ON-STREET PARKING REGULATION AND ENFORCEMENT, WILL PREVENT THE EMISSION OF AN ESTIMATED CUMULATIVE 2.5 MEGATONNES OF CO2 BY 2030 AND 10

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MEGATONNES BY 2050. ITDP EXPECTS TO EXPAND AND IMPROVE THIS POLICY WITHIN BEIJING AND SCALE UP SIMILAR REFORMS IN OTHER CITIES ACROSS CHINA.

IN INDIA, ITDP IS SUPPORTING THE COIMBATORE MUNICIPAL CORPORATION WITH THE IMPLEMENTATION OF PARKING MANAGEMENT IN TWO NEIGHBORHOODS AFTER THE GREATER CHENNAI CORPORATION ACCEPTED A DRAFT PARKING POLICY SUBMITTED BY ITDP. ITDP'S TECHNICAL AND CAPACITY-BUILDING SUPPORT IS PART OF THE EARLY STEPS TO ENGAGE THE GOVERNMENT IN THE IMPLEMENTATION OF PROGRESSIVE PARKING REFORMS.

IN INDONESIA, JAKARTA CONTINUES TO INCREASE ITS COMMITMENT TO SUSTAINABLE TRANSPORT WITH ITS EFFORTS TO REDUCE PRIVATE VEHICLE USE THROUGH ELECTRONIC ROAD PRICING AND PARKING REFORM. ITDP ASSISTED THE GOVERNMENT OF JAKARTA IN DRAFTING THE REGIONAL BILL FOR ERP POLICY, WHICH THE GOVERNOR HAS APPROVED. ITDP HAS BEEN DEEPLY INVOLVED IN THE DESIGN OF THE FIRST-EVER ERP IN INDONESIA, PROVIDING TECHNICAL ASSISTANCE, INCLUDING FINANCIAL MODELING AND COMMUNICATIONS SUPPORT.

AS THE GOVERNMENT CONTINUES TO REVIEW AND DISCUSS THE ERP REGIONAL BILL WITH THE REGIONAL HOUSE OF REPRESENTATIVES, ITDP HAS BEEN CONDUCTING AN ERP IMPLEMENTATION STUDY CONSISTING OF SCENARIO MODELING. ELECTRONIC ROAD PRICING WILL PUT A PRICE ON DRIVING AND REDUCE VEHICLE KILOMETERS TRAVELED (VKT), WHICH HAVE SKYROCKETED IN THE WAKE OF THE PANDEMIC.

ITDP IS ALSO ASSISTING THE GOVERNMENT OF JAKARTA IN DEVELOPING RECOMMENDATIONS FOR HIGH PARKING TARIFFS AND REGULATING ON-STREET PARKING. THE REGIONAL PEOPLE'S REPRESENTATIVE IS DISCUSSING BOTH SETS OF RECOMMENDATIONS.

IN MEXICO, ITDP IS WORKING WITH CITY GOVERNMENTS AND PRIVATE COMPANIES TOWARD MEANINGFUL PARKING REFORM ACROSS VARIOUS CITIES. IN MEXICO CITY, ITDP AND THE MOBILITY AND LAND USE AUTHORITIES AGREED TO STRENGTHEN

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PARKING REFORM POLICIES IN THE CITY. THE OBJECTIVE IS TO EVALUATE THE EXISTING BUILDING CODE TO INCREASE PARKING CHARGES WITH AN UPDATED MODEL THAT CONSIDERS ZONING AND CONGESTION. ADDITIONALLY, IN ORDER TO INTEGRATE ELECTRIC MOBILITY, THIS REPORT WILL PROVIDE RECOMMENDATIONS ON CHARGING INFRASTRUCTURE.

IN MONTERREY, THE SAN PEDRO GARZA GARCA MUNICIPALITY INCLUDED ITS PARKING REFORM PROPOSAL TOGETHER WITH URBAN DEVELOPMENT PLANS IN THE PUBLIC CONSULTATION PROCESS. MONTERREY HAS ALSO EXPRESSED INTEREST IN IMPLEMENTING A PARKING METER PROGRAM TIED TO ITS BIKESHARE SYSTEM. IN GUADALAJARA, ITDP HAS PRESENTED A PARKING POLICY PROPOSAL TO GOVERNMENT OFFICIALS TO ELIMINATE PARKING REQUIREMENTS AT THE METROPOLITAN LEVEL. REDUCING PRIVATE CAR USE NOT ONLY REQUIRES IMPROVEMENTS IN PUBLIC TRANSIT, CYCLING, AND WALKING FACILITIES BUT ALSO BETTER MANAGEMENT OF PRIVATE CAR USE. TRAFFIC MANAGEMENT SOLUTIONS, WHICH REGULATE PARKING AND ENSURE THAT MOTORISTS PAY FOR THE PRIVILEGE OF DRIVING AND PARKING IN CITY CENTERS, HAVE THE GREATEST POTENTIAL TO REDUCE TRAFFIC CONGESTION. PARKING REFORM ESPECIALLY ENCOMPASSES ALL OF THE OPTIONS TO REGULATE TRAFFIC BY RETHINKING PARKING IN CITIES, WHICH ULTIMATELY REDUCES CONGESTION AND MAKES MORE SPACE FOR PEOPLE AND TRANSIT. EXPENSES \$ 1,057,793. INCLUDING GRANTS OF \$ 0. REVENUE \$ 149,559.

RESEARCH & POLICY: IN ORDER TO SCALE IMPACT, ITDP ALSO DELIVERS SECTOR-LEADING KNOWLEDGE AND GUIDANCE TO INFLUENCE POLICY-MAKING IN TOP-EMITTING COUNTRIES AND BEYOND. THIS INVOLVES THE PROMOTION OF POLICIES TO ENSURE NATIONAL AND INTERNATIONAL FUNDING AND FINANCE PRIORITIZE SUSTAINABLE TRANSPORT WITH INCREASING FUNDS FLOWING TO ZERO AND LOW EMISSIONS TRANSPORT RATHER THAN CONTINUING TO ENABLE HIGH CARBON PATHWAYS LIKE THE BUILDING OF HIGHWAYS.



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AN EMERGING, HIGH-IMPACT SCALING STRATEGY INVOLVES HARNESSING INNOVATIONS IN DATA AND TECHNOLOGY, I.E., DIGITALIZATION, AND APPLYING THOSE INNOVATIONS TO GUIDE BETTER URBAN MOBILITY PLANNING AND POLICIES TO RAPIDLY ACCELERATE GHG REDUCTIONS. OTHER KEY STRATEGIES INCLUDE CODIFICATION AND DISSEMINATION OF BEST PRACTICES, CAPACITY BUILDING TO INCREASE KNOWLEDGE AND SKILLS AMONG STAKEHOLDERS, AND TARGETED CAMPAIGNS TO EXTEND THE REACH OF INTERVENTIONS TO AUDIENCES BEYOND ITDP'S CORE COUNTRIES.

IN BRAZIL IN EARLY 2022, ITDP LAUNCHED AN ADVOCACY CAMPAIGN IN PARTNERSHIP WITH IDEC AND CASA FLUMINENSE TO ENSURE ANY NEW BUS CONCESSIONS INCLUDE ZERO-EMISSION TECHNOLOGIES. ITDP HELD DISCUSSIONS WITH THE MUNICIPAL ATTORNEY GENERAL TO IDENTIFY SPECIFIC LEGAL AND CONTRACTUAL DETAILS FROM THE BOGOT MODEL AND EXTRAPOLATE LESS TO APPLY IN RIO.

THIS WORK HAS BEEN ESSENTIAL IN HIGHLIGHTING THAT THE SEPARATE BIDDING MODEL (PROVISION-OPERATION) IS MORE TRANSPARENT AND COMPETITIVE FOR ZERO-EMISSION TECHNOLOGIES. ITDP HAS ALSO STARTED DEVELOPING DEMAND MODELING FOR THE BRT SYSTEM, WHICH IS ALLOWING US TO FORECAST FUTURE REVENUE TO PROVIDE THE CITY WITH A LONG-TERM VIEW OF THE ECONOMIC MODEL. THE CITY'S PRIMARY OBJECTIVE IS TO HAVE THE MAIN MODELS OF BOTH TENDERS (PROVISION-OPERATION) ALREADY ADAPTED TO ZERO-EMISSION TECHNOLOGIES BY THE END OF NEXT MONTH.

IN BRAZIL, ITDP CONTINUES TO EXPAND ITS WORK ON CAPACITY BUILDING THROUGH THE MOBILICAMPUS TRAINING PROGRAM TARGETING GOVERNMENT OFFICIALS AND PRACTITIONERS. MOBILICAMPUS IS A HIGHLY SOUGHT-AFTER PROGRAM, AND THE VOLUME OF APPLICATIONS REGULARLY EXCEEDS THE AVAILABILITY OF STUDENT SPOTS. SINCE 2019, ITDP RECEIVED OVER 8,000 APPLICATIONS AND ACCEPTED NEARLY 3,000 STUDENTS FOR THE PLATFORM. ITDP

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WILL ALSO CONTINUE TO UPDATE AND EVOLVE ITDP'S MOBILIDADOS DATA AND BENCHMARKING PLATFORM, WHICH HAS BEEN EXTREMELY SUCCESSFUL IN SHINING A LIGHT ON MOBILITY PERFORMANCE ACROSS CITIES IN BRAZIL, PROVIDING A CRITICAL TOOL FOR TRANSPARENCY AND ACCOUNTABILITY.

IN CHINA, THE STATE COUNCIL APPROVED THE DEVELOPMENT PLANNING OF NEW ENERGY AUTOMOBILE INDUSTRY, WHICH REFLECTS ITDP POLICY RECOMMENDATIONS TO INCREASE SUPPORT FOR NEW ENERGY VEHICLES IN THE PUBLIC SECTOR.

ACCORDING TO THE NEW POLICY, 80% OF NEW PUBLIC SECTOR VEHICLES FROM BUSES TO SANITATION TRUCKS WILL BE NEW ENERGY VEHICLES, PREVENTING THE EMISSION OF MORE THAN 150 MMTCO<sub>2</sub>EQ THROUGH 2030. IN ADDITION, FOLLOWING ITDP RECOMMENDATIONS, THE CHINESE GOVERNMENT EXTENDED THE SUBSIDY FOR ELECTRIC VEHICLES, INCLUDING PUBLIC TRANSPORTATION, TAXIS, PRIVATE COACH BUSES, AND OTHER PUBLIC VEHICLES UNTIL 2022.

ITDP HAS ALSO BEEN WORKING WITH THE CITY OF TIANJIN, CHINA, TO DEVELOP A TOD POLICY THAT INCLUDES A CITYWIDE TOD DATA PLATFORM, AN ANALYSIS OF TIANJIN'S CURRENT TOD ENVIRONMENT, A TOD TOOLKIT, A 3-5 POINT ACTION PLAN, AND A SERIES OF OUTREACH PROGRAMS. AS A RESULT OF THIS PROJECT, TIANJIN HAS INTEGRATED TOD STRATEGIES INTO ITS URBAN AND PUBLIC TRANSPORTATION DEVELOPMENT POLICIES AND THE CITY'S 14TH FIVE-YEAR PLAN, AS WELL AS TURNING SOME OF THE INDICATORS IN ITDP'S TOD TOOLKIT INTO URBAN DESIGN SPECIFICATIONS.

IN INDIA, ITDP HAS BEEN TAPPED AS THE CHIEF KNOWLEDGE PARTNER OF THE SMART CITIES MISSION AND MINISTRY OF HOUSING AND URBAN AFFAIRS (MOHUA) FOR THREE TRANSFORMATIONAL PROGRAMS THAT AIM TO IMPROVE URBAN MOBILITY IN OVER 150 CITIES ACROSS INDIA: TRANSPORT4ALL CHALLENGE, CYCLES4CHANGE CHALLENGE, AND STREETS FOR PEOPLE CHALLENGE. THROUGH THESE PROGRAMS, CITIES HAVE ACCESS TO VARIOUS NATIONAL GOVERNMENT RESOURCES, INCLUDING UP TO \$7 BILLION USD, KNOWLEDGE PRODUCTS, AND CAPACITY BUILDING. THESE

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CHALLENGES REPRESENT AN UNPRECEDENTED OPPORTUNITY TO SCALE UP

LOW-CARBON MOBILITY IN INDIA.

IN MAHARASHTRA, ITDP PREVIOUSLY DRAFTED THE PRECEDENT-SETTING

SUSTAINABLE URBAN MOBILITY POLICY (2014-2019), WHICH STATES THAT 100%

OF THE STATE GOVERNMENT'S FINANCIAL ALLOCATION FOR URBAN TRANSPORT

INITIATIVES WILL BE FOR LOW-CARBON AND EQUITABLE TRANSPORT INITIATIVES.

HOWEVER, THE MOMENTUM FOR THE POLICY AND SUBSEQUENT PROJECTS SLOWED DUE

TO LEADERSHIP CHANGES. ELSEWHERE, IN THE STATE OF TAMIL NADU, ITDP

WORKED WITH THE URBAN DEVELOPMENT DEPARTMENT TO PROVIDE INPUTS FOR THE

COMPREHENSIVE MOBILITY PLAN FOR CHENNAI, WHICH THE CHENNAI UNIFIED

METROPOLITAN TRANSPORT AUTHORITY IS FINALIZING.

IN INDONESIA, THROUGH A MEMORANDUM OF UNDERSTANDING WITH THE MINISTRY

OF TRANSPORT (MOT), ITDP IS SERVING AS A TOP ADVISOR TO THE MINISTRY TO

SCALE UP INCLUSIVE, CLEAN URBAN MOBILITY IN CITIES ACROSS INDONESIA, A

TOP TRANSPORT EMITTER. WHILE THE NATIONAL GOVERNMENT HAS HISTORICALLY

BACKED AWAY FROM SUPPORTING URBAN MOBILITY, ITDP HAS BEEN INSTRUMENTAL

IN SECURING A COMMITMENT FROM MOT TO ELECTRIFY 90% OF THE COUNTRY'S

PUBLIC TRANSPORT BUSES BY 2030 AND IS NOW WORKING WITH THE MINISTRY TO

DEVELOP A ROADMAP FOR IMPLEMENTATION, INCLUDING FINANCIAL MECHANISMS,

WHICH ARE CRITICAL FOR SUCCESS.

JAKARTA IS ALSO DELIVERING ON FARE INTEGRATION WITH ITDP SUPPORT. IN

EARLY 2022, THE GOVERNMENT OF JAKARTA IMPLEMENTED A TARIFF BUNDLING

SCHEME OF MAX IDR 10,000 TO IMPROVE RIDERSHIP SUBSIDIES AND TRANSIT

MODE SHARE. ITDP IS NOW CONDUCTING A STUDY TO EVALUATE THE CONCESSION

FARE SCHEME IN THE INTEGRATED FARE LANDSCAPE, WHERE ITDP HAS PRODUCED

RECOMMENDATIONS THAT ARE BEING FINALIZED. ADDITIONALLY, ITDP WILL HELP

THE GOVERNMENT IN EVALUATING THE IMPACTS OF INTEGRATED FARES,

ESPECIALLY TO SUBSIDIZE RIDERSHIP AND MODE SHARE.

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ITDP MEXICO IS MAKING PROGRESS IN ITS DIGITALIZATION STRATEGY TO IMPROVE PUBLIC TRANSPORT IN MEXICAN CITIES, INCLUDING COMPLETING AN ELECTRIC MINI-BUS PILOT WITH THREE UNIVERSITIES IN PUEBLA, MEXICO, WHERE THE TEAM LEARNED IMPORTANT LESSONS ON THE BENEFITS OF DIGITALIZATION. THE TEAM ALSO HELD 15 ADDITIONAL MEETINGS AND ONE VALIDATION WORKSHOP WITH STAKEHOLDERS FROM MONTERREY, MEXICO CITY, AND THE NATIONAL GOVERNMENT. DOCUMENTATION OF MERIDA'S DIGITALIZATION PROCESS HAS BEEN FINALIZED, AND THE TEAMS ARE STARTING A BASELINE ANALYSIS OF THE PUBLIC TRANSPORT SYSTEM WITH DATA FROM THE MONITORING AND OPERATIONS SYSTEM.

IN ADDITION TO THE RESEARCH AND POLICY EFFORTS DESCRIBED ABOVE, ITDP HELD OVER 65 TRAININGS ON SUSTAINABLE TRANSPORT AND MOBILITY STRATEGIES, REACHING OVER 18,000 PRACTITIONERS FROM AROUND THE WORLD BETWEEN 2021 AND 2022. ITDP'S GLOBAL PROGRAM REACHED OVER 18,000 STAKEHOLDERS BY HOSTING 36 WORKSHOPS WITH A TOTAL OF 1,805 ATTENDEES AND AN ADDITIONAL 16,326 VIEWERS TUNED IN TO YOUTUBE TO VIEW THE WEBINAR RECORDINGS. IN ADDITION TO CAPACITY-BUILDING WORK LED BY ITDP'S GLOBAL PROGRAM, ITDP'S REGIONAL TEAMS REACHED OVER 15,000 AUDIENCES IN VARIOUS GEOGRAPHIES. IN BRAZIL, FOR EXAMPLE, ITDP'S EDUCATIONAL PLATFORM MOBILICAMPUS, WHICH PROVIDES COURSE MODULES FOR ANYONE WHO WANTS TO LEARN ABOUT SUSTAINABLE MOBILITY, HAS RECEIVED OVER 9,000 APPLICANTS, AND OVER 3,800 STUDENTS PARTICIPATED FROM ITS INCEPTION IN 2019.

IN CHINA, ITDP HELD 32 ONLINE AND IN-PERSON WORKSHOPS FOR 5,232 AUDIENCE MEMBERS ON A VARIETY OF SUSTAINABLE URBAN TRANSPORT TOPICS, INCLUDING LOW EMISSION ZONES AND CYCLING. WITH THE JINAN PUBLIC TRANSPORT GROUP, ITDP HELD A CAPACITY-BUILDING SESSION ON LOW CARBON EMISSION ZONES, WITH A TOTAL OF 60 LEADERS AND TECHNICAL STAFF

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PARTICIPATING IN THE TRAINING. ITDP ALSO PARTICIPATED IN THE TIANJIN URBAN TRAFFIC IMPROVEMENT PROJECT MEETING OF THE WORLD BANK, WHERE THE TEAM DELIVERED A SPECIAL REPORT ON CHINA'S PARKING MANAGEMENT AND LEZ. IN INDIA, ITDP HELD 27 ONLINE AND IN-PERSON WORKSHOPS, REACHING OVER 3,700 AUDIENCE MEMBERS. CAPACITY BUILDING INCLUDED A SERIES OF WORKSHOPS WITH PARTICIPATING CITIES IN THE THREE NATIONAL PROGRAMS AND A CAPACITY-BUILDING WORKSHOP FOR OVER 100 ENGINEERS AND GOVERNMENT OFFICIALS IN SURAT.

ITDP'S POLICY, RESEARCH, AND CAPACITY-BUILDING EFFORTS CONTINUE TO CENTER ON ELEVATING CLIMATE, MOBILITY, AND TRANSPORT ISSUES AMONGST THE MULTINATIONAL URBAN DEVELOPMENT COMMUNITY. THE ORGANIZATION'S RESEARCH, KNOWLEDGE PRODUCTS, AND TOOLS HELP PROVIDE CRITICAL DATA AND EVIDENCE TO ENSURE THAT GLOBAL INSTITUTIONS CONTINUE TO SUPPORT AND FUND SOCIALLY, ECONOMICALLY, AND ENVIRONMENTALLY SUSTAINABLE TRANSPORT PROJECTS, PARTICULARLY IN THE WORLD'S RAPIDLY GROWING CITIES. EXPENSES \$ 934,555. INCLUDING GRANTS OF \$ 0. REVENUE \$ 132,138.

FORM 990, PART V, LINE 4B, LIST OF FOREIGN COUNTRIES:

BRAZIL, CHINA, INDIA, INDONESIA,  
KENYA, MEXICO

FORM 990, PART VI, SECTION B, LINE 11B:

THE FORM 990 WAS PREPARED BY THE OUTSIDE ACCOUNTANTS AND REVIEWED BY THE CHIEF OPERATING OFFICER AND THE FINANCE COMMITTEE BEFORE SUBMISSION. THE ENTIRE BOARD RECEIVES A COPY OF THE FORM 990 PRIOR TO FILING WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C:

THE ORGANIZATION ANNUALLY MONITORS AND ENFORCES THE CONFLICT OF INTEREST

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POLICY.

AN INTERESTED PERSON MAKES A PRESENTATION AT THE BOARD OR COMMITTEE MEETING, BUT AFTER SUCH PRESENTATION, HE/SHE LEAVES THE MEETING DURING THE DISCUSSION OF, AND THE VOTE ON, THE TRANSACTION OR ARRANGEMENT THAT RESULTS IN THE CONFLICT OF INTEREST.

THE CHAIRPERSON OF THE BOARD OR COMMITTEE IF APPROPRIATE, APPOINTS A DISINTERESTED PERSON OR COMMITTEE TO INVESTIGATE ALTERNATIVES TO THE PROPOSED TRANSACTIONS ARRANGEMENT.

AFTER EXERCISING DUE DILIGENCE, THE BOARD OR COMMITTEE DETERMINES WHETHER THE CORPORATION CAN OBTAIN A MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT WITH REASONABLE EFFORTS FROM A PERSON OR ENTITY THAT WOULD NOT GIVE RISE TO A CONFLICT OF INTEREST.

IF A MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT IS NOT REASONABLY ATTAINABLE UNDER CIRCUMSTANCES THAT WOULD NOT GIVE RISE TO CONFLICT OF INTEREST, THE BOARD OR COMMITTEE DETERMINES BY A MAJORITY VOTE OF THE DISINTERESTED DIRECTORS WHETHER THE TRANSACTION OR ARRANGEMENT IS IN THE CORPORATION'S BEST INTEREST AND FOR ITS OWN BENEFIT, AND WHETHER THE TRANSACTION IS FAIR AND REASONABLE TO THE CORPORATION, AND IT MAKES ITS DECISION AS TO WHETHER TO ENTER INTO THE TRANSACTION ARRANGEMENT IN CONFORMITY WITH SUCH DETERMINATION.

THE SAME POLICY APPLIES TO ALL EMPLOYEES.

FORM 990, PART VI, SECTION B, LINE 15A:

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AN ANNUAL REVIEW OF THE TOP MANAGEMENT OFFICIAL (CHIEF EXECUTIVE OFFICER (CEO)) IS NORMALLY CONDUCTED BY THE BOARD OF DIRECTORS, NAMELY THE PERFORMANCE EVALUATION COMMITTEE OF THE BOARD. THE CEO'S SALARY IS REVIEWED AGAINST THE INDUSTRY TRENDS TO MAKE SURE THAT IT IS COMPARABLE WITH THOSE AT SIMILAR NONPROFITS. THE PERFORMANCE AND SALARY REVIEW IS DOCUMENTED AND PUT IN THE PERSONNEL FILE. TYPICALLY, THE BOARD EVALUATES THE CEO'S PERFORMANCE, AT THE END OF THE FISCAL YEAR AND THEN RECOMMENDS A BONUS AND/OR COMPENSATION CHANGE AT THEIR LAST BOARD MEETING OF THE FISCAL YEAR. THE LAST COMPENSATION REVIEW TOOK PLACE IN DECEMBER 2022.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS AVAILABLE UPON REQUEST.

FORM 990, PART IX, LINE 11G, OTHER FEES:

GRAPHIC DESIGN AND COPY EDITING:

PROGRAM SERVICE EXPENSES	72,419.
MANAGEMENT AND GENERAL EXPENSES	1,261.
FUNDRAISING EXPENSES	37.
TOTAL EXPENSES	73,717.

PUBLIC RELATIONS:

PROGRAM SERVICE EXPENSES	107,052.
MANAGEMENT AND GENERAL EXPENSES	1,864.
FUNDRAISING EXPENSES	54.
TOTAL EXPENSES	108,970.

PROGRAM CONSULTANTS:

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PROGRAM SERVICE EXPENSES	2,148,302.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	2,148,302.

OTHER PROFESSIONAL FEES:

PROGRAM SERVICE EXPENSES	528,871.
MANAGEMENT AND GENERAL EXPENSES	46,621.
FUNDRAISING EXPENSES	1,358.
TOTAL EXPENSES	576,850.
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	2,907,839.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

EXCHANGE RATE LOSS	-92,251.
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**SCHEDULE R  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Related Organizations and Unrelated Partnerships**  
Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.  
Attach to Form 990.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2022**

**Open to Public Inspection**

Name of the organization **INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY** Employer identification number **52-1399520**

**Part I Identification of Disregarded Entities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
ITDP MEXICO A.C. - 98-0666674 AV. MEXICO #69, COLONIA HIPODROMO, CONDESA, MEXICO CITY, DF CP, MEXICO 06100	SUSTAINABLE TRANSPORTATION	MEXICO	701,299.	193,112.	ITDP
INSTITUTUTO DE POLITICAS DE TRANSPORTE E DESENVOLVIMENTO - 98-0666675, AVENIDA ALMIRANTE BARROSO 06, SALAS 501/502/503, REINVENTANDO CIUDADES - 98-1126283 AV. MEXICO #69, COLONIA HIPODROMO MEXICO CITY, DF CP, MEXICO 06100	SUSTAINABLE TRANSPORTATION	BRAZIL	997,007.	91,248.	ITDP
YAYASAN ITDP - 82-3604272 JL. JOHAR NO. 20, 5TH FLOOR, KEBON SIRIH, ME JAKARTA, INDONESIA 10340	SUSTAINABLE TRANSPORTATION	INDONESIA	1,160,232.	250,773.	ITDP

**Part II Identification of Related Tax-Exempt Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No

INSTITUTE FOR TRANSPORTATION AND  
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Schedule R (Form 990)

52-1399520

**Part I** Continuation of Identification of Disregarded Entities

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
ITDP KENYA - 82-3804932 NAIROBI GARAGE, THE MIRAGE, WAIYAKI WAY, WE NAIROBI, KENYA 00100	SUSTAINABLE TRANSPORTATION	KENYA	484,241.	166,166.	ITDP
ITDP PRIVATE LIMITED - 92-0822308 GROUND FLOOR, B-4, GREATER KAILASH ENCLAVE, NEW DELHI, INDIA 110048	SUSTAINABLE TRANSPORTATION	INDIA	595,128.	65,191.	ITDP

**INSTITUTE FOR TRANSPORTATION AND  
DEVELOPMENT POLICY**

**Part III Identification of Related Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No

**INSTITUTE FOR TRANSPORTATION AND  
DEVELOPMENT POLICY**

**Part V Transactions With Related Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

**Note:** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

	Yes	No
<b>a</b> Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity .....	<b>1a</b>	
<b>b</b> Gift, grant, or capital contribution to related organization(s) .....	<b>1b</b>	
<b>c</b> Gift, grant, or capital contribution from related organization(s) .....	<b>1c</b>	
<b>d</b> Loans or loan guarantees to or for related organization(s) .....	<b>1d</b>	
<b>e</b> Loans or loan guarantees by related organization(s) .....	<b>1e</b>	
<b>f</b> Dividends from related organization(s) .....	<b>1f</b>	
<b>g</b> Sale of assets to related organization(s) .....	<b>1g</b>	
<b>h</b> Purchase of assets from related organization(s) .....	<b>1h</b>	
<b>i</b> Exchange of assets with related organization(s) .....	<b>1i</b>	
<b>j</b> Lease of facilities, equipment, or other assets to related organization(s) .....	<b>1j</b>	
<b>k</b> Lease of facilities, equipment, or other assets from related organization(s) .....	<b>1k</b>	
<b>l</b> Performance of services or membership or fundraising solicitations for related organization(s) .....	<b>1l</b>	
<b>m</b> Performance of services or membership or fundraising solicitations by related organization(s) .....	<b>1m</b>	
<b>n</b> Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) .....	<b>1n</b>	
<b>o</b> Sharing of paid employees with related organization(s) .....	<b>1o</b>	
<b>p</b> Reimbursement paid to related organization(s) for expenses .....	<b>1p</b>	
<b>q</b> Reimbursement paid by related organization(s) for expenses .....	<b>1q</b>	
<b>r</b> Other transfer of cash or property to related organization(s) .....	<b>1r</b>	
<b>s</b> Other transfer of cash or property from related organization(s) .....	<b>1s</b>	

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
<b>(1)</b>			
<b>(2)</b>			
<b>(3)</b>			
<b>(4)</b>			
<b>(5)</b>			
<b>(6)</b>			

**INSTITUTE FOR TRANSPORTATION AND  
DEVELOPMENT POLICY**

**Part VI Unrelated Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) Are all partners sec. 501(c)(3) orgs.?		(f) Share of total income	(g) Share of end-of-year assets	(h) Dispropor- tionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				Yes	No			Yes	No		Yes	No	

**Part VII Supplemental Information**

Provide additional information for responses to questions on Schedule R. See instructions.

**PART I, IDENTIFICATION OF DISREGARDED ENTITIES:**

**NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:**

ITDP MEXICO A.C.

EIN: 98-0666674

AV. MEXICO #69, COLONIA HIPODROMO, CONDESA, DELEGACION CUAUTEMOC

MEXICO CITY, DF CP, MEXICO 06100

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

DIRECT CONTROLLING ENTITY: ITDP

**NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:**

INSTITUTUTO DE POLITICAS DE TRANSPORTE E DESENVOLVIMENTO

EIN: 98-0666675

AVENIDA ALMIRANTE BARROSO 06, SALAS 501/502/503, CENTRO

RIO DE JANEIRO, RJ, CP, BRAZIL 20031-000

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

DIRECT CONTROLLING ENTITY: ITDP

**NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:**

REINVENTANDO CIUDADES

EIN: 98-1126283

AV. MEXICO #69, COLONIA HIPODROMO

MEXICO CITY, DF CP, MEXICO 06100

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

DIRECT CONTROLLING ENTITY: ITDP

**NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:**

YAYASAN ITDP

**Part VII** Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

EIN: 82-3604272

JL. JOHAR NO. 20, 5TH FLOOR, KEBON SIRIH, MENTENG

JAKARTA, INDONESIA 10340

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

DIRECT CONTROLLING ENTITY: ITDP

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

ITDP KENYA

EIN: 82-3804932

NAIROBI GARAGE, THE MIRAGE, WAIYAKI WAY, WESTLANDS

NAIROBI, KENYA 00100

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

DIRECT CONTROLLING ENTITY: ITDP

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

ITDP PRIVATE LIMITED

EIN: 92-0822308

GROUND FLOOR, B-4, GREATER KAILASH ENCLAVE, PART-II,

NEW DELHI, INDIA 110048

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

DIRECT CONTROLLING ENTITY: ITDP