

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)
▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

A For the 2019 calendar year, or tax year beginning and ending

B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY		D Employer identification number 52-1399520
	Doing business as		E Telephone number 212-629-8001
	Number and street (or P.O. box if mail is not delivered to street address) Room/suite 9 EAST, 19TH STREET, 7TH FLOOR		
	City or town, state or province, country, and ZIP or foreign postal code NEW YORK, NY 10003		
	F Name and address of principal officer: HEATHER THOMPSON SAME AS C ABOVE		
I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527			H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. (see instructions) H(c) Group exemption number ▶
J Website: ▶ WWW.ITDP.ORG			
K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶			L Year of formation: 1985 M State of legal domicile: DC

Part I Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities: SEE PART III, LINE 1.		
	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3	Number of voting members of the governing body (Part VI, line 1a)	10
	4	Number of independent voting members of the governing body (Part VI, line 1b)	10
	5	Total number of individuals employed in calendar year 2019 (Part V, line 2a)	40
	6	Total number of volunteers (estimate if necessary)	12
	7a	Total unrelated business revenue from Part VIII, column (C), line 12	0.
7b	Net unrelated business taxable income from Form 990-T, line 39	0.	
Revenue	8	Contributions and grants (Part VIII, line 1h)	Prior Year 5,455,618. Current Year 7,418,229.
	9	Program service revenue (Part VIII, line 2g)	1,750,428. 1,991,289.
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	8,337. 6,685.
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	0. 0.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	7,214,383. 9,416,203.
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	0. 0.
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0. 0.
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	2,513,461. 2,871,579.
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	0. 0.
	b	Total fundraising expenses (Part IX, column (D), line 25) ▶ 75,896.	
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	6,072,114. 6,141,340.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	8,585,575. 9,012,919.
19	Revenue less expenses. Subtract line 18 from line 12	-1,371,192. 403,284.	
Net Assets or Fund Balances	20	Total assets (Part X, line 16)	Beginning of Current Year 4,233,172. End of Year 4,622,697.
	21	Total liabilities (Part X, line 26)	763,659. 773,103.
	22	Net assets or fund balances. Subtract line 21 from line 20	3,469,513. 3,849,594.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer		Date
	MELINDA EISENMANN, CHIEF OPERATING OFFICER Type or print name and title		
Paid Preparer Use Only	Print/Type preparer's name	Preparer's signature	Date
	RICHARD J. LOCASTRO, CPA		
	Firm's name ▶ GELMAN, ROSENBERG & FREEDMAN	Firm's EIN ▶ 52-1392008	Check if self-employed <input type="checkbox"/> PTIN P00288314
	Firm's address ▶ 4550 MONTGOMERY AVE SUITE 800N BETHESDA, MD 20814-2930	Phone no. (301) 951-9090	

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ Yes ☐ No

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Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III ☒ **X**

1 Briefly describe the organization's mission:

THE INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY WORKS IN CITIES WORLDWIDE TO BRING ABOUT TRANSPORT SOLUTIONS THAT CUT GREENHOUSE GAS EMISSIONS, REDUCE POVERTY, AND IMPROVE THE QUALITY OF URBAN LIFE.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ **No**

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ **No**

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ **2,832,634.** including grants of \$) (Revenue \$ **616,541.**)
PUBLIC TRANSPORT: IN CHINA, LANZHOU BRT WAS THE FIRST ADB FUNDED BRT PROJECT IN CHINA, AND ITDP HAS KEPT PROVIDING TECHNICAL SUPPORT SINCE 2009. THE SECOND PHASE OF THE CORRIDOR START OPERATION ON 26TH NOVEMBER, 2019 WITH 3.2 KM DEDICATED BUS LANES AND 4 BRT STATIONS. THE FIRST PHASE OF THE CORRIDOR OPENED AT 28TH DECEMBER, 2012 WITH 9.1 KM DEDICATED BUS LANE AND 15 BRT STATIONS. WITH 7 BRT ROUTES, THE AVERAGE DAILY RIDERSHIP IS AROUND 309,000 PASSENGERS, AND THE OPERATIONAL SPEED IS 19-20KM/H.

IN KENYA, THE NAIROBI METROPOLITAN TRANSPORT AUTHORITY (NAMATA) BEGAN IMPLEMENTATION OF A FIRST-PHASE SILVER OR GOLD STANDARD BRT SYSTEM COMPRISING 40 KM OF CORRIDORS INCORPORATING SAFE AND CONVENIENT

4b (Code:) (Expenses \$ **1,725,148.** including grants of \$) (Revenue \$ **329,006.**)
SUSTAINABLE URBAN DEVELOPMENT: ITDP CHINA IS WORKING ON THE GEF TIANJIN TOD PROJECT TO HELP CITY TO DEVELOP THE TOD GUIDEBOOK AND TOOLS. TIANJIN IS ON ITS WAY TO BECOMING A BEST PRACTICE TOD CITY FOR THE REGION. IN 2019, ITDP BEGAN AN EXTENSIVE, FOUR-YEAR GLOBAL ENVIRONMENT FACILITY (GEF) - AND WORLD BANK-FUNDED PROJECT TO DEVELOP A TRANSFORMATIVE, CITYWIDE TOD STRATEGY FOR TIANJIN, CHINA. AS PART OF A NETWORK OF SEVEN CITIES CONDUCTING SIMILAR PROJECTS, THE PROJECT PRESENTS A UNIQUE SCALE-UP OPPORTUNITY. AT LEAST TWO MAJOR CITIES (E.G. GUANGZHOU, TIAJIN, AND/OR HANGZHOU) ESTABLISH PROJECTS OR ADOPT PLANS TO INTEGRATE LOW-CARBON TRANSPORT AND URBAN DEVELOPMENT.

IN BRAZIL, ACTIVITIES HAVE BEEN HELD IN QUEIMADOS, PROMOTING PUBLIC

4c (Code:) (Expenses \$ **1,205,991.** including grants of \$) (Revenue \$ **344,381.**)
CYCLING AND WALKING: IN BRAZIL, ITDP LAUNCHED ACCESS TO OPPORTUNITIES IN BRAZILIAN CITIES STUDY WITH THE INSTITUTE FOR APPLIED ECONOMIC RESEARCH (IPEA). THE STUDY MEASURED HOW MANY HEALTH, WORK, AND EDUCATION OPPORTUNITIES CAN BE REACHED BY WALKING, PUBLIC TRANSPORTATION OR CYCLING, TAKING TRIPS OF 30, 60, AND 90 MINUTES. THE STUDY ANALYZES ACCESSIBILITY FOR ACTIVE TRANSPORTATION MODES FOR THE TWENTY MOST POPULATED CITIES IN THE COUNTRY AND BY PUBLIC TRANSPORTATION FOR SEVEN DIFFERENT CITIES. WE HAD EXCELLENT MEDIA COVERAGE WITH THIS STUDY. THE STUDY WAS ALSO PRESENTED AT WUF10 AND IN BRAZIL AT THE MAYOR'S PLENARY OF THE 77TH GENERAL MEETING OF THE NATIONAL MAYORS FRONT, AN EXCELLENT OPPORTUNITY TO ENCOURAGE MAYORS ACROSS BRAZIL TO RETHINK PUBLIC TRANSPORT AND URBAN DEVELOPMENT

4d Other program services (Describe on Schedule O.)

(Expenses \$ **2,044,999.** including grants of \$) (Revenue \$ **701,361.**)

4e Total program service expenses **7,808,772.**

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Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	X	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ?	X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>		X
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		X
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i>		X
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	X	
b Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>		X
c Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		X
d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>		X
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	X	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>	X	
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>		X
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		X
14a Did the organization maintain an office, employees, or agents outside of the United States?	X	
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>	X	
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>		X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>		X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>		X
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>		X

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Part IV Checklist of Required Schedules (continued)

	Yes	No
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	X
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	X
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c	
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a	X
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b	X
26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26	X
27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27	X
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV	28a	X
b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	X
c A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV	28c	X
29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	X
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	X
31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31	X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32	X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	X
34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	X
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37	X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	X

Note: All Form 990 filers are required to complete Schedule O

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

☒

	Yes	No
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	28
b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	X

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Part V **Statements Regarding Other IRS Filings and Tax Compliance** (continued)

		Yes	No
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a 40		
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X
b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	X	
b If "Yes," enter the name of the foreign country ▶ SEE SCHEDULE O See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
c If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		X
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7 Organizations that may receive deductible contributions under section 170(c).			
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		X
b If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		X
d If "Yes," indicate the number of Forms 8282 filed during the year	7d		
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9 Sponsoring organizations maintaining donor advised funds.			
a Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10 Section 501(c)(7) organizations. Enter:			
a Initiation fees and capital contributions included on Part VIII, line 12	10a		
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b		
11 Section 501(c)(12) organizations. Enter:			
a Gross income from members or shareholders	11a		
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b		
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b		
13 Section 501(c)(29) qualified nonprofit health insurance issuers.			
a Is the organization licensed to issue qualified health plans in more than one state?	13a		
Note: See the instructions for additional information the organization must report on Schedule O.			
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b		
c Enter the amount of reserves on hand	13c		
14a Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	15		X
If "Yes," see instructions and file Form 4720, Schedule N.			
16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
If "Yes," complete Form 4720, Schedule O.			

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI ☒ **X**

Section A. Governing Body and Management

		Yes	No
1a Enter the number of voting members of the governing body at the end of the tax year	1a	10	
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b Enter the number of voting members included on line 1a, above, who are independent	1b	10	
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		X
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?	3		X
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	X	
5 Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6 Did the organization have members or stockholders?	6		X
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		X
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		X
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
a The governing body?	8a	X	
b Each committee with authority to act on behalf of the governing body?	8b	X	
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a Did the organization have local chapters, branches, or affiliates?	10a	X	
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	X	
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
b Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	X	
13 Did the organization have a written whistleblower policy?	13	X	
14 Did the organization have a written document retention and destruction policy?	14	X	
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a The organization's CEO, Executive Director, or top management official	15a	X	
b Other officers or key employees of the organization	15b		X
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		X
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed **► CA, FL, IL, MD, MA, NY, VA, WI**

18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
☒ Own website ☐ Another's website ☒ Upon request ☐ Other (explain on Schedule O)

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records **►**
MELINDA EISENMANN - 212-629-8001
9 EAST, 19TH STREET, 7TH FLOOR, NEW YORK, NY 10003

**INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII ☐

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) PAUL STEELY WHITE PRESIDENT	2.00	X		X				0.	0.	0.
(2) JOSEPH RYAN VICE PRESIDENT	2.00	X		X				0.	0.	0.
(3) JULES FLYNN SECRETARY	2.00	X		X				0.	0.	0.
(4) BOB HAMBRECHT TREASURER	2.00	X		X				0.	0.	0.
(5) DAN ABBASI DIRECTOR	2.00	X						0.	0.	0.
(6) JANETTE SADI-KHAN DIRECTOR	2.00	X						0.	0.	0.
(7) ELLEN LOU DIRECTOR	2.00	X						0.	0.	0.
(8) PHILIPP RODE DIRECTOR	2.00	X						0.	0.	0.
(9) REHANA MOOSAJEE DIRECTOR	2.00	X						0.	0.	0.
(10) CAROLINA TOHA DIRECTOR	2.00	X						0.	0.	0.
(11) HEATHER THOMPSON CHIEF EXECUTIVE OFFICER	40.00			X				259,751.	0.	13,354.
(12) MELINDA EISENMANN CHIEF OPERTAING OFFICER	40.00			X				136,670.	0.	30,932.
(13) RUNHUI LIU EAST ASIA DIRECTOR	40.00				X			155,845.	0.	12,787.
(14) LUC NADAL TECHNICAL DIRECTOR, URBAN DEV'L	40.00					X		110,376.	0.	28,284.
(15) KATHLEEN LETCHFORD CHIEF STRATEGY AND DEV'L OFFICER	40.00					X		129,617.	0.	26,224.
(16) AIMEE GAUTHIER CHIEF KNOWLEDGE OFFICER	40.00					X		147,578.	0.	18,931.

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Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
1b Subtotal								939,837.	0.	130,512.
c Total from continuation sheets to Part VII, Section A								0.	0.	0.
d Total (add lines 1b and 1c)								939,837.	0.	130,512.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶		6	
		Yes	No
3	Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	X
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4 X	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5	X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.		
(A) Name and business address	(B) Description of services	(C) Compensation
EXPAND HR, 9710 TRAVILLE GATEWAY DRIVE, STE 114, ROCKVILLE, MD 20850	OUTSOURCED HR AND BENEFITS ADMIN	107,261.
2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization		1

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Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns	1a					
	b Membership dues	1b					
	c Fundraising events	1c					
	d Related organizations	1d					
	e Government grants (contributions)	1e	1,361,083.				
	f All other contributions, gifts, grants, and similar amounts not included above	1f	6,057,146.				
	g Noncash contributions included in lines 1a-1f	1g	\$				
	h Total. Add lines 1a-1f		7,418,229.				
	Program Service Revenue	2 a TRANSPORTATION INCOME	Business Code	900099	1,957,564.	1,957,564.	
b REGISTRATION FEES			900099	33,725.	33,725.		
c							
d							
e							
f All other program service revenue							
g Total. Add lines 2a-2f			1,991,289.				
Other Revenue		3 Investment income (including dividends, interest, and other similar amounts)			7,494.		
	4 Income from investment of tax-exempt bond proceeds						
	5 Royalties						
	6 a Gross rents	(i) Real	(ii) Personal				
	b Less: rental expenses						
	c Rental income or (loss)						
	d Net rental income or (loss)						
	7 a Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other				
	b Less: cost or other basis and sales expenses		809.				
	c Gain or (loss)		-809.				
	d Net gain or (loss)			-809.			-809.
	8 a Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18						
	b Less: direct expenses						
	c Net income or (loss) from fundraising events						
	9 a Gross income from gaming activities. See Part IV, line 19						
b Less: direct expenses							
c Net income or (loss) from gaming activities							
10 a Gross sales of inventory, less returns and allowances							
b Less: cost of goods sold							
c Net income or (loss) from sales of inventory							
Miscellaneous Revenue	11 a	Business Code					
	b						
	c						
	d All other revenue						
	e Total. Add lines 11a-11d						
	12 Total revenue. See instructions			9,416,203.	1,991,289.	0.	6,685.

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Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☒ **X**

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	609,339.	400,771.	194,913.	13,655.
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	1,794,737.	1,384,862.	360,661.	49,214.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	106,769.	81,549.	24,537.	683.
9 Other employee benefits	174,650.	132,585.	40,980.	1,085.
10 Payroll taxes	186,084.	139,468.	42,140.	4,476.
11 Fees for services (nonemployees):				
a Management				
b Legal	41,565.	8,349.	33,216.	
c Accounting	107,667.		107,667.	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	1,613,795.	1,470,457.	137,949.	5,389.
12 Advertising and promotion	221,820.	203,900.	13,017.	4,903.
13 Office expenses				
14 Information technology				
15 Royalties				
16 Occupancy	532,879.	491,501.	38,820.	2,558.
17 Travel	715,794.	665,571.	49,828.	395.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	228,209.	194,571.	33,395.	243.
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	70,008.	60,825.	8,604.	579.
23 Insurance	43,640.	38,890.	4,470.	280.
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a FIELD STAFF	2,367,119.	2,353,305.	13,814.	
b LICENSE FEES	101,118.	96,684.	13,837.	-9,403.
c CONTRACT TAXES	54,098.	54,098.		
d PROF. DEVELOPMENT	24,733.	21,527.	2,237.	969.
e All other expenses	18,895.	9,859.	8,166.	870.
25 Total functional expenses. Add lines 1 through 24e	9,012,919.	7,808,772.	1,128,251.	75,896.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here ☐ if following SOP 98-2 (ASC 958-720)

**INSTITUTE FOR TRANSPORTATION AND
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Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X ☐

		(A) Beginning of year		(B) End of year
Assets	1 Cash - non-interest-bearing	1,383,217.	1	1,909,581.
	2 Savings and temporary cash investments	911,645.	2	990,125.
	3 Pledges and grants receivable, net		3	
	4 Accounts receivable, net	1,536,326.	4	1,419,011.
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use		8	
	9 Prepaid expenses and deferred charges	170,749.	9	137,782.
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	820,181.		
	b Less: accumulated depreciation	745,187.	132,803.	74,994.
	11 Investments - publicly traded securities		11	
	12 Investments - other securities. See Part IV, line 11		12	
	13 Investments - program-related. See Part IV, line 11		13	
	14 Intangible assets		14	
	15 Other assets. See Part IV, line 11	98,432.	15	91,204.
16 Total assets. Add lines 1 through 15 (must equal line 33)	4,233,172.	16	4,622,697.	
Liabilities	17 Accounts payable and accrued expenses	688,366.	17	698,364.
	18 Grants payable		18	
	19 Deferred revenue		19	
	20 Tax-exempt bond liabilities		20	
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
	23 Secured mortgages and notes payable to unrelated third parties		23	
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	75,293.	25	74,739.
	26 Total liabilities. Add lines 17 through 25	763,659.	26	773,103.
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.			
	27 Net assets without donor restrictions	939,397.	27	57,525.
	28 Net assets with donor restrictions	2,530,116.	28	3,792,069.
	Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.			
	29 Capital stock or trust principal, or current funds		29	
	30 Paid-in or capital surplus, or land, building, or equipment fund		30	
	31 Retained earnings, endowment, accumulated income, or other funds		31	
	32 Total net assets or fund balances	3,469,513.	32	3,849,594.
	33 Total liabilities and net assets/fund balances	4,233,172.	33	4,622,697.

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Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI ☒ **X**

1	Total revenue (must equal Part VIII, column (A), line 12)	1	9,416,203.
2	Total expenses (must equal Part IX, column (A), line 25)	2	9,012,919.
3	Revenue less expenses. Subtract line 2 from line 1	3	403,284.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	3,469,513.
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	5,199.
9	Other changes in net assets or fund balances (explain on Schedule O)	9	-28,402.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	3,849,594.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII ☐

		Yes	No
1	Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> X Accrual <input type="checkbox"/> Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input checked="" type="checkbox"/> X Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	X	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits		

Form **990** (2019)

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support
Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public
Inspection

Name of the organization **INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY** Employer identification number **52-1399520**

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 ☐ A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E (Form 990 or 990-EZ).)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state: _____
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9 ☐ An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: _____
- 10 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
- a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
- b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
- c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
- d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
- e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
- f Enter the number of supported organizations _____
- g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	5,290,605.	4,815,510.	8,170,371.	5,455,618.	7,418,229.	31,150,333.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	5,290,605.	4,815,510.	8,170,371.	5,455,618.	7,418,229.	31,150,333.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						12,133,502.
6 Public support. Subtract line 5 from line 4.						19,016,831.

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
7 Amounts from line 4	5,290,605.	4,815,510.	8,170,371.	5,455,618.	7,418,229.	31,150,333.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	8,963.	15,953.	7,787.	8,337.	7,494.	48,534.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	19,749.					19,749.
11 Total support. Add lines 7 through 10						31,218,616.
12 Gross receipts from related activities, etc. (see instructions)					12	8,216,209.
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2019 (line 6, column (f) divided by line 11, column (f))	14	60.92 %
15 Public support percentage from 2018 Schedule A, Part II, line 14	15	65.55 %
16a 33 1/3% support test - 2019. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input checked="" type="checkbox"/>
b 33 1/3% support test - 2018. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
17a 10% -facts-and-circumstances test - 2019. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 10% -facts-and-circumstances test - 2018. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		<input type="checkbox"/>

Schedule A (Form 990 or 990-EZ) 2019

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ☐

Section C. Computation of Public Support Percentage

15 Public support percentage for 2019 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2018 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2019 (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from 2018 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2019. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ☐

b 33 1/3% support tests - 2018. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ☐

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.		
4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .		
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .		
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.		
b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
11a		
b A family member of a person described in (a) above?		
11b		
c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI .		
11c		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
1		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.		
2		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		
1		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
1		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).		
2		
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.		
3		

Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.			
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.			
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).			
2 Activities Test. Answer (a) and (b) below.			
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.		Yes	No
2a			
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.			
2b			
3 Parent of Supported Organizations. Answer (a) and (b) below.			
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI .			
3a			
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.			
3b			

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035.	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

Schedule A (Form 990 or 990-EZ) 2019

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI). See instructions.	
7 Total annual distributions. Add lines 1 through 6.	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	
9 Distributable amount for 2019 from Section C, line 6	
10 Line 8 amount divided by line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1 Distributable amount for 2019 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2019 (reasonable cause required- explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2019			
a From 2014			
b From 2015			
c From 2016			
d From 2017			
e From 2018			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2019 distributable amount			
i Carryover from 2014 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4 Distributions for 2019 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2019 distributable amount			
c Remainder. Subtract lines 4a and 4b from 4.			
5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI . See instructions.			
6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI . See instructions.			
7 Excess distributions carryover to 2020. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2015			
b Excess from 2016			
c Excess from 2017			
d Excess from 2018			
e Excess from 2019			

Schedule A (Form 990 or 990-EZ) 2019

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.
(See instructions.)

DRAFT

2019

*** Not Open to Public Inspection ***

Total Excess Contributions to Schedule A, Part II, Line 5	12,133,502.
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923171 04-01-19

Schedule B(Form 990, 990-EZ,
or 990-PF)Department of the Treasury
Internal Revenue Service**Schedule of Contributors**

- ▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

Name of the organization

INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY

Employer identification number

52-1399520

Organization type (check one):

Filers of:**Section:**

Form 990 or 990-EZ

☒ 501(c)(3) (enter number) organization☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation☐ 527 political organization

Form 990-PF

☐ 501(c)(3) exempt private foundation☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation☐ 501(c)(3) taxable private foundationCheck if your organization is covered by the **General Rule** or a **Special Rule**.**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.**General Rule**

- ☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

- ☒ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
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Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	ASPEN GLOBAL CHANGE INSTITUTE 104 MILDLAND AVE #205 ASPEN, CO 81621	\$ 2,620,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
2	FED. REPUBLIC OF GERMANY, FED. MINISTRY FOR THE ENVIRONMENT ROBERT SCHUMAN PLATZ 3 BONN, GERMANY D-53175	\$ 1,176,253.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
3	BARR FOUNDATION TWO ATLANTIC AVE. BOSTON, MA 02110	\$ 1,000,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
4	WILLIAM AND FLORA HEWLETT FOUNDATION 2121 SAND HILL ROAD MENLO PARK, CA 94025	\$ 800,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
5	CLIMATEWORKS FOUNDATION 235 MONTGOMERY ST., 13TH FLOOR SAN FRANCISCO, CA 94104	\$ 411,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
6	INSTITUTO CLIMA E SOCIEDADE RUA GENERAL GENERAL DIONISIO, 14 HUMAITA RIO DE JANEIRO, BRAZIL 22271-050	\$ 404,597.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
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Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7	BERNARD VAN LEER FOUNDATION LANGE HOUTSTRAAT 2 THE HAGUE, NETHERLANDS 2511 CW	\$ 261,848.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
8	VOLVO RESEARCH & EDUCATIONAL FOUNDATION AA12700, M2.7 SE-405 08 GOTEBOG SWEDEN	\$ 160,351.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Employer identification number

52-1399520

Part II

[illegible]

Name of organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
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Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) ▶ \$ _____
Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.**

▶ **Attach to Form 990.**

▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY

Employer identification number
52-1399520

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?	<input type="checkbox"/> Yes	<input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?	<input type="checkbox"/> Yes	<input type="checkbox"/> No

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

<input type="checkbox"/> Preservation of land for public use (for example, recreation or education)	<input type="checkbox"/> Preservation of a historically important land area
<input type="checkbox"/> Protection of natural habitat	<input type="checkbox"/> Preservation of a certified historic structure
<input type="checkbox"/> Preservation of open space	

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶

4 Number of states where property subject to conservation easement is located ▶

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1

b Assets included in Form 990, Part X

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2019

**INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**

Schedule D (Form 990) 2019

52-1399520 Page **2**

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3** Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):
- | | |
|---|--|
| a <input type="checkbox"/> Public exhibition | d <input type="checkbox"/> Loan or exchange program |
| b <input type="checkbox"/> Scholarly research | e <input type="checkbox"/> Other _____ |
| c <input type="checkbox"/> Preservation for future generations | |
- 4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5** During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No
- b** If "Yes," explain the arrangement in Part XIII and complete the following table:
- | | Amount |
|--|-----------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a** Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No
- b** If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII ☐

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

- | | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
|---|------------------|----------------|--------------------|----------------------|---------------------|
| 1a Beginning of year balance | | | | | |
| b Contributions | | | | | |
| c Net investment earnings, gains, and losses | | | | | |
| d Grants or scholarships | | | | | |
| e Other expenditures for facilities and programs | | | | | |
| f Administrative expenses | | | | | |
| g End of year balance | | | | | |
- 2** Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a** Board designated or quasi-endowment ▶ _____ %
- b** Permanent endowment ▶ _____ %
- c** Term endowment ▶ _____ %
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- | | Yes | No |
|---|---------------|----|
| (i) Unrelated organizations | 3a(i) | |
| (ii) Related organizations | 3a(ii) | |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? | 3b | |
- 4** Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements		386,174.	359,934.	26,240.
d Equipment		381,015.	332,671.	48,344.
e Other		52,992.	52,582.	410.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				74,994.

Schedule D (Form 990) 2019

**INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**

Schedule D (Form 990) 2019

52-1399520 Page **3**

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

(a) Description of liability	(b) Book value
1. (1) Federal income taxes	
(2) DEPOSITS	74,739.
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	74,739.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII... ☒

Schedule D (Form 990) 2019

**INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**

Schedule D (Form 990) 2019

52-1399520 Page 4

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	9,437,335.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments	2a	
b	Donated services and use of facilities	2b	20,323.
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII.)	2d	809.
e	Add lines 2a through 2d	2e	21,132.
3	Subtract line 2e from line 1	3	9,416,203.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	
c	Add lines 4a and 4b	4c	0.
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)	5	9,416,203.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	9,034,051.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	20,323.
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII.)	2d	809.
e	Add lines 2a through 2d	2e	21,132.
3	Subtract line 2e from line 1	3	9,012,919.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	
c	Add lines 4a and 4b	4c	0.
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)	5	9,012,919.

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018, ITDP HAS DOCUMENTED ITS CONSIDERATION OF FASB ASC 740-10, INCOME TAXES, THAT PROVIDES GUIDANCE FOR REPORTING UNCERTAINTY IN INCOME TAXES AND HAS DETERMINED THAT NO MATERIAL UNCERTAIN TAX POSITIONS QUALIFY FOR EITHER RECOGNITION OR DISCLOSURE IN THE FINANCIAL STATEMENTS.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

LOSS ON DISPOSAL OF FIXED ASSETS REPORTED AS AN 809.
EXPENSE ON THE AUDIT FINANCIAL STATEMENTS AND NETTED
AGAINST REVENUE ON PART VII, LINE 7D.

Part XIII Supplemental Information *(continued)*

PART XII, LINE 2D - OTHER ADJUSTMENTS:

LOSS ON DISPOSAL OF FIXED ASSETS REPORTED AS AN 809.

EXPENSE ON THE AUDIT FINANCIAL STATEMENTS AND NETTED

AGAINST REVENUE ON PART VII, LINE 7D.

DRAFT

**SCHEDULE F
(Form 990)**Department of the Treasury
Internal Revenue Service**Statement of Activities Outside the United States**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019**Open to Public
Inspection**Name of the organization
**INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**

Employer identification number

52-1399520**Part I General Information on Activities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.**1 For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☐ Yes ☐ No**2 For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.**3 Activities per Region.** (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
NORTH AMERICA	1	42	PROGRAM SERVICES	PLANNING & ADVOCACY FOR: BRT (BUS RAPID TRANSIT), NON-MOTORIZED TRANSPORTATION (NMT),	643,973.
SOUTH AMERICA	1	69	PROGRAM SERVICES	PLANNING & ADVOCACY FOR: BRT (BUS RAPID TRANSIT), NON-MOTORIZED TRANSPORTATION (NMT),	1,019,229.
SUB-SAHARAN AFRICA	1	31	PROGRAM SERVICES	PLANNING & ADVOCACY FOR: BRT (BUS RAPID TRANSIT), NON-MOTORIZED TRANSPORTATION (NMT),	939,438.
SOUTH ASIA	4	53	PROGRAM SERVICES	PLANNING & ADVOCACY FOR: BRT (BUS RAPID TRANSIT), NON-MOTORIZED TRANSPORTATION (NMT),	860,698.
EAST ASIA AND THE PACIFIC	3	79	PROGRAM SERVICES	PLANNING & ADVOCACY FOR: BRT (BUS RAPID TRANSIT), NON-MOTORIZED TRANSPORTATION (NMT),	2,126,291.
SOUTH AMERICA	0	0	INVESTMENTS		175,113.
EAST ASIA AND THE PACIFIC	0	0	INVESTMENTS		138,846.
3 a Subtotal	10	274			5,903,588.
b Total from continuation sheets to Part I	0	0			0.
c Totals (add lines 3a and 3b)	10	274			5,903,588.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2019

SEE PART V FOR COLUMN (E) DESCRIPTIONS

**INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**

Schedule F (Form 990) 2019

52-1399520

Page **2**

Part II **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)

- 2** Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter ▶ _____
- 3** Enter total number of other organizations or entities ▶ _____

Schedule F (Form 990) 2019

Part III can be duplicated if additional space is needed.

[illegible]

Part IV Foreign Forms

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* ☐ Yes ☒ No
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* ☐ Yes ☒ No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)* ☐ Yes ☒ No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)* ☐ Yes ☒ No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* ☐ Yes ☒ No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)* ☐ Yes ☒ No

Schedule F (Form 990) 2019

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART I, LINE 3, COLUMN (E):

REGION: NORTH AMERICA

(E) SPECIFIC TYPES OF SERVICES IN REGION: PLANNING & ADVOCACY FOR: BRT
(BUS RAPID TRANSIT), NON-MOTORIZED TRANSPORTATION (NMT), TRANSIT ORIENTED
DEVELOPMENT (TOD) AND TRAFFIC DEMAND MANAGEMENT (TDM)

REGION: SOUTH AMERICA

(E) SPECIFIC TYPES OF SERVICES IN REGION: PLANNING & ADVOCACY FOR: BRT
(BUS RAPID TRANSIT), NON-MOTORIZED TRANSPORTATION (NMT), TRANSIT ORIENTED
DEVELOPMENT (TOD) AND TRAFFIC DEMAND MANAGEMENT (TDM)

REGION: SUB-SAHARAN AFRICA

(E) SPECIFIC TYPES OF SERVICES IN REGION: PLANNING & ADVOCACY FOR: BRT
(BUS RAPID TRANSIT), NON-MOTORIZED TRANSPORTATION (NMT), TRANSIT ORIENTED
DEVELOPMENT (TOD) AND TRAFFIC DEMAND MANAGEMENT (TDM)

REGION: SOUTH ASIA

(E) SPECIFIC TYPES OF SERVICES IN REGION: PLANNING & ADVOCACY FOR: BRT
(BUS RAPID TRANSIT), NON-MOTORIZED TRANSPORTATION (NMT), TRANSIT ORIENTED
DEVELOPMENT (TOD) AND TRAFFIC DEMAND MANAGEMENT (TDM)

REGION: EAST ASIA AND THE PACIFIC

(E) SPECIFIC TYPES OF SERVICES IN REGION: PLANNING & ADVOCACY FOR: BRT
(BUS RAPID TRANSIT), NON-MOTORIZED TRANSPORTATION (NMT), TRANSIT ORIENTED
DEVELOPMENT (TOD) AND TRAFFIC DEMAND MANAGEMENT (TDM)

SCHEDULE F, PART I, LINE 3:

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

THE AMOUNTS REFLECTED AS INVESTMENTS ON SCHEDULE F, PART I, LINE 3 ARE
THE YEAR-END BALANCES FOR FUNDS TRANSFERRED TO INTEREST BEARING
ACCOUNTS, TO BE USED FOR ITDP'S PROGRAM SERVICES.

DRAFT

**SCHEDULE J
(Form 990)**

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public
Inspection

Name of the organization

**INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**

Employer identification number

52-1399520

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|--|--|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

3 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|--|---|
| <input checked="" type="checkbox"/> Compensation committee | <input type="checkbox"/> Written employment contract |
| <input type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study |
| <input type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
- b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?
- c** Participate in, or receive payment from, an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

Yes No

1b		
2		
4a		X
4b		X
4c		X
5a		X
5b		X
6a		X
6b		X
7	X	
8		X
9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2019

**INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**

Schedule J (Form 990) 2019

52-1399520

Page **2**

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) HEATHER THOMPSON CHIEF EXECUTIVE OFFICER	(i)	231,001.	28,750.	0.	4,801.	8,553.	273,105.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) MELINDA EISENMANN CHIEF OPERATING OFFICER	(i)	136,670.	0.	0.	12,068.	18,864.	167,602.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) RUNHUI LIU EAST ASIA DIRECTOR	(i)	155,845.	0.	0.	4,734.	8,053.	168,632.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) KATHLEEN LETCHFORD CHIEF STRATEGY AND DEV'L OFFICER	(i)	129,617.	0.	0.	10,960.	15,264.	155,841.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) AIMEE GAUTHIER CHIEF KNOWLEDGE OFFICER	(i)	147,578.	0.	0.	12,136.	6,795.	166,509.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 7:

HEATHER THOMPSON RECEIVED A BONUS OF \$28,750.

DRAFT

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

Open to Public
Inspection

Name of the organization

INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY

Employer identification number
52-1399520

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

FACILITIES FOR PEDESTRIANS AND CYCLISTS. NAMATA ALSO ADOPTED ITDP
PROVIDED BRT STANDARDS TO ENSURE CONSISTENT HIGH-QUALITY IMPLEMENTATION
ACROSS THE NETWORK. ITDP PROVIDED INPUT REGARDING THE ONGOING BRT
PLANNING PROCESS IN ORDER TO ENSURE BEST PRACTICES WILL BE MET. IN
PARTNERSHIP WITH THE NAIROBI METROPOLITAN AREA TRANSPORT AUTHORITY
(NAMATA), ITDP COMPLETED A SERVICE PLAN FOR THE THIKA RD BRT CORRIDOR,
KNOWN AS LINE 2, IN OCTOBER 2019.

IN TANZANIA, DAR ES SALAAM CONTINUES TO IMPROVE AND EXPAND SUSTAINABLE
MOBILITY PROJECTS THAT MEET BEST PRACTICE STANDARDS, WHICH ARE
SUPPORTED BY IMPROVED POLICY FRAMEWORKS AT THE CITY AND NATIONAL
LEVELS. ASIDE FROM THE BRT, KCCA PLANS TO INTRODUCE A "GREEN BUS
SERVICE" WITH A NEW FLEET AND IMPROVED SERVICE QUALITY. AT KCCA'S
REQUEST, ITDP HAS BEEN PROVIDING INPUT ON VARIOUS ASPECTS OF THE GREEN
BUS SERVICE, INCLUDING BUS SHELTER LOCATIONS, ROLLING STOCK
SPECIFICATIONS, BUS OPERATING CONTRACT PARAMETERS, AND THE SERVICE
PLAN. KCCA IS ALSO IMPLEMENTING NMT IMPROVEMENTS INCLUDING A GREENWAY
PARALLEL TO JINJA RD. ITDP HAS HELPED REVIEW THE PROPOSED DESIGNS TO
ENSURE BEST PRACTICES ARE INCLUDED.

IN BRAZIL, ITDP PARTNERED WITH RIO DE JANEIRO CITY HALL TO FIND
SOLUTIONS TO REDUCE THE EXTREME RAINFALL EVENTS' IMPACT ON THE BUS
SYSTEM. RIO DE JANEIRO CITY HALL LAUNCHED A CHALLENGE (HACKATHON) FOR
STARTUPS TO PROPOSE SOLUTIONS THAT MONITOR THE EFFECTS OF EXTREME
RAINFALL ON THE OPERATION OF THE BUS SYSTEM, BASED ON HISTORICAL GPS

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2019)

932211 09-06-19

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DATA OF THE CITY'S FLEET. IN TOTAL, 15 TEAMS SIGNED UP, AND FOUR GROUPS SELECTED FOR AN ACCELERATION PERIOD OF UP TO 4 MONTHS WITHIN THE COR. ITDP DESIGNED THE CHALLENGE WITH THE CITY HALL, FACILITATED DISCUSSIONS DURING THE CHALLENGE WEEK, AND PARTICIPATED IN THE SELECTION PROCESS OF THE PROPOSALS THAT WILL NOW BE INCUBATED BY THE CITY FOR FOUR MONTHS. AS PART OF ANOTHER PROJECT, ITDP IS CREATING GUIDANCE ON E-BUS ROLLOUT AND ELECTRIC MOBILITY POLICY TO SUPPORT EXPANSION OF ELECTRIC MOBILITY ACROSS THE COUNTRY.

IN INDONESIA, IN JUST THE PAST FIVE YEARS, ITDP HAS WORKED ALONGSIDE THE TRANSJAKARTA AGENCY TO NEARLY TRIPLE RIDERSHIP FROM 350,000 IN 2015 TO OVER 800,000 TODAY. IN 2018, TRANSJAKARTA EXPERIENCED A 30% INCREASE IN RIDERSHIP OVER 2017, SERVING 187 MILLION PASSENGERS DURING THE YEAR. IN 2019, ITDP HELPED TRANSJAKARTA INCREASE THIS FIGURE BY INCREASING DAILY PASSENGERS FROM 685,000 IN DECEMBER 2018 TO 850,000 IN AUGUST 2019, AN INCREASE OF APPROXIMATELY 24%. IN ORDER TO REACH THE ULTIMATE TARGET OF ONE MILLION DAILY PASSENGERS, ITDP COLLABORATED WITH TRANSJAKARTA TO INCREASE THE NUMBER OF ANGKOT ROUTES FROM 26 IN EARLY JANUARY 2019 TO 48 ROUTES BY AUGUST 2019. THIS INTEGRATION, WHILE PROVIDING BENEFITS TO BOTH THE OPERATORS AND THE PASSENGERS, DIRECTLY CONTRIBUTED TO INCREASED RIDERSHIP WITH 20% OF THE TRANSJAKARTA PASSENGERS NOW ATTRIBUTED TO ANGKOT SERVICES. ITDP TECHNICALLY SUPPORTED AND FACILITATED THE INCLUSION OF MORE ROUTES TO TRANSJAKARTA AS A WAY TO EXPAND SERVICE AND INCREASE COVERAGE. IN JANUARY TO AUGUST 2019, 53 TRANSJAKARTA ROUTES WERE ADDED, RESULTING IN A RIDERSHIP INCREASE OF OVER 26%. TRANSJAKARTA HAS 216 ROUTES OPERATING DAILY IN TOTAL WITH 176 ROUTES OF THEM BEING DIRECT-SERVICE ROUTES, INCLUDING SOME ANGKOT ROUTES THAT ALREADY INTEGRATE WITH THE TRANSJAKARTA SYSTEM.

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2019 SAW ANOTHER MAJOR DEVELOPMENT WITH THE MRT OFFICIALLY BEGINNING OPERATIONS IN APRIL. ITDP PLAYED A KEY ROLE IN THE PHYSICAL INTEGRATION OF ONE OF THE PRIME STATIONS WITH TRANSJAKARTA, PROVIDING INCREASED ACCESSIBILITY AND EASE OF USE. ITDP ALSO SUPPORTED THE IMPROVEMENT OF FEEDER BUS SERVICES AS PART OF SERVICE EXPANSION EFFORTS. ADDITIONALLY, THE GOVERNMENT OF JAKARTA HAS INTRODUCED A FARE INTEGRATION PLAN, PREVIOUSLY BRANDED AS OK-OTRIP AND THEN CHANGED TO JAKLINGKO. THERE ARE FIVE PARATRANSIT ROUTES INCLUDED IN THE FIRST PHASE.

IN INDIA, TAMIL NADU ANNOUNCED IN ITS ANNUAL STATE BUDGET FOR 2019-20 THAT THE STATE WILL PROCURE 2,000 BS-VI BUSES AND 500 ELECTRIC BUSES WITH A FUNDING OF USD 200 MILLION UNDER THE FIRST PHASE OF FINANCIAL ASSISTANCE FROM KFW, THE GERMAN DEVELOPMENT BANK. OVERALL, THE PROJECT ENVISIONS ADDING 14,000 NEW BUSES, INCLUDING 2,000 ELECTRIC BUSES, ACROSS THE STATE AT A COST OF OVER USD 760 MILLION. REINFORCING THE COMMITMENT TO INCREASING THE NUMBER OF BUSES IN TAMIL NADU, THE STATE BUDGET ALLOCATED MORE THAN USD 124 MILLION FOR NEW BUSES, AS PART OF THE FIRST PHASE OF THE AFOREMENTIONED AGREEMENT WITH KFW FOR OVER USD 205 MILLION.

IN 2019, PIMPRI CHINCHWAD MUNICIPAL CORPORATION OPENED THE FOURTH CORRIDOR OF THE RAINBOW BRT FOR PUBLIC USE WITH 20 STATIONS OVER AN 11 KM STRETCH.

IN BOSTON, MASSACHUSETTS, USA, ITDP HAS GALVANIZED SIGNIFICANT MOMENTUM AROUND BRT. BUSES ARE NOW CONSIDERED CENTRAL TO ADDRESSING TRANSPORT CHALLENGES IN THE BOSTON REGION. ITDP PROVIDED TECHNICAL OVERSIGHT AND

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PUSHED THE STAKEHOLDERS TO INCORPORATE THE HIGHEST LEVEL OF BRT POSSIBLE DURING THE DESIGN PROCESS. THIS WAS ESPECIALLY PERTINENT IN ARLINGTON WHERE ORGANIZED OPPOSITION FROM THE BUSINESS COMMUNITY, COMBINED WITH CHALLENGING STREET DESIGNS (I.E. BUMPOUTS) THREATENED TO SCALE THE PROJECT BACK TO BASIC PRIORITY WITHOUT ANY BRT ELEMENTS AT ALL. IN BOTH PUBLIC AND PRIVATE MEETINGS, ITDP RAISED THE VOICE OF BRT AND POINTED TO THE UNIQUE OPPORTUNITY PROVIDED BY THE PILOTS TO TRY SOMETHING NEW FOR THE SAKE OF DAILY RIDERS ACROSS THE REGION. EACH OF THE FOUR PILOT MUNICIPALITIES AND BOSTON HAVE CONTINUED TO BUILD ON THE PROGRESS GAINED THROUGH THEIR PILOTS. THREE SUCCESSFUL PILOTS WERE CONDUCTED IN ARLINGTON, EVERETT AND CAMBRIDGE/WATERTOWN TO DEMONSTRATE HOW ELEMENTS OF BRT COULD BE APPLIED TO ALLEVIATE CONGESTION AND IMPROVE COMMUTES/TRAVEL FOR THOUSANDS OF PEOPLE EACH DAY, PARTICULARLY DURING PEAK COMMUTE HOURS. ITDP COORDINATED EFFORTS WITH THE BOSTON BRT CONSULTANTS TO ASSURE THE HIGHEST IMPACT RESULTS. ITDP WORKED EXTENSIVELY WITH THE MBTA TO EDUCATE THEM ON BRT WHILE THEY WERE IN THE PROCESS OF PLANNING THEIR BUS NETWORK REDESIGN. FROM MOU SIGNING TO PILOT IMPLEMENTATION AND EVALUATION, THE MBTA WAS AN EXCELLENT AND HIGHLY ENGAGED PARTNER IN OUR WORK THROUGHOUT THIS GRANT.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

PARTICIPATION IN THE TOD INTERVENTION AROUND THE TRAIN STATION. ITDP AND LOCAL PARTNER PEDALA QUEIMADOS HELD THE EVENT "MOBILITY AT SCHOOLS," WITH STUDENTS FROM SCHOOLS IN THE CITY. THE ACTION PROMOTED DIALOGUE WITH STUDENTS, AGED 3 TO 17 YEARS, FROM 3 DIFFERENT SCHOOLS TO THINK ABOUT THEIR DAILY TRIPS TO SCHOOL. THE CITY OF BELO HORIZONTE INCLUDES PNT AND PNB IN ITS URBAN MOBILITY ANNUAL REPORT. BELO HORIZONTE PUBLIC TRANSIT COMPANY RELEASED THE 2018 URBAN MOBILITY

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REPORT WHICH INCLUDED THE PERCENTAGE OF PEOPLE NEAR TRANSIT AND THE PERCENTAGE OF PEOPLE NEAR BIKE LANES IN THE SET OF INDICATORS AIMING TO MONITOR THE IMPLEMENTATION OF THE URBAN MOBILITY PLAN. THE INDICATORS OF THE REPORT ARE ANNUALLY PRIORITIZED AND ANALYZED BY THE MEMBERS OF THE URBANA MOBILITY OBSERVATORY WHICH INCLUDES CIVIL SOCIETY ORGANIZATIONS, ASSOCIATIONS FROM THE PRIVATE SECTOR AND THE SEVERAL MUNICIPAL OFFICES. DATA FOR BOTH INDICATORS AND THE DESCRIPTION OF THE METHODOLOGY WERE PROVIDED BY ITDP BRAZIL.

ITDP BRAZIL DELIVERS TACTICAL URBANISM TEMPORARY INTERVENTION IN BELO HORIZONTE, AND CITY IS WORKING TO TURN IT INTO A PERMANENT SOLUTION. THE INTERVENTION WAS DELIVERED IN CACHOEIRINHA, A NEIGHBORHOOD IN BELO HORIZONTE. IT TOOK PLACE FROM 26-29 APRIL FOCUSING ON PEDESTRIAN SPACE EXPANSION. DURING THE PERIOD OF THE INTERVENTION, THE AREA HOSTED VARIOUS CULTURAL ACTIVITIES AND LIVE MUSIC. THE INITIATIVE WAS A PARTNERSHIP BETWEEN ITDP BRAZIL AND BELO HORIZONTE'S TRANSIT AGENCY (BHTRANS) SUPPORTED BY CITI FOUNDATION. THE CITY OF BELO HORIZONTE IS NOW FINALIZING DESIGN PLANS TO TURN IT INTO A PERMANENT SOLUTION. FIND MORE HERE:

[HTTPS://ITDPBRASIL.ORG/ITDP-E-BHTRANS-PROMOVEM-INTERVENCAO-URBANA-TEMPO](https://itdpbrasil.org/itdp-e-bhtrans-promovem-intervencao-urbana-tempo)

AS PART OF THE GOVERNMENT OF KENYA'S BIG 4 AGENDA, THE COUNTRY INTENDS TO ACCELERATE THE CONSTRUCTION OF AFFORDABLE HOUSING. THROUGH TOD, THESE PROJECTS PRESENT THE OPPORTUNITY TO DEVELOP AFFORDABLE HOUSING ALONG PLANNED RAPID TRANSIT CORRIDORS TO EASE THE MOVEMENT OF NAIROBI RESIDENTS AND IMPROVE ACCESS TO JOBS, EDUCATION, AND OTHER OPPORTUNITIES. THE GOVERNMENT EXPRESSED INTEREST IN COLLABORATING WITH ITDP TO DEVELOP TOD POLICIES TO COMPLEMENT THE INTRODUCTION OF BRT AND

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ITDP WILL BEGIN THESE DISCUSSIONS IN 2020.

IN MAHARASHTRA, INDIA IN EARLY 2019, ITDP LAUNCHED ITS 'PEOPLE NEAR
TRANSIT, TRANSIT NEAR PEOPLE' PUBLICATION IN PUNE. THE REPORT ASSESSED
HOW WELL THE CITIES OF PUNE AND PIMPRI-CHINCHWAD PROVIDE TRANSIT ACCESS
TO ITS RESIDENTS WITHIN A 500 METER WALKING DISTANCE OF VARIOUS FORMS
OF TRANSIT AND HOW THEY CAN BE IMPROVED IN THE FUTURE.

IN INDONESIA, ITDP DEVELOPED A PROGRAM, NAMELY KAMPUNG KOTA BERSAMA, TO
IMPROVE NMT ACCESSIBILITY BY USING TOD INDICATORS. THIS PROGRAM USES A
COMMUNITY-BASED APPROACH WITH COMMUNITY GROUPS, INCLUDING VULNERABLE
GROUPS, INVOLVED TO SUPPORT INCLUSIVITY. THIS PROGRAM WAS LOCATED IN 26
NEIGHBORHOODS WITH FOUR THAT ARE EASILY ACCESSIBLE FROM BRT STATIONS.

IN LATIN AMERICA, AT LEAST TWO CITIES IN LATIN AMERICA ESTABLISH
PROJECTS OR ADOPT POLICIES TO REPLICATE MEXICO CITY'S HISTORIC PARKING
REFORM OR OTHER LOW-CARBON TRANSPORT IMPROVEMENTS, DRAWING ON A
PUBLISHED IMPACT ASSESSMENT OF MEXICO CITY'S PARKING POLICY.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

POLICIES. MAYORS RECEIVED THE WORK VERY WELL, AND SEVERAL OF THEM
SHOWED INTEREST IN HAVING THEIR CITIES INCLUDED IN THE ROUNDS OF THE
PROJECT'S PUBLICATIONS. THE DATA ARE AVAILABLE ON THE INTERACTIVE
PLATFORM MADE BY IPEA.

ITDP AND BRAZIL CYCLISTS UNION (UCB) LAUNCHED CICLOMAPA PLATFORM.
CICLOMAPA IS A PLATFORM DEVELOPED BY ITDP AND THE BRAZILIAN CYCLISTS
UNION (UCB) AIMING TO EXPAND ACCESS TO GEOLOCATED CYCLING

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INFRASTRUCTURE DATA IN BRAZILIAN CITIES. THE PLATFORM IS BASED ON
INFORMATION MAPPED COLLABORATIVELY ON OPENSTREETMAP AND PROVIDES A MORE
ATTRACTIVE INTERFACE FOR VISUALIZATION AND DOWNLOAD OF DATA.

IN CHINA, BASED ON ITDP'S PROPOSAL AND CONTINUOUS TECHNICAL SUPPORT,
GZPI (ITDP'S LOCAL PARTNER IN GZ) WAS REQUESTED BY GUANGZHOU MUNICIPAL
GOVERNMENT FOR ENGINEERING DESIGN OF JIANSHEXINCUN AND TAOJIN
COMMUNITIES NMT IMPROVEMENT SINCE 2018, AND THE PROJECT IS UNDER
CONSTRUCTION FROM BEGINNING OF 2019, AND PLANNED TO BE FINISHED BY THE
END OF 2019. ALTHOUGH THERE HAS BEEN AN INCREASED DISCUSSION ON THE
IMPORTANCE OF NMT IN RECENT YEARS, HIGH-QUALITY NMT PROJECTS ARE NOT
OFTEN DELIVERED. THIS DEMONSTRATION WILL CREATE BEST PRACTICE MODELS
AND SET REGIONAL PRECEDENTS.

IN KENYA, THE CITY OF KISUMU LAUNCHED IMPLEMENTATION OF THE KISUMU
TRIANGLE PROJECT, WHICH WILL DEVELOP WIDE WALKWAYS AND BIKE LANES
INCORPORATING UNIVERSAL ACCESS, TRAFFIC-CALMED PEDESTRIAN CROSSINGS,
PROTECTED BIKE LANES, AND IMPROVED STORM WATER DRAINAGE AND LIGHTING
ACROSS 2 KM OF STREETS IN THE CITY CENTER WITH CONSTRUCTION COMPLETION
EXPECTED IN MID-2020.

IN MID-2019, THE CITY OF KISUMU, KENYA LAUNCHED IMPLEMENTATION OF THE
KISUMU TRIANGLE PROJECT, WHICH WILL DEVELOP WIDE WALKWAYS AND BIKE
LANES INCORPORATING UNIVERSAL ACCESS, TRAFFIC-CALMED PEDESTRIAN
CROSSINGS, PROTECTED BIKE LANES, AND IMPROVED STORM WATER DRAINAGE AND
LIGHTING ACROSS 2 KM OF STREETS IN THE CITY CENTER WITH CONSTRUCTION
COMPLETION EXPECTED IN MID-2020. ITDP PREPARED BEST PRACTICE CONCEPT
DESIGNS AND A BILL OF QUANTITIES FOR THE CIVIL WORKS AND HAS HELD

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REGULAR SITE MEETINGS WITH THE CITY GOVERNMENT, CONTRACTOR, AND SUPERVISION CONSULTANT TO REVIEW PROGRESS. THE PROJECT ALREADY HAS DRAWN ATTENTION FROM SURROUNDING COUNTIES AS WELL AS THE NATIONAL GOVERNMENT, HELPING TO SPUR REPLICATION IN OTHER CITIES. THE CITY ANNOUNCED PLANS TO IMPLEMENT A 5.5 KM SECOND-PHASE NMT PROJECT. IN ETHIOPIA, BEST-PRACTICE DESIGNS ADOPTED FOR WALKING AND CYCLING INFRASTRUCTURE IN ADDIS ABABA. IMPROVEMENTS OF THE DESIGN OF THE NETWORK OF BIKE LANES AS PART OF THE AMBITIOUS PLANS OF ADDIS ABABA ON PROMOTING CYCLING.

IN INDIA, IN NOVEMBER 2019, THE CHIEF MINISTER OF TAMIL NADU INAUGURATED THE CITY'S FIRST PEDESTRIAN PLAZA. CHENNAI'S PUBLIC BIKE-SHARE (PBS) OPERATOR SMARTBIKE DEPLOYED 500 CYCLES IN 65 STATIONS ACROSS THE CITY, WITH FURTHER EXPANSION PLANNED IN 2020.

IN FEBRUARY 2020, TAMIL NADU MINISTER FOR MUNICIPAL ADMINISTRATION LAUNCHED GREATER CHENNAI CORPORATION'S (GCC) MEGA STREETS PROGRAMME TO CREATE A NETWORK OF 110 KM OF COMPLETE STREETS ACROSS THE CITY, BUILDING ON THE TRANSFORMATION OF OVER A HUNDRED KM ALREADY COMPLETED. IN 2019, PUNE REDESIGNED OVER 25 KM OF STREETS WITH IMPROVED WALKING FACILITIES UNDER THE PUNE STREETS PROGRAMME. UNDER THE FIRST PHASE OF THE PUNE STREETS PROGRAMME 100 KM OF STREETS WERE TO BE IMPROVED, OF WHICH 65 KM HAVE BEEN COMPLETED SO FAR. INSPIRED BY THE PROGRAM, PIMPRI CHINCHWAD HAS STARTED THE WORK TO TRANSFORM AROUND 75 KM OF STREETS AS WELL.

IN INDONESIA, JULY 2019, DKI JAKARTA'S NEW HEAD OF TRANSPORT AGENCY WAS EAGER TO IMPLEMENT BIKE LANES AND BIKE SHARE IN JAKARTA. ITDP PROVIDED

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TECHNICAL ASSISTANCE TO SYSTEM DESIGN AND LOCATION SELECTION. WITH
ITDP'S DIRECT INPUT, THE TRANSPORT AGENCY OF DKI JAKARTA EXPANDED THE
DOCKLESS BIKE SHARE SYSTEM IN 2020 WITH LOCATIONS ALONG 10 BRT STATIONS
IN CORRIDOR 1 OF TRANSJAKARTA AND 2,000 DOCKLESS BICYCLES.

ITDP TESTED, REVIEWED, AND FINALIZED SEVEN INDICATORS THAT ARE ALSO
BEING INCORPORATED INTO PEDESTRIANS FIRST: TOOLS FOR A WALKABLE CITY.

IN BRAZIL, ITDP HAS DIRECTLY SERVED 27 BUSINESS OWNERS, 12 BUSINESS
ASSOCIATIONS, 22 PUBLIC SERVANTS AND 11 CIVIL SOCIETY REPRESENTATIVES
WHO ATTENDED THE WORKSHOPS HELD IN SO PAULO AND RIO DE JANEIRO. THE
WORKSHOP PARTICIPANTS WERE INTRODUCED TO THE PUBLIC SPACE AND STREET
DESIGN CONCEPTS AND THEIR IMPORTANCE TO NEIGHBORHOOD ECONOMIC VITALITY.
FURTHERMORE, THEY WERE ENCOURAGED TO THINK ABOUT SOME OF THE KEY
CHALLENGES PRIVATE AND PUBLIC STAKEHOLDERS FACE TO IMPROVE AND MAINTAIN
PUBLIC SPACES AND PROPOSE SOLUTIONS THAT BUILD UPON THE COLLABORATION
BETWEEN LOCAL GOVERNMENTS, BUSINESSES, AND THE CIVIL SOCIETY.

DRAWING ON THE SUCCESS IN MEXICO CITY, ITDP INTRODUCED VZY TO THREE
CITIES IN MEXICO IN 2019: HERMOSILLO, PUEBLA, AND MONTERREY. ITDP
PROVIDED WEBINARS, DIRECT TECHNICAL ADVICE FOR GOVERNMENT OFFICIALS,
MEDIA TRAININGS, AND WORKSHOPS FOR SCHOOL COMMUNITIES. THE AUTHORITIES
AND COMMUNITIES WERE RECEPTIVE TO ORGANIZE A "WALK AND BIKE TO SCHOOL
DAY" IN OCTOBER 2019 BASED ON OUR RECOMMENDATIONS. WHILE THE MATERIALS
AND STRATEGIES USED TO INTRODUCE VZY TO THE THREE CITIES WERE NEARLY
IDENTICAL, GOVERNMENT OFFICIALS EXPRESSED THEIR UNIQUE INTERESTS IN
DIFFERENT ASPECTS OF VISION ZERO. AUTHORITIES IN PUEBLA EXPRESSED
INTEREST IN BUILDING THEIR TRAFFIC CONFLICT ANALYSIS (TCA) SKILLS TO

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ASSESS AND INFORM POTENTIAL INFRASTRUCTURE IMPROVEMENTS; MONTERREY'S GOVERNMENT OFFICIALS WERE KEEN TO LINK VZY TO PRE-EXISTING MOBILITY POLICIES; AND HERMOSILLO'S AUTHORITIES WERE PRIMARILY INTERESTED IN REFINING THEIR UNDERSTANDING OF VISION ZERO AS A WHOLE.

IN MEXICO CITY, ITDP WILL MAKE TEMPORARY CHANGES AT AGUA MARINA KINDERGARTEN. THIS ENTAILS PAINTING THE STREET ZONE AND PLACING TRAFFIC CONES IN ALLOCATED AREAS, GUIDED BY A STREET REDESIGN PROJECT WE HAVE PREPARED. THIS PROJECT WILL BE FINALIZED WITH THE SUPPORT AND ASSISTANCE FROM THE SCHOOL DIRECTOR, PARENTS, AND POSSIBLY MIGUEL HIDALGO BOROUGH OFFICIALS, AND APPLIED AS A TACTICAL URBANISM INTERVENTION FOR THE IWBSD.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

CLIMATE & TRANSPORT POLICY: ITDP, TOGETHER WITH THE NATIONAL GOVERNMENT, ORGANIZED A WORKSHOP ON THE DRAFT STREET DESIGN MANUAL FOR URBAN AREAS IN KENYA (SDMUAK) AND HELD FOLLOW-UP CONSULTATIONS WITH RELEVANT AGENCIES, INCLUDING NAMATA AND THE METROPOLITAN DEVELOPMENT DEPARTMENT. THE MANUAL WAS WELL RECEIVED, AND IMPLEMENTING AGENCIES INCLUDING THE KENYA URBAN ROADS AUTHORITY (KURA) HAVE STARTED USING THE MANUAL INFORMALLY TO GUIDE THE DESIGN OF ONGOING PROJECTS. THE FORMAL LAUNCH OF THE MANUAL IS EXPECTED IN MID-2020 FOLLOWING FURTHER CONSULTATION WITH KURA AND KENHA.

PUNE WON THE SUSTAINABLE TRANSPORT AWARD 2020 FOR ITS WORK IN IMPROVING SUSTAINABLE MOBILITY WITH ITDP SUPPORT. ITDP LEVERAGED THIS OPPORTUNITY TO BUILD RELATIONSHIPS WITH THE PUNE MUNICIPAL CORPORATION, PMPML, AND PUNE SMART CITY.

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ITDP CREATED A DATA-DRIVEN PRIORITIZATION METHODOLOGY TO IDENTIFY
NEIGHBORHOODS WITH THE MOST NEED AND POTENTIAL FOR CHANGE. THE
METHODOLOGY PRIORITIZED COMMUNITIES WITH A HIGHER BURDEN OF AIR
POLLUTION AND AREAS WITH A HIGH POTENTIAL FOR INCENTIVIZING INCREASED
USES OF TRANSIT, BIKING AND WALKING.

TO DATE, ITDP HAS BEEN SPEARHEADING A NUMBER OF RELATED RESEARCH AND
POLICY DEVELOPMENT INITIATIVES ACROSS ITS REGIONAL OFFICES, FROM A
FEASIBILITY/TECHNICAL NEEDS ANALYSIS FOR CONGESTION PRICING IN MUMBAI,
TO IMPLEMENTATION OF PARKING MAXIMUMS IN MEXICO AND SAO PAULO, AND TO
ENGAGEMENT WITH AN ELECTRONIC ROAD PRICING (ERP) SCHEME IN JAKARTA.

LASTLY, IN OCTOBER 2019, ITDP'S CEO HEATHER THOMPSON ALONG WITH THE
CHIEF STRATEGY & DEVELOPMENT OFFICER, KATHLEEN LETCHFORD, TRAVELED TO
COPENHAGEN TO PARTICIPATE IN THE GLOBAL ELECTRIC DRIVE VEHICLE GROUP
EVENT, ORGANIZED BY CLIMATEWORKS, AS WELL AS THE C40 MAYOR'S SUMMIT.
THE GLOBAL EDV MEETING WAS A PRODUCTIVE CONVENING THAT HELPED US MAKE
CONNECTIONS WITH PARTNERS AND INITIATE EXCITING CONVERSATIONS ON FUTURE
AREAS FOR COLLABORATION.

ITDP STAFF FROM THE GLOBAL AND BRAZIL TEAMS ORGANIZED TWO EVENTS AT
WUF10 AND SPOKE IN VARIOUS SESSIONS RELATED TO SUSTAINABLE MOBILITY AND
URBAN DEVELOPMENT. RAMON CRUZ, INTERNATIONAL POLICY PROGRAM DIRECTOR,
LED THE FIRST ITDP EVENT, WHICH WAS A FOLLOW-UP TO WUF9, " ACCESS FOR
ALL: POLICIES FOR INCLUSIVE TOD ." THIS PANEL INCLUDED THE PERSPECTIVES
OF DIFFERENT CONSTITUENCY GROUPS, INCLUDING ITDP'S SENIOR PROGRAM
COORDINATOR, CHRISTINA JANG'S PRESENTATION ON THE SERIES' FIRST PAPER

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ON THE MOBILITY NEEDS OF WOMEN. THE SESSION FEATURED THE OTHER PAPERS' CO-AUTHORS AND PARTNER ORGANIZATIONS INCLUDING BVLF, WORLD ENABLED, AND SAFETIPIN, TO DISCUSS MOBILITY AS IT RELATES TO YOUNG CHILDREN, PEOPLE WITH DISABILITY, AND SAFETY. THE SECOND EVENT, "SCALING BETTER AIR QUALITY AND SUSTAINABLE TRANSPORT FOR YOUNG CHILDREN AND CAREGIVERS," ELEVATED ITDP EVALUATION TOOLS AND METHODOLOGIES, AND FEATURED OUR PARTNERS AND DONORS INCLUDING THE FIA FOUNDATION, BVLF, AND ACTO.ITDP GUIDED A PANEL DISCUSSION WITH INDIAN CITIES, PUNE AND UDAIPUR, ON THEIR WORK RELATED TO HEALTHY CITIES FOR CHILDREN. DURING THE SESSION, IWONA ALFRED, SENIOR PROGRAM ASSOCIATE, AND TAYLOR REICH, RESEARCH ASSOCIATE, PRESENTED ITDP INDICATORS AND LED AN INTERACTIVE ACTIVITY STEMMING FROM THE PEDESTRIANS FIRST (ONLINE) TOOL AND THE TOD STANDARD, MAKING THE LINK BETWEEN AIR QUALITY AND IMPACTS ON THE WELL-BEING OF YOUNG CHILDREN AND CAREGIVERS. THE WORKSHOP ACTIVITY ENABLED PARTICIPANTS TO USE THE INDICATORS AND METRICS TO EVALUATE THE PERFORMANCE OF A NEIGHBORHOOD IN PUNE.

TRANSPORTATION LEADERS IN MASSACHUSETTS WERE A PART OF MOBILIZE FORTALEZA (2019) TO CREATE A COHORT OF CITIES FOCUSED ON TRANSIT, AND ITDP PUBLISHED URBAN MOBILITY INDICATORS FOR BOSTON WHICH ADDRESS SUSTAINABLE MODE SHARE, ACCESS, AND EQUITY.

ITDP PARTICIPATED AT SEVERAL HIGH-LEVEL INTERNATIONAL EVENTS AND PANEL DISCUSSIONS TO SHARE LESSONS LEARNED AND CHALLENGES FACING THE TRANSPORT SECTOR IN COUNTRIES WORLDWIDE.

TRANSPORT WAS ONE OF THE MAIN AGENDA ITEMS DISCUSSED AT THE UN CLIMATE ACTION SUMMIT IN NEW YORK IN SEPTEMBER 2019, WHERE THE LAUNCH OF THE

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ACTION TOWARDS CLIMATE-FRIENDLY TRANSPORT (ACT) INITIATIVE, AN EFFORT TO SCALE UP ELECTRIFICATION OF BUSES, FREIGHT VEHICLES, AND TWO-WHEELERS, WAS ANNOUNCED. AT THE BEGINNING OF LAST YEAR, WE FOCUSED ON A TWO-STEP PROCESS TOWARDS COP25, ORIGINALLY TO BE HELD IN SANTIAGO, BUT DUE TO PROTESTS, WAS HELD IN MADRID INSTEAD. THE FIRST STEP LED TO THE UN CLIMATE ACTION SUMMIT IN NEW YORK IN SEPTEMBER 2019. PREPARATION FOR THE SUMMIT BEGAN TO INTENSIFY IN APRIL, WITH ITDP COORDINATING WITH THE SUSTAINABLE LOW CARBON TRANSPORT (SLOCAT) AND THE TRANSPORT DECARBONIZATION ALLIANCE (TDA) TO PROMOTE ELECTRIFICATION AT THE SUMMIT. THE TDA HAS BECOME A MORE IMPORTANT PLAYER IN THIS SPACE, BRINGING THE PRIVATE TRANSPORT SECTOR INTO THE COALITION AS WELL AS A FEW COUNTRIES AS LEADERS. AT THE UN CLIMATE ACTION SUMMIT, WE WORKED WITH SLOCAT AND THE TRANSPORT DECARBONIZATION ALLIANCE (TDA), AND SUBSEQUENTLY WERE JOINED BY A COUPLE OF DOZEN GROUPS THAT WORKED ON THE ADVANCEMENT OF THE ACT INITIATIVE.

REGIONAL CLIMATE WEEKS WERE HELD AND PROVIDED UNIQUE OPPORTUNITIES TO INFLUENCE COUNTRIES AND THEIR AMBITION FOR THE PARIS AGREEMENT. ITDP PARTICIPATED, FOR THE FIRST TIME, IN REGIONAL CLIMATE WEEKS IN AN EFFORT TO SECURE SUPPORT FROM MEMBER STATES TO RAISE THEIR LEVEL OF AMBITION ON SUSTAINABLE TRANSPORT IN THEIR NDCS AS COUNTRIES WERE GEARING UP FOR THE FIRST UPDATE TO THE PARIS AGREEMENT. THE STRONGEST REGIONS WERE LATIN AMERICA AND AFRICA, WHERE SIGNIFICANT PROGRESS WAS MADE IN WORKING WITH THE MEMBER STATES ON UNDERSTANDING THE ROLE OF TRANSPORT IN MITIGATING CLIMATE CHANGE AND HOW TO DO SO. ITDP PARTICIPATED AS PANELIST, DISCUSSANT AND FACILITATOR IN A WORKSHOP WITH EUROCLIMA+ AND SLOCAT WITH STAFF FROM MINISTRIES OF TRANSPORT FROM LATIN AMERICA ON THE CREATION OF NATIONAL MOBILITY PLANS AND THEIR

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RELATION WITH NDCS.

ON SEPTEMBER 24, 2019, ITDP HOSTED AN EVENT DURING CLIMATE WEEK NYC SPECIFICALLY TARGETED TO PHILANTHROPIC FUNDERS AND CITY PRACTITIONERS. THE TWO-PANEL DISCUSSION BROUGHT TOGETHER EXPERTS TO SPEAK ABOUT THE POTENTIAL A BROAD UPTAKE OF MICROMOBILITY COULD HAVE IN SHIFTING SOCIETAL PREFERENCES AWAY FROM PRIVATE VEHICLE USE AND ULTIMATELY, REDUCING GREENHOUSE GASES AND OTHER POLLUTING EMISSIONS FROM THE TRANSPORTATION SECTOR. TOGETHER, THE PANELS AIMED TO BUILD AN ARGUMENT FOR INCREASED ATTENTION FROM CLIMATE AND OTHER PHILANTHROPIC FUNDERS AROUND MICROMOBILITY, AND SHARED EMERGING BEST PRACTICES THAT LEVERAGE POSITIVE MICROMOBILITY OUTCOMES. OUR CLIMATE WEEK EVENT PROVIDED ITDP THE OPPORTUNITY TO DIRECTLY INTERACT WITH CHANGEMAKERS IN THE ENVIRONMENTAL SPACE. INFLUENCING CHANGE THROUGH DIRECT DIALOGUE AND DISCUSSION, EXCHANGE OF IDEAS, AND BRAINSTORMING IS CENTRAL TO ITDP'S WORK, AT HOME AND ABROAD. BRINGING TOGETHER ECONOMIC, POLITICAL, AND PHILANTHROPIC PLAYERS ALLOWED ITDP TO STRATEGICALLY COMMUNICATE THE VAST POTENTIAL OF MICROMOBILITY AS AN EMISSIONS-REDUCTION SOLUTION.

EXPENSES \$ 1,180,823. INCLUDING GRANTS OF \$ 0. REVENUE \$ 445,902.

TRAFFIC REDUCTION

EXPENSES \$ 864,176. INCLUDING GRANTS OF \$ 0. REVENUE \$ 255,459.

FORM 990, PART V, LINE 4B, LIST OF FOREIGN COUNTRIES:

BRAZIL, CHINA, INDIA, INDONESIA,
KENYA, MEXICO

FORM 990, PART VI, SECTION A, LINE 4:

Name of the organization **INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**

Employer identification number
52-1399520

A CHANGE TO THE BY-LAWS WAS MADE TO ADD THE FINANCE DIRECTOR AS AN
ADDITIONAL AUTHORIZED SIGNER.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FORM 990 WAS PREPARED BY THE OUTSIDE ACCOUNTANTS AND REVIEWED BY THE
CHIEF OPERATING OFFICER AND THE FINANCE COMMITTEE BEFORE SUBMISSION. THE
ENTIRE BOARD RECEIVES A COPY OF THE FORM 990 PRIOR TO FILING WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C:

THE ORGANIZATION ANNUALLY MONITORS AND ENFORCES THE CONFLICT OF INTEREST
POLICY.

AN INTERESTED PERSON MAKES A PRESENTATION AT THE BOARD OR COMMITTEE
MEETING, BUT AFTER SUCH PRESENTATION, HE/SHE LEAVES THE MEETING DURING THE
DISCUSSION OF, AND THE VOTE ON, THE TRANSACTION OR ARRANGEMENT THAT RESULTS
IN THE CONFLICT OF INTEREST.

THE CHAIRPERSON OF THE BOARD OR COMMITTEE IF APPROPRIATE, APPOINTS A
DISINTERESTED PERSON OR COMMITTEE TO INVESTIGATE ALTERNATIVES TO THE
PROPOSED TRANSACTIONS ARRANGEMENT.

AFTER EXERCISING DUE DILIGENCE, THE BOARD OR COMMITTEE DETERMINES WHETHER
THE CORPORATION CAN OBTAIN A MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT
WITH REASONABLE EFFORTS FROM A PERSON OR ENTITY THAT WOULD NOT GIVE RISE TO
A CONFLICT OF INTEREST.

IF A MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT IS NOT REASONABLY
ATTAINABLE UNDER CIRCUMSTANCES THAT WOULD NOT GIVE RISE TO CONFLICT OF

Name of the organization **INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**

Employer identification number
52-1399520

INTEREST, THE BOARD OR COMMITTEE DETERMINES BY A MAJORITY VOTE OF THE
DISINTERESTED DIRECTORS WHETHER THE TRANSACTION OR ARRANGEMENT IS IN THE
CORPORATION'S BEST INTEREST AND FOR ITS OWN BENEFIT, AND WHETHER THE
TRANSACTION IS FAIR AND REASONABLE TO THE CORPORATION, AND IT MAKES ITS
DECISION AS TO WHETHER TO ENTER INTO THE TRANSACTION ARRANGEMENT IN
CONFORMITY WITH SUCH DETERMINATION.

THE SAME POLICY APPLIES TO ALL EMPLOYEES.

FORM 990, PART VI, SECTION B, LINE 15A:

AN ANNUAL REVIEW OF THE TOP MANAGEMENT OFFICIAL (CHIEF EXECUTIVE OFFICER
(CEO)) IS NORMALLY CONDUCTED BY THE BOARD OF DIRECTORS, NAMELY THE
PERFORMANCE EVALUATION COMMITTEE OF THE BOARD. THE CEO'S SALARY IS REVIEWED
AGAINST THE INDUSTRY TRENDS TO MAKE SURE THAT IT IS COMPARABLE WITH THOSE
AT SIMILAR NONPROFITS. THE PERFORMANCE AND SALARY REVIEW IS DOCUMENTED AND
PUT IN THE PERSONNEL FILE. TYPICALLY, THE BOARD EVALUATES THE CEO'S
PERFORMANCE, AT THE END OF THE FISCAL YEAR AND THEN RECOMMENDS A BONUS
AND/OR COMPENSATION CHANGE AT THEIR LAST BOARD MEETING OF THE FISCAL YEAR.
THE LAST COMPENSATION REVIEW TOOK PLACE IN DECEMBER 2019.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY
AND FINANCIAL STATEMENTS AVAILABLE UPON REQUEST.

FORM 990, PART IX, LINE 11G, OTHER FEES:

CONSULTANTS:

PROGRAM SERVICE EXPENSES 1,071,305.

MANAGEMENT AND GENERAL EXPENSES 100,504.

Name of the organization **INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**Employer identification number
52-1399520

FUNDRAISING EXPENSES 3,926.

TOTAL EXPENSES 1,175,735.

GRAPHIC DESIGN:

PROGRAM SERVICE EXPENSES 66,253.

MANAGEMENT AND GENERAL EXPENSES 6,215.

FUNDRAISING EXPENSES 243.

TOTAL EXPENSES 72,711.

PROFESSIONAL FEES:

PROGRAM SERVICE EXPENSES 332,899.

MANAGEMENT AND GENERAL EXPENSES 31,230.

FUNDRAISING EXPENSES 1,220.

TOTAL EXPENSES 365,349.

TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A 1,613,795.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

EXCHANGE RATE LOSS -28,402.

Related Organizations and Unrelated Partnerships

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.**
▶ **Attach to Form 990.**

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization	INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY
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Employer identification number	52-1399520
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Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
ITDP MEXICO A.C. - 98-0666674	SUSTAINABLE TRANSPORTATION	MEXICO	335,746.	204,657.	ITDP
AV. MEXICO #69, COLONIA HIPODROMO, CONDESA,					
MEXICO CITY, DF CP, MEXICO 06100					
GUANGZHOU MODERN BRT AND SUSTAINABLE	SUSTAINABLE TRANSPORTATION	CHINA	203,263.	115,706.	ITDP
TRANSPORT INSTITUTE - 98-0666672, 13TH					
FLOOR, 348 EAST, HUANSI DONG LU, GUANGZHOU,					
INSTITUTUTO DE POLITICAS DE TRANSPORTE E	SUSTAINABLE TRANSPORTATION	BRAZIL	899,448.	260,149.	ITDP
DESENVOLVIMENTO - 98-0666675, AVENIDA					
ALMIRANTE BARROSO 06, SALAS 501/502/503,					
URBAN MOBILITY TRANSFORMATION SERVICES	SUSTAINABLE TRANSPORTATION	INDIA	369,314.	83,286.	ITDP
PRIVATE LIMITED - 98-0683919, 5/2, 3RD					
STREET, NEHRUNAGAR, ADYAR CHENNAI, INDIA					

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

[illegible]

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2019

SEE PART VII FOR CONTINUATIONS

Part III

[illegible]

Part IV

[illegible]

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

	Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a	
b Gift, grant, or capital contribution to related organization(s)	1b	
c Gift, grant, or capital contribution from related organization(s)	1c	
d Loans or loan guarantees to or for related organization(s)	1d	
e Loans or loan guarantees by related organization(s)	1e	
f Dividends from related organization(s)	1f	
g Sale of assets to related organization(s)	1g	
h Purchase of assets from related organization(s)	1h	
i Exchange of assets with related organization(s)	1i	
j Lease of facilities, equipment, or other assets to related organization(s)	1j	
k Lease of facilities, equipment, or other assets from related organization(s)	1k	
l Performance of services or membership or fundraising solicitations for related organization(s)	1l	
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	
o Sharing of paid employees with related organization(s)	1o	
p Reimbursement paid to related organization(s) for expenses	1p	
q Reimbursement paid by related organization(s) for expenses	1q	
r Other transfer of cash or property to related organization(s)	1r	
s Other transfer of cash or property from related organization(s)	1s	

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			

Part VI

Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

PART I, IDENTIFICATION OF DISREGARDED ENTITIES:**NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:**

ITDP MEXICO A.C.

EIN: 98-0666674

AV. MEXICO #69, COLONIA HIPODROMO, CONDESA, DELEGACION CUAUTEMOC

MEXICO CITY, DF CP, MEXICO 06100

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

DIRECT CONTROLLING ENTITY: ITDP

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

GUANGZHOU MODERN BRT AND SUSTAINABLE TRANSPORT INSTITUTE

EIN: 98-0666672

13TH FLOOR, 348 EAST, HUANSI DONG LU

GUANGZHOU, CHINA 510060

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

DIRECT CONTROLLING ENTITY: ITDP

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

INSTITUTUTO DE POLITICAS DE TRANSPORTE E DESENVOLVIMENTO

EIN: 98-0666675

AVENIDA ALMIRANTE BARROSO 06, SALAS 501/502/503, CENTRO

RIO DE JANEIRO, RJ, CP, BRAZIL 20031-000

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

DIRECT CONTROLLING ENTITY: ITDP

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

URBAN MOBILITY TRANSFORMATION SERVICES PRIVATE LIMITED

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

EIN: 98-0683919

5/2, 3RD STREET, NEHRUNAGAR

ADYAR CHENNAI, INDIA 600020

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

DIRECT CONTROLLING ENTITY: ITDP

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

URBAN WORKS INSTITUTE

EIN: 82-8294933

5/2, 3RD STREET, NEHRUNAGAR

ADYAR CHENNAI, INDIA 600020

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

DIRECT CONTROLLING ENTITY: ITDP

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

REINVENTANDO CIUDADES

EIN: 98-1126283

AV. MEXICO #69, COLONIA HIPODROMO

MEXICO CITY, DF CP, MEXICO 06100

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

DIRECT CONTROLLING ENTITY: ITDP

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

YAYASAN ITDP

EIN: 82-3604272

JL. JOHAR NO. 20, 5TH FLOOR, KEBON SIRIH, MENTENG

JAKARTA, INDONESIA 10340

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

DIRECT CONTROLLING ENTITY: ITDP

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

ITDP KENYA

EIN: 82-3804932

NAIROBI GARAGE, THE MIRAGE, WAIYAKI WAY, WESTLANDS

NAIROBI, KENYA 00100

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

DIRECT CONTROLLING ENTITY: ITDP

**Application for Automatic Extension of Time To File an
Exempt Organization Return**

OMB No. 1545-0047

► **File a separate application for each return.**
► **Go to www.irs.gov/Form8868 for the latest information.**

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Type or print File by the due date for filing your return. See instructions.	Name of exempt organization or other filer, see instructions. INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Taxpayer identification number (TIN) 52-1399520
	Number, street, and room or suite no. If a P.O. box, see instructions. 9 EAST, 19TH STREET, 7TH FLOOR	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. NEW YORK, NY 10003	

Enter the Return Code for the return that this application is for (file a separate application for each return) 0 1

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 990-T (corporation)	07
Form 990-BL	02	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

MELINDA EISENMANN

- The books are in the care of ► **9 EAST, 19TH STREET, 7TH FLOOR - NEW YORK, NY 10003**
Telephone No. ► **212-629-8001** Fax No. ► _____
- If the organization does not have an office or place of business in the United States, check this box ☐
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____. If this is for the whole group, check this box ☐. If it is for part of the group, check this box ☐ and attach a list with the names and TINs of all members the extension is for.

- 1 I request an automatic 6-month extension of time until **NOVEMBER 16, 2020**, to file the exempt organization return for the organization named above. The extension is for the organization's return for:
► ☒ calendar year **2019** or
► ☐ tax year beginning _____, and ending _____.

- 2 If the tax year entered in line 1 is for less than 12 months, check reason: ☐ Initial return ☐ Final return
☐ Change in accounting period

3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a	\$	0.
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$	0.
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	\$	0.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.